

World news

Business summary

Former Pentagon official jailed

Paul Thayer, the former Reagan Administration deputy Defence Secretary, was sentenced to four years in jail for obstructing justice during a U.S. Securities and Exchange Commission (SEC) investigation of his part in an insider stock-trading scheme.

The verdict came after Thayer and two associates agreed to pay over \$1m to settle SEC charges that he and a group of associates made over \$1.5m in illicit profits while he was chief executive of LTV, the U.S. steel group, and a director of a number of other large U.S. companies.

The settlement was the largest ever obtained by the SEC. Federal district court judge Charles Richey said the heavy prison sentence was necessary to deter insider trading.

Rebel leader deserts

A military commander of the U.S.-backed Nicaraguan guerrilla organisation, the FDN, has deserted and offered to help the Nicaraguan Government defeat the rebels. Page 6

Pacific curfew

French Defence Minister Charles Hernu left for New Caledonia where the local French authorities reimposed a curfew after a day of some of the worst violence the French Pacific colony has seen in recent months. Page 3

Ecuador MP shot

A member of Ecuador's parliament, Nelson Vera, died after he was shot by a former colleague on the steps of Congress. Julio Ayala Serra, a member of the Christian Democratic Party, was arrested on the spot.

Jordan anxious

Jordan is anxiously awaiting a U.S. response to Palestinian names included in a proposed joint declaration which it hopes will start talks with Washington on the possibilities of full Middle East peace negotiations. Page 4

Art theft charge

Greece's Socialist Government reacted angrily to allegations by three conservative deputies that police officers and other high officials are involved in a multi-million-dollar art theft.

Punjab curb

Indian authorities placed a second Punjab town under curfew as Sikh leaders headed for a showdown over leadership of their main political party, Akali Dal.

Township clash

At least 11 people died in fierce clashes between militant Khmer and Zulu workers and residents in the black township of Tsakane, east of Johannesburg. Page 4

Peru shooting

Peruvian gunmen seriously wounded the country's most popular television host, Ricardo Belmont. Police said the Marxist guerrilla organisation Sendero Luminoso has a death list of 15 leading public figures.

Dutch attack Pope

A rally of more than 10,000 progressive Dutch Roman Catholics heard scathing attacks on Vatican policies three days before Pope John Paul's visit to the Netherlands.

Luxembourg blast

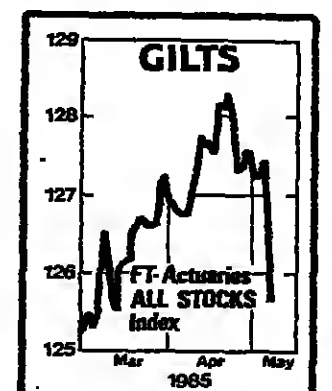
Two bomb explosions killed three electricity pylons and caused a 10-car pile-up on a motorway junction in Luxembourg.

Stowaway mummified

The mummified body of an African stowaway was found on a Greek cargo ship in the Port of London. It is thought that he was overcome by fumes and that heat from the engine caused mummification.

BL sets targets for U.S. car launch

AUSTIN ROVER, the cars division of the British state-owned BL group, is planning to spend \$20m on promoting and launching its re-entry into the U.S. car market. It will market a car jointly developed with Honda of Japan which will sell at less than \$22,000. It envisages initial sales of 20,000 a year, rising to 60,000 in five or six years. Background, Page 12



LONDON gilts encountered more selling pressure but leading equities gained ground. The FT Ordinary index rose 2.7 to 988.5. Section II

WALL STREET: The Dow Jones industrial average closed down 2.98 at 1,248.78. Section III

TOKYO was dominated by speculative profit-taking and the Nikkei-Dow market average added 14.90 to 12,521.20. Section III

DOLLAR was firm in London, rising to DM 3.195 (DM 3.185). FF 9.725 (FF 9.65). SwFr 2.8845 (SwFr 2.8805) and 2553.2 (2552.85). On Bank of England figures the dollar's exchange index rose to 149.0 from 148.8. In New York it was DM 3.176, SwFr 2.8715, FF 9.775 and 2552.5. Page 49

STERLING lost a cent against the dollar in quiet London trading, to close at \$1.208. It also declined to DM 3.185 (DM 3.185), FF 9.725 (FF 9.725), SwFr 2.8845 (SwFr 2.8845) and 2553.2 (2552.85). The pound's exchange rate index rose 0.3 to 71.5. In New York it was \$1.213. Page 49

GOLD fell \$1 on the London bullion market to close at \$313.50. It also fell in Zurich to finish at \$313.00. In New York the Comex June settlement was \$314.20. Page 48

BEELMAN Central Bank reduced discount rate from 11 per cent to 9 per cent and said it would post a new rate each week to give itself flexibility to manage monetary markets. Page 26; Money market, Page 49

LOYD'S will offer no financial help to underwriting members who unexpectedly incurred losses of £80m (£72.5m), chairman Peter Miller said. Page 13

TRINKAUS & BURKHARDT, the West German private bank which is largely owned by Midland Bank of the UK, is to change its legal structure in a move which could pave the way for wider ownership. Page 27

SIR JAMES Goldsmith, Anglo-French financier, reported to have increased his stake in Crown Zellerbach, the U.S. forest products group, from 9.4 per cent to 19.8 per cent.

FORD lost a European Court appeal that aimed to prevent its right-hand-drive cars being sold at cheaper continental European prices to personal or unofficial 'parallel' importers in the UK. Page 13

EUROPEAN FERRIES Group, which bought P&C Norrmandy Ferries this year, saw 1984 profits rise from a restated £39.5m to £45m (£54.4m) before exceptional items. Page 32; Lex, Page 26

SOUTH AFRICAN Breweries, the country's largest diversified consumer goods conglomerate, suffered a 4 per cent drop in trading profit to R254.4m (\$177.2m) in the year ended March 31, from R388.1m previously. Page 30

Reagan says West must match Soviet nuclear build-up

BY REGINALD DALE, U.S. EDITOR, IN STRASBOURG

PRESIDENT Ronald Reagan yesterday called for accommodation, but not appeasement, with the Soviet Union, warning that the U.S. would never accept a bid by Moscow to achieve a "unilateral advantage" in the superpower struggle.

On the 40th anniversary of VE Day, Mr Reagan issued an emotional appeal to Europe to shrug off doubts about its future and unite to open its borders from Moscow to Lisbon in one, free continent from which East-West barriers had been lifted.

"Europe, beloved Europe, you are greater than you know," Mr Reagan declared.

His speech was marred, however, by sporadic protests from left-wingers in the parliament and a faulty teleprompter which threw him out of his usual jaunty stride.

Mr Reagan's flawed performance seemed likely to cause him fresh political problems on a trip to Europe which has already been dogged by controversy. Yesterday's speech had been intended to provide the main uplift for the last few days of his time in Europe.

Some 20 MEPs, mostly British members and West German Greens (environmentalists) walked out towards the end of the speech after holding up posters and placards protesting at U.S. policies on nuclear weapons and Nicaragua. But the protests were for the most part drowned by boisterous applause from the centre-right majority.

What was heavily promoted by his advisers as an historic address to the European Parliament, during a four-hour stop over in Strasbourg, Mr Reagan urged the West to steer a middle course between the naive and failed détente policies of the 1970s and an unrestrained arms race.

The U.S. did not seek strategic superiority over the Soviet Union and would not "impose our system on anyone," he said. While not denying "any nation's legitimate interest in security," the U.S. remains committed to an end to the artificial division of Europe - by peaceful means, Mr Reagan said. "Surely we can aspire to more than maintain a state of highly armed truce to inter-continental politics," he said.

To the short term, however, Mr Reagan warned that the West had no alternative but to compete with the Soviet Union's nuclear build-up in the pursuit of "balance." In speech that is unlikely to be taken well in Moscow, Mr Reagan warned that the Soviet Union did not "share our view of what constitutes a stable nuclear balance."

House of Representatives again due to address the question of what reforms are needed in U.S. banking laws. Mr Volcker yesterday issued an urgent plea to the legislators to act quickly to close loopholes which, he warned, "could well be inconsistent with the requirements of a safe and sound banking system."

He expressed serious concern about recent state laws which have encouraged banks and savings institutions to invest in real estate developments which, he said, are "posing real risks for the banks."

Mr Malcolm Baldrige, the U.S. Commerce Department Secretary, warned yesterday that a further widening of the trade deficit is to be expected, but that it should not be as dramatic as the deterioration in the first quarter.

The department reported yesterday that, on a seasonally adjusted basis, the trade deficit in the first quarter rose to \$28.3bn compared with a revised \$24.4bn in the fourth quarter of 1984.

With both the Senate and the

By moving towards the deployment of a new generation of multi-warhead, mobile, "intercontinental missiles," the Soviet Union was "undermining stability and the basis for mutual deterrence," Mr Reagan said. The new Soviet SS-X-24 missile was highlighted before Mr Reagan's speech by Mr Robert McFarlane, his national security adviser, as a potentially "intolerable" threat to the U.S.

Yesterday, however, Mr McFarlane denied that Mr Reagan had intended to give a "tough" speech. "His purpose, whether or not it's clear, is to signal to the Soviet Union that we can turn a new page here, enter a period of reducing tensions and establishing a more stable climate," Mr McFarlane said.

Mr McFarlane appeared to have won an internal battle with Mr Patrick Buchanan, the combative, right-wing White House communications director, who had wanted to steel Mr Reagan's rhetoric with a harder anti-Soviet ideological edge.

The thrust of Mr Reagan's address

Continued on Page 26

Reaction to speech, VE-Day anniversary commemoration, Page 2; Editorial comment, Page 24

Volcker says Fed has not changed monetary policy

BY STEWART FLEMING IN WASHINGTON

MR PAUL VOLCKER, chairman of the U.S. Federal Reserve Board, appeared yesterday to be trying to dampen down Wall Street speculation that the Fed has been actively encouraging recent declines in U.S. interest rates.

With some Wall Street economists saying that the central bank has been laying the ground for an imminent cut in its discount rate, Mr Volcker told a congressional committee that it would be "a fair characterisation" to say that the central bank's monetary policy has been essentially unchanged recently.

He added that questions about whether faster monetary growth is needed would be addressed at a meeting of the Fed's open market committee (FOMC) on May 21 - a comment which will be interpreted on Wall Street as probably another hint that a significant change in Fed policy should not be expected before then, it is all.

Mr Volcker's comments on Fed policy came, surprisingly, in the

course of testimony he gave about the urgent need for legislation to reform the structure of the banking industry. Recent declines in short- and long-term interest rates of around half a percentage point since April, Fed trading activity in the financial markets, and comments by some officials about the economic outlook have been seen by some on Wall Street as evidence of a relaxation of Fed monetary policy.

Mr Preston Martin, the Fed vice-chairman, has warned of the risk of a "growth recession" in the U.S. economy and has hinted that, because of a possible change in the relationship between the growth of gross national product and the expansion of the money supply, faster monetary growth may be needed even though the current monetary targets are being exceeded.

Mr Volcker's remarks about the forthcoming meeting of the FOMC suggest that a vigorous debate on this question may be in the offing.

Banks' daily overdrafts curbed

BY WILLIAM HALL IN NEW YORK

THE FEDERAL Reserve Board yesterday moved to curb the rapid growth of U.S. banks' "daylight overdrafts" in a bid to reduce the risk of a major default in money transfer systems which regularly handle more than \$800bn a day.

The Fed yesterday passed rules which will require banks using private wire systems, such as the New York-based Clearing House Inter-bank Payments System (CHIPS), to establish credit limits for each bank that it deals with via these electronic payment systems.

The Fed will also require banks to establish voluntary "net debit caps" or limits on the total overdraft position they can have with all other banks through both private wire systems and the Fed's own federal funds wire systems, the main alternative for handling large dollar transactions.

The "cap" on a bank's total overdraft position will be voluntary and will be based on general Fed criteria for creditworthiness. Many banks have said that they would support such an approach as long as it was voluntary and sufficiently flexible.

The new rules could have important repercussions for the cash management operations of major companies which transfer trillions of dollars every week through the various payments services offered by the banks. Mellon Bank, for example, has suggested that one effect of the Fed's action could be that money will come to be priced by the hour instead of the day.

Many U.S. banks often wire out more funds than they have on deposit each morning and fund them in the afternoon, in anticipation of funds they will receive later in the day, so that they are technically overdrawn for part of the day - hence the term "daylight overdrafts." In recent years the size of these overdrafts has grown dramatically and the Fed estimates that they now average between \$110bn and \$120bn a day.

The Fed is concerned that one day a bank might not have enough available funds to cover its daylight overdraft and this could lead to serious disruptions in the world's money markets. Although such an event is exceedingly rare, the closure of the small Herstatt bank in West Germany in the mid-1970s gave the authorities a sharp reminder of the disruption which can be caused to international payments systems by an unexpected default.

According to a recent study by the U.S. Association of Reserve City Bankers some banks run daylight overdrafts of more than double their capital. The Fed says that it acted out of concern for the potential impact on "liquidity and solvency" of many banks should a single institution fail to settle its net debit position with a private network.

Laker hint on accord as BA lifts earnings

BY DUNCAN CAMPBELL-SMITH AND LYNTON McLAIN IN LONDON

A POTENTIAL breakthrough in the struggle to end the legal battles over Laker Airways' bankruptcy came yesterday when Sir Freddie Laker told a U.S. judge in Washington he might be prepared to accept the \$8m (£4.8m) he has been offered as his personal compensation for the company's collapse in 1982.

Sir Freddie's move coincided with British Airways' announcement a few hours earlier in London of pre-tax profits of £202m for the 12 months to last December, up from £185m in 1983.

BA has led the search for an out-of-court settlement to the \$1.65bn civil anti-trust suit brought against it and 11 co-defendants in Washington by Mr Christopher Morris, the liquidator of Laker Airways.

The suit has delayed BA's privatisation and has been made more complicated in recent months by the UK airline's determination to include Sir Freddie Laker and Mr Robert Beckman, his U.S. lawyer, in a settlement which is now worth just under \$50m.

Neither Sir Freddie nor Mr Beckman has indicated until now any readiness to accept the \$8m made available for each of them as a part of the settlement. BA, on behalf of all the defendants, presented the two men with written offers to this effect on Tuesday evening.

At a private hearing yesterday before Judge Harold Greine, who is presiding over the civil suit, Sir Freddie is understood to have expressed satisfaction with the size of his offer - but is thought to have objected to the judge about its terms and conditions.

Mr Beckman appears to have reacted less favourably to his own offer, reportedly accusing the defendants - who include nine other international airlines as well as BA - of resorting in effect to an ultimatum.

But Mr Beckman was also appearing as U.S. counsel to Mr Morris. In this capacity, he is believed to have confirmed to Judge Greine that the creditors of Laker Airways regard the \$8m settlement as acceptable.

The hour-long hearing ended with the judge extending the present moratorium on court proceedings until May 20. Mr Beckman had earlier suggested a date within the next few days, though, and talks were still proceeding last night to reach a final agreement.

BA's increased profit continued the turnaround in the airline's fortunes since the £344m loss in 1981-82. The airline made a pre-tax profit of £74m in 1982-83.

Turnover increased to £2,929bn in

The planned sale of British Gas for up to £2bn (\$3.7bn) has brought the Conservative Government's privatisation programme back to the top. Page 26

the year to the end of March, compared with £2,514bn in the previous year.

There was little change in the profit British Airways made from carrying each passenger last year, as a result of "competitive conditions," Lord King, chairman of the airline, said in London yesterday.

But the state-owned airline succeeded in winning traffic at a faster rate than its international competitors. BA's traffic increased by 12 per cent in the year compared with the 8 per cent increase for all members of the International Air Transport Association.

BA's costs increased over the period as a policy of staff cuts was reversed to help meet higher demand. Total staff increased by 2 per cent to 37,500. That compared with the total of 36,140 in the year to the end of March 1980.

The airline reduced its borrowings from more than £1bn to below £650m at the end of the year. "This was achieved from profits earned and surplus assets sold," Lord King said.

He acknowledged that the airline technically was bankrupt in 1981-82. Since then the debt-equity ratio has been improved from 88:12 a year ago to 67:33 at the end of March.

A debt/equity ratio of 40:60 would be desirable," as the airline approached privatisation, he said.

The results for 1984-85 may well be the last before the state airline is sold to the private sector, although Lord King would not be drawn on a timetable.

He suggested that if the Government had several major privatisation schemes on hand when BA went to market, it was likely that investors would be offered a "split issue" payable in two parts.

In the current financial year, BA is to double the £100m spent on capital investment last year, to about £200m.

It is probable that a major aircraft replacement programme will have to be started in the early years after the airline is sold to the private sector.

The average age of the BA fleet of Boeing 747 jumbo jets is 15 years. To replace the entire fleet of 18 jumbo jets at £100m each would cost approximately £1.8bn, Lord King said.

Lex, Page 26

Israelis play a final card in Lebanon

By David Lennon in Marjayoun, south Lebanon

CONFUSION and uncertainty are the dominant features of the dying days of Israel's military adventure in Lebanon. The decisive months in 1982, when the troops dashed northwards to destroy the PLO and rule the roost in Beirut, are a faded and bloodstained memory. "I don't know, I can't tell you," are the most familiar answers given by officers now when asked to be precise about the future.

Israel's Lebanon policy lies in tatters and the country is desperately trying to find some way to prevent south Lebanon again being used as a launching pad for attacks on Israel.

In this way, the Government hopes, to ensure that the self-inflicted disaster which claimed so many lives and split the nation will not have been totally in vain.

Jerusalem is now playing its last card by trying to create a protectorate in south Lebanon. It will be defended in the first instance by the local Christians, who long ago cast their lot with Israel, and to a lesser extent by the predominant Shia Muslim population, who have been warned that they will be bombed if they fail to co-operate.

"I don't know what will happen after the Israeli leave," says Mr Ghazi Dawi, the red-headed father of six picked by the Israelis to head the two dozen youths who make up the pro-Israeli civil guard in the Moslem Shia village of El Khayyam, which lies well within the security zone.

"If we have big problems with hostile groups trying to infiltrate we will call in the Israeli army," Mr Dawi says, pointing to his radio linking him with the Israeli military headquarters.

In reality, it will not be small groups of lightly-armed youths under the command of men like 44-year-old Mr Dawi who will form the front line of Israel's defences in the 30 villages inside the security zone. Nor will it be the 1,500 members of the Israeli-armed and trained south Lebanese militia, a mainly Christian force which most Israeli officers consider to be of dubious worth.

The security zone the militia is supposed to patrol cuts through areas controlled by Dutch, Irish, Ghanaian, Finnish and Norwegian troops of UNIL. This is likely to lead to increased clashes with the United Nations peacekeepers, when the Israelis withdraw. Perhaps this

Continued on Page 26

Palestinian presence at peace talks, Page 4

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THE FORTIETH ANNIVERSARY OF VE-DAY

David Marsh visits a French town that became a byword for defeat and betrayal
Wartime ghosts still haunt the streets of Vichy

IT IS NOT easy to celebrate victory in Vichy. In this central French spa town, cluttered with chemists and tea shops, which for four years was the seat of the wartime collaborationist government, they commemorated the fortieth anniversary of the German surrender yesterday with hearts still heavy.

In Vichy, perhaps more than any other town in what was Nazi-occupied Europe, ghosts from the past linger on every street corner.

The town, studded with parks and greenery, has made big efforts in the past 10 years to modernise and internationalise its tourist activities. Apart from the thermal springs for arthritis, migraine and childbirth sufferers, Vichy now offers football, water-skiing, horse-racing

sod parachute jumping. But the town and its people have not escaped from the images and ambiguities of 1940-44, when its hotels were commandeered by politicians, diplomats and secret police — and Vichy became an international byword for defeat, intrigue and betrayal.

Under leaden skies and pouring rain, veterans gathered yesterday to lay wreaths at the Monolithic Monument to the Dead, towered over by the beeping 10-storey apartment block, which once housed the propaganda machine of wartime Radio Vichy.

The Hotel du Parc, where 84-year-old Marshal Petain set up his headquarters as head of state in 1940, has now been turned

into another apartment building. It harbours the tourist office and some of the town's 120 doctors.

All the flats are occupied except one. Room No 35, formerly the personal chambers of the Marshal, has been bought by Petain sympathisers and is still the focus of discreet ceremonial visits.

The public are not allowed in. "The people don't like to talk about it," says Dr Jean-Louis Bourdier, the briskly efficient head of the tourist office, who is making a special effort to attract British tourists.

Locals point out with morbid relish the Hotel Fortugal, the Gestapo head quarters during the war. Only a few days ago, French service veterans held their annual congress in the

Theatre of the Grand Casino, where France's battered parliamentarians in July, 1940, voted to give Petain full powers.

"The Government came here without asking the Vichy people," says Dr Jacques Lacario, the gentle-voiced 72-year-old mayor, in office for 18 years. "It was because we had 18,000 hotel rooms. It was not as if the Vichysois were all Vichyists. It was an accident." He adds the effect on the town's image has been "very painful".

With memories of wartime events and reprisals afterwards still strong, the question of local people's involvement with the Germans is still "difficult to talk about," says M. Marcel Corre.

The Petain years? "C'est le grand silence," says a lady in the tourist office, who admits a certain sympathy for the Marshal.

The arrival of the Vichy regime brought money into the town, points out Dr Jacques Guillaumin, who joined the Resistance, receiving arms dropped from British aircraft. Some of the Vichy people went hungry, some may have enriched themselves — but they do not have blood on their hands.

The war memorial carries the names of about 300 Vichy dead during the First World War — against only 40 or so in the Second. The disproportion underlines how Petain's Government may have ruined France's

honour, but saved its people from the worst.

Forty years on, Vichy school children exchange visits regularly with three German towns.

At the crowded municipal library, Mlle Isabelle Petit, in charge of a unique collection of books, documents and photographs of the Petain period, is preparing an exhibition for the autumn of the Vichy resistance.

She believes the townspeople are still not ready for a completely objective account of collaboration. Younger people however, are clamouring for more information. "There is a difference between the two generations — those who want to forget and those who want to know."

West German leader urges nation to face up to the past

BY RUPERT CORNWELL IN BONN

PRESIDENT Richard von Weizsäcker yesterday solemnly told his countrymen that only by remembering the shame and horror of their past could they come to terms with it, and draw the full benefit from modern West Germany's restored place in the world.

Addressing a special plenary session of the Bundestag marking the 40th anniversary of the capitulation of Hitler's Germany, he argued that May 8, 1945, was above all a day of liberation for Germans, an occasion not for celebration but for remembrance of the death and suffering caused by 12 years of inhuman Nazi rule.

Throughout his hour-long speech, the President passed over hardly an aspect of the Hitler era, or of its relevance for the present. He dealt with the systematic genocide of the Jews, an event "unparalleled in history," the suffering unleashed by a war "linked for ever with the name of Goebbels," the miseries inflicted on millions of Germans driven from their homes in the East, and the division of Germany and Europe which flowed from the war.

But his emphasis on the new West Germany, rebuilt from the ashes by its own endeavours and the help of former enemies and offering civil rights unmatched by any earlier German state, was underlined by the playing afterwards in the chamber of the national anthem of the Federal Republic.

In the aftermath of 1945, he reminded his audience of parliamentarians, prelates, and representatives of war veterans and victims, many Germans just warred to hide their passions or change them for those of another country. Now, however, West German citizenship was a highly regarded right.

If we use our own memories of history as a guideline for our conduct in the present, then we can be thankful for the development of these last 40 years," he said.

The simple dignified ceremony in Parliament, at which Dr Hilpp Jeuninger, the Bundestag president, was the only other speaker, was the first of two official centrepieces of a day otherwise of little fanfare.

The second was an evening ecumenical service in the gothic splendour of Cologne cathedral, the miraculous survivor of allied bombing of the city, conducted by Cardinal Joseph Höffner of Cologne and Bishop Edouard Lohse, head of the Protestant German Evangelical Church.

In a virtually solitary gesture of defiance, however, the radical left-wing Greens boycotted the Bundestag commemoration, to visit instead the Auschwitz extermination camp in Poland.

Herr von Weizsäcker was unflinching in his acceptance of the Nazi past. Three times he quoted directly the words of Hitler, and insisted that the seeds of final disaster were sown not with the instigation of the Second World War, but at the moment of Hitler's arrival in power, on January 30, 1933.

Certainly, he said, Nazi crimes were kept out of the public eye. "But every German knew what their fellow Jewish citizens were suffering. In reality all too many, including people of my generation, tried to ignore what was happening."

"It is not a question of the guilt or innocence of an entire people for guilt, like innocence, is not collective but individual. Rather, everyone who consciously lived through that period must ask himself in silence but with what extent he was involved."

The President pointed out that the vast majority of living West Germans were either too young to have known, or not born at war's end, and German youth, he said, was not responsible for what occurred then.

"But they are responsible for how it is interpreted in history. We older people owe youth not dreams but frankness. We must help the younger to understand why it is vital to keep the memory of what happened alive."

Herr von Weizsäcker warned, "The person who does not want to remember inhumanities of the past is liable to the danger of being contaminated by it once again. The Jewish people remember, and will always remember. From them we ask reconciliation."

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Reagan treads on some Euro-toes

BY QUENTIN PEEL IN STRASBOURG

demonstration.

For Mr Reagan himself, it was a chance to perform on a perfect platform, delivering the mixture of emotionalism and machismo at which he excels, at once to a captive ten-million European audience and to his TV viewers back home.

In the event, he was let down both by European-style democracy and much-vaunted U.S. technology, but only enough to send a slightly jarring note on an otherwise carefully orchestrated occasion.

His speech, intended as a masterpiece of massaging the whole range of European sensibilities about U.S. cultural domination and political imperialism, was marred by the

unfamiliar sight of the Great Entertainer fluffing his lines. The upset was variously blamed on a faulty anti-cue device, aim on the antics of poster-waving protesters.

He recovered quickly enough, however, to deliver a few don'tless equally rehearsed lines to his persecutors. He wished that some members of his own U.S. Congress might so easily be persuaded to walk out (as some 20-odd British Labour MEPs and West German Greens did yesterday).

He managed to pay tribute both to the celebrations of Allied victory on May 8, 1945, and to the German cause of reunification.

He still managed to tread on a goodly number of Euro-

pean toes, underlying the long way MEPs still have to travel on the path to a genuine Community of interests. He paid warm tribute to Sir Winston Churchill, but failed to mention General de Gaulle, to the considerable annoyance of M. Christian de la Malène, leader of the Gaullist group.

His words of enthusiasm for European union were also suspected of masking the true nature of economic rivalry between the U.S. and the EEC, a subject which he did not mention at all.

Mr Barbara Castle, the British Labour leader within the Socialist group, and one of those who walked out, thought it all a public relations exercise by a self-invited president. But the centre-right majority, including the British Tories, set up in a storm of applause on every possible occasion — even in appropriate ones — to counteract the opposition.

For Mr Reagan, however, the whole exercise must have confirmed some of his gravest doubts about the fractious nature of politics in the Old World.



President Ronald Reagan and M. Roland Dumas, the French Foreign Minister, stand at attention during the President's arrival at Strasbourg airport yesterday.

Nostalgia and pride rule day in Britain

BRITONS RECALLED the defeat of Nazi Germany with pride and a heavy measure of nostalgia yesterday while official ceremonies centred on 40 years of peace and reconciliation in Europe, Reuters reports.

The Queen and 2,000 guests — politicians, foreign diplomats and service veterans — attended a commemorative service at Westminster Abbey.

Radio and television broadcast excerpts from Winston Churchill's victory speech and recorded by such wartime entertainers as Glen Miller and Vera Lynn.

Present-day leaders avoided adopting Churchill's stirring patriotic tone. Ceremonies were deliberately low-key in line with a government policy of not offending Britain's West German allies.

Yesterday's commemoration provided little hint of anti-German feeling among the British, even the 25m of them alive during the war. A newspaper poll indicated West Germans are better liked than any other of Britain's European neighbours.

VE-Day street parties were recreated in many parts of the country and in London's Hyde Park members of the Jewish community held a special ceremony at the Holocaust memorial.

Present-day politics intruded into the anniversary in the form of a protest from war widows to Mrs Margaret Thatcher for not fulfilling promises over pension rights.

Gorbachev attacks U.S. and praises the people

BY OUR FOREIGN STAFF

SOVIET OBSERVANCES of the anniversary of the war's end, which culminate today in a massive Red Square parade, got underway yesterday with Mr Mikhail Gorbachev and Western ambassadors, in two separate ceremonies, laying wreaths on the tomb of the Unknown Soldier.

Mr Gorbachev in a speech marking the anniversary asserted that the U.S. was helping to rekindle German nationalism.

Although a large portion of his hour-long address criticised the U.S., he left room to praise the Soviet Army and people for defeating Hitler. Serving soldiers and veterans paraded with military banners in the cavernous Kremlin congress hall and children entertained the crowd after the speeches.

Meanwhile, in Yugoslavia, where Nazi forces met the strongest resistance in any of the European countries they occupied, the authorities yesterday announced an amnesty for more than 500 prisoners, some of them political detainees. The

largest Yugoslav military parade for 10 years is also planned for today in Belgrade.

Leaders of the countries that once formed the anti-Hitler alliance exchanged messages with President Ronald Reagan yesterday sending a letter to the Soviet leader saying that the war had shown that "despite our differences we can join together in successful common efforts."

Mr Gorbachev and Mrs Margaret Thatcher, the British Prime Minister, had earlier exchanged messages. The former paid tribute to Britain's "substantial contribution to achieving victory," and Mrs Thatcher replied that the past 40 years had demonstrated the importance of working "patiently and realistically for better understanding."

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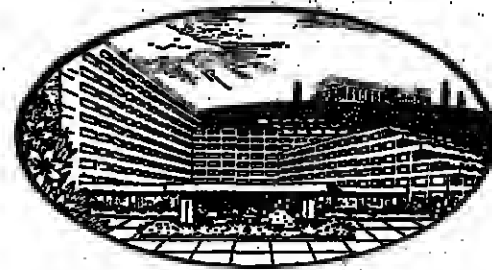
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مكتبة الأمل

EEC rise in energy consumption may slow

By Ivo Dawny in Brussels

THE INCREASE in EEC primary energy consumption is expected to slow to 2.6 per cent this year, compared with 3.6 per cent in 1984, according to the latest forecast by the European Commission.

Findings from a new model, devised under the Commission's research programme, predict that the effects of high real prices, bolstered by the strong U.S. dollar, will offset the impact of growth and the cold start to the year.

The end of the winter strike in Britain in March will have an impact on overall oil demand, reducing fuel oil consumption by 14m tonnes of oil equivalent (toe), or 17 per cent, due to cuts in the use of fuel oil in power stations.

Overall oil demand will remain at 1984 levels—28 per cent below 1979—although heating oil, diesel fuel and motor spirit consumption should increase.

Natural gas demand is expected to rise by 3.5 per cent, or half the 1984 rate of increase, with substantial improvements in the domestic sector but slower growth of industrial demand, particularly in the chemicals industry.

Consumption of electricity should rise by 3.6 per cent with more than 30 per cent (a 3 per cent increase) coming from nuclear power stations, 14 more of which will come on stream commercially during the year.

Average net nuclear capacity will be 63 Gw or 12 Gw more than last year, while output from conventional plants is due to fall for the sixth consecutive year.

The Commission forecasts that oil production will increase to 150 mtoe, or 3m barrels a day, slightly up on last year, with British oil and condensate output likely to hit its peak during the year.

Although natural gas output could fall slightly, the increase in coal and nuclear production should raise total Community energy generation by nearly 11 per cent to 555mtoe.

Uncertainty about coal production in the wake of the UK strike makes any assessment uncertain, but the forecast concludes that overall energy imports will provide about 43 per cent of Community demand, down to last year's figure.

The conclusions are drawn on the assumption of a 2.4 per cent growth in Community gross domestic product and a rise of 2.5 per cent in industrial output, with the average dollar price for crude oil at \$27.5 a barrel.

They also assume a revaluation of the Ecu against the dollar during the year, though, the average annual rate is expected to settle at about 7 per cent lower than last year. If the Ecu rises more strongly from its current 75 cents to 90 cents in the fourth quarter, energy prices in the lower price range are expected to rise by a further 5mtoe.

France sends Hernu after riots in New Caledonia

By PAUL BETTS IN PARIS AND KIERAN COOK IN NOUMEA

M. CHARLES HERNU, the French Defence Minister, left last night for New Caledonia where the local French authorities re-imposed a curfew after a day of some of the worst violence the Pacific colony has seen in recent months.

At least one person was killed and more than 70 injured, some of them seriously. The latest clashes happened after militant members of the native Melanesian community held a rally.

Fiercely anti-independence, mainly white settlers intervened and police fought running battles with both groups for several hours through the streets of the capital, Noumea.

The white settlers, armed with everything from stones to burning petrol, tried to attack the headquarters of the main Melanesian political party, the Kanak Socialist Liberation Front, but were kept away by an intense police tear-gas barrage.

The fighting was the first serious explosion of violence since the French Government announced at the end of last month its new plans for the colony's future.

M. Edgar Pisani, the French Government's special envoy in the colony, accused members of the majority right-wing party in New Caledonia, the RPCR, of

Increased violence and interference by the Mafia have changed the political face of Palermo

Concrete boot kicks at Sicily's ruling party

SICILY'S long-ruling Christian Democrats are worried—and nowhere more than in Palermo, the city which they have governed for 40 years.

For the past two years the city council has been in a state of paralysis, unable to govern in the face of Mafia interference and political crisis. In the same period, there have been no fewer than five mayors and since last November the city has been without a government at all.

Increasing violence by the criminal organisation and the arrest of a former Christian Democrat mayor on charges of collusion with the Mafia have severely tarnished the image of the party.

The Christian Democrats, who in the last local elections in 1980 polled 46.7 per cent of the votes and won 39 seats out of the 80-member Palermo council, admit that they are in trouble. It is widely believed that they will be lucky to win more than 30 seats in Sunday's local election, which would be enough to enable them to lead a coalition government but would represent a serious erosion of public support.

The loss of votes to smaller parties such as the Socialists, the far-right MSI party, Republicans and Liberals, could also have worrying implications for the Christian Democrats in the next general election, for Sicily has always been

an important source of votes for the party.

More than ever, the people of Palermo, a congested city of 700,000 set at the head of a wide bay, are fed up with the Mafia. The recent killing of a local businessman in front of his two small children, and other similar acts of violence have numbed the city.

Many citizens believe that the old machine apparatus of the Christian Democrat party has either done nothing to battle against the Mafia or has worked hand-in-glove with it. The Mafia runs its multi-billion dollar drug trade out of Palermo.

"Let us be charitable," says Sig. Luigi Colajanni, the Communist Party regional secretary and a city councillor, "and assume that of the outgoing council, only a third of the Christian Democrats were working with the Mafia."

Sig. Leoluca Orlando, a young reformer within the Christian Democrat party and possibly the next mayor of Palermo, answers this comment by saying it might be more accurate to speak of one-third of the whole 80-member council being linked to the Mafia in some way. "Let us be clear. The Mafia doesn't live on the moon. It is right here in Palermo," he says.

Christian Democrats in Palermo say they are facing a grave image problem. The party's election manifesto opens with

the following sentence: "Palermo has lived through traumatic times and the Christian Democrat party does not wish to hide its responsibility."

The sentence is part of an election strategy ordered by the national party leadership in Rome. Sig. Ciriaco De Mita, the Christian Democrat's national party secretary, has paid several

visits to Palermo in recent months and in January, hand-picked former Cabinet Minister, Sig. Lillo Mannino, to clean up the local party in Sicily.

Sig. Mannino who was appointed regional party secretary, moved quickly to launch a campaign to convince Sicilians that the Christian Democrats are changing. "We have tried to restructure the party, but it is made difficult by the economic crisis and unemployment here and by the political crisis of recent years," he notes.

For this reason, Sig. Mannino predicts that his party will lose its absolute majority in the city council and should instead seek a five-party coalition with a Christian Democrat mayor. Some sort of coalition is con-

sidered inevitable.

Sig. Mannino and his colleagues have replaced 39 of the outgoing 41 Christian Democrat councillors (two councillors switched parties after the last poll) with new candidates. Are all the new candidates free of Mafia association? "There should be no Mafia infiltration of our candidates, but how can

party," he says. No mayor has been able to govern Palermo for fear of offending the Mafia, and the city's infrastructure is a mess. Half of the annual L300bn (\$122m) budget cannot be spent because one Mafia contractor might take offence if another gets the money.

Sig. Orlando, a 37-year-old professor of law and a courageous reformer, thinks he can change things. Although the semi-official Christian Democrat candidate for mayor is Sra. Elda Pucci, a former mayor whose house was bombed two weeks ago, the betting is on Sig. Orlando taking office. The question of who becomes mayor, in any case, will be settled after the election in smoke-filled rooms.

How does Sig. Orlando propose to deal with the Mafia's involvement in politics and contracts? "We have to be as objective as possible and divide big contracts into many little ones to avoid trouble," he responds.

It was, however, the same Sig. Orlando who warned recently that "the Mafia buys politicians and if someone is not for sale he is killed."

But public opinion, however outraged, counts less in Palermo than the reality of the Mafia. Politics in the city, where life is a daily struggle, is a very limited instrument of change.

Top Soviet economic official heads delegation to Poland

By CHRISTOPHER ROBINSON IN WARSAW

THE Soviet Communist Party leadership has sent its top economic official to Poland where debate on the future of the country's management reform is mounting in anticipation of an important party conference on the issue at the end of the month.

Mr. Nikolai Ryzhkov, the secretary in charge of the economy who was brought into the Soviet politburo last month by Mr. Mikhail Gorbachev, the country's new leader, is in Poland at the head of delegation to celebrate the wartime victory over Germany.

His presence would seem to indicate a boost for Mr. Kazimierz Barcikowski, his Polish composite number who is no liberal but whose pragmatic style has earned him the sympathy of Polish hardliners and a measure of mistrust by previous Soviet leaderships.

Mr. Ryzhkov told a meeting in Wrocław on Tuesday that the Soviet Union faced "deep changes in all spheres of economic activity," an allusion to the search for ways of improving efficiency.

Meanwhile, in Poland, academics who have been warning for some months that the decentralising reform, which

started to be introduced in 1982, is threatened with extinction unless the central administration is reorganised, have won support from the PRON movement.

This is an umbrella organisation designed mainly to mobilise support for the Polish Communist Party. It has told the Government that the economy will only "vegetate" if changes are not forthcoming, and has called for "a start to be made on reorganising the centre."

Its declaration has already drawn behind-the-scenes criticism from industrial ministries whose position is threatened, but it echoes a recently published speech by Mr. Zbigniew Kamecki, a central committee member. "The reform of the centre is being put off indefinitely," he informed the central committee, "but any talk of an economic reform without such a change is merely visible."

The debate is also bound up with the assumptions underlying the next five-year plan which is due to be unveiled in parliament tomorrow. This can be expected to be criticised by reformers for placing too great a stress on traditional capital intensive industries.

FOCUS ON OVERSEAS INVESTMENT AND CAPITAL EXPORT

mitsubishi motors: An Emphasis on Action

Note: This interview was made on 29 March '85. On 15 April, MMC announced its joint venture production with Chrysler in the U.S.



Mr. Toyoo Tate
President
Mitsubishi Motors Corporation

Hanson: Where are you concentrating on overseas cooperation?

Strong Ties with Chrysler

Tate: In America, we would like to strengthen our relationship with Chrysler. In South Korea, we have strong links with Hyundai, and in Taiwan, China Motor Company. Elsewhere, in Indonesia with the cooperation of a local company we are able to maintain our position as number one in terms of market share. In Malaysia, we and Mitsubishi Corporation are investing, each taking a 15% share in the local motor venture, PROTON (Perusahaan Otomobil Nasional Sdn. Bhd.).

In July this year they will start producing the Malaysian National Car "Saga". In Europe, we are going to produce a modified version of our L-300 light commercial vehicle in cooperation with Daimler-Benz's subsidiary in Spain. We made that decision in March and hope to start producing cars in 1987. In Portugal, one of our trucks, the Canter, is being assembled but sold only in that country.

Hanson: Mitsubishi Motors has been heavily affected by the voluntary restraint agreement that limited exports to the U.S. That quota is going to be raised somewhat this year. What does it mean for MMC and your close relationship with Chrysler Corporation?

Tate: This voluntary restraint agreement went on for four years for passenger cars. The problem is that in 1979 and 1980, Chrysler was faced with a management crisis. Since they were mainly responsible for selling our cars, our allocation under the VRA was set unrealistically low at 122,000 cars—divided into 87,000 for Chrysler and 35,000 for our own network, Mitsubishi Motor Sales of America. The new quota overall has been raised from 1.85m to 2.3m cars. We feel the basis for allocating shares would be unfair if based on what happened five or six years ago. This is a different

had more cars to sell under the quota, we'd sell more.

Global Strategy

Hanson: You have a joint venture overseas in Malaysia, production plants in Indonesia and a 5% share in South Korea's Hyundai Motor. How do they fit into MMC's overall global strategy? Will they compete with sales in Japan?

Tate: At Hyundai, MMC has its 5% share, and Mitsubishi Corporation has 5%, and we have a technical assistance programme. Hyundai is gradually increasing its production. The "booming phenomenon" you mention is certainly conceivable. But that is all the more reason for us to strengthen our

ties with such producers, two-way supplies of parts, for instance. But they still have to pay a lot more attention to quality control.

Hanson: Where does Europe fit in your global strategy?

Tate: We export about 130,000 finished cars a year to Europe. There are problems, however. The Yen is strong against European currencies. That cuts into profits. There is a movement to impose stricter emission controls, especially in West Germany. This year may not look so good, but we hope from next year the European economy will pick up. Our cars are being highly evaluated for quality in Europe. The Galant (Japanese name: Galant Sigma) won first prize in the two-tier class of the Golden Steering award; the Colt (Japanese name: Mirage) won second place in the 1.5-liter class. The Mitsubishi Pajero became the first Japanese car to win Paris-Dakar 12,000 kilometer rally race. I mentioned the arrangement with Mercedes-Benz España S.A. to produce about 10,000 light commercial vehicles starting in 1987.

Hanson: Is that just a first step in expanding your relationship with Daimler-Benz?

Tate: If it is mutually beneficial, we'd like to increase our cooperation.

with them. We don't have any concrete projects yet.

Hanson: Mitsubishi Motors has made several crucial decisions over the past couple years since you were named president of the company. One involved streamlining MMC's corporate structure by integrating your sales company and strengthening the domestic sales network. Are you pleased with the results so far?

Emphasis on Action

Tate: Last year on October 1, 1984, Mitsubishi Motor Sales Company was completely integrated into MMC. That enabled us to combine domestic sales with development, production and export which MMC has always handled. So now we are in a position to look at the world as one unified company. We sell the same cars, buses and trucks here in Japan and abroad. We are already better able to cope with the kind of rapid changes we face in meeting the needs of our customers.

Since becoming the president of MMC, I've emphasized three points: the first is quick reaction to changes in the business environment; the second, being customer-oriented; the third is an emphasis on action.

Hanson: What about MMC's domestic market goals? What sort of action are you taking?

Tate: If you look at our total production, including passenger cars, minivans, trucks and buses, we are ranked number three in the industry. Our share of the Japanese market last year was 9.8%—we want to increase that to 10% and over. In order to secure the position as number three, we have to activate our sales people and bring out new models one after another and try to exploit new sales outlets, like selling at Mitsubishi Oil gasoline stands. We are studying non-salesroom based sales.

Hanson: You have said in the past that MMC should take advantage of its position as one of the Mitsubishi companies, Japan's largest industrial grouping. What are the benefits?

Tate: There is a sort of group awareness. For example, I always try to drink Kirin Beer, which is one of the Mitsubishi companies. We buy turbochargers from Mitsubishi Heavy Industries and components from Mitsubishi Electric. Why shouldn't other Mitsubishi companies people buy Mitsubishi cars?

Hanson: What lies ahead for Japan's motor industry? With 11 companies producing cars and trucks, is the industry due for a reorganisation?

Tate: At present, there are no signs that any of our competitors will merge or be taken over. Each of them wants to survive. What makes MMC unique is that we are competing in all forms for vehicles, from four-wheel drive and minivans to heavy trucks and buses. No one else does that, not even Toyota and Nissan.

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OVERSEAS NEWS

Eleven die as S. African migrant workers fight township residents

BY ANTHONY ROBINSON IN JOHANNESBURG

AT LEAST 11 people have died in fierce clashes between migrant Khosi and Zulu workers and local township residents in the black township of Tsakane, near Brakpan, east of Johannesburg over the last four days.

The clashes began on Saturday when a crowd of youths who had attended a funeral of a student killed in earlier unrest were tear-gassed by police and then moved on to try to burn down a beer hall in protest. The beer hall was full of migrant workers from a nearby township.

According to local residents the migrant workers refused to vacate the beer hall and a fight ensued in which a migrant worker was killed. That night migrant workers went on the

rampage breaking into nearby homes in search of the youths. This sparked off large-scale fighting between township residents and the migrant workers with both sides armed with hatchets, stones, sharpened iron bars and dustbin lids.

Thousands of township residents fled the scene and sought refuge in nearby black townships or the open veldt. Strong contingents of police and soldiers with armoured cars were drafted into the townships to form a cordon between residents and migrant workers.

At noon yesterday a crowd of several thousand gathered in a football field half a mile from the township which had been burnt to the ground in the meantime. Residents demanded that the migrant workers leave

the township. Taxis and buses were stoned and people went from house to house on Monday night urging residents not to go to work but stay behind and force the migrant workers to leave.

News of the violence in the township only emerged yesterday but it appears that the strong police presence and tension in the area may have been one of the factors which led to the arrest by police on Saturday night in Tsakane of trade union leader Mr Andries Raditsele. Mr Raditsele, a 30-year-old organiser for the Chemical Industrial Workers' Union and employee of the South African subsidiary of Dunlop, subsequently died on Monday afternoon shortly after his release from police custody.

Newspaper group chief resigns

BY OUR JOHANNESBURG CORRESPONDENT

THE BOARD of South African Associated Newspapers (SAAN) yesterday accepted "with regret" the early retirement of Mr Clive Kinsley, group managing director, and deputy chairman. A full board meeting is scheduled for Friday, May 17 to choose a replacement for Mr Kinsley and make other changes at board level.

Top level changes in the group are expected to lead to the Anglo American mining and industrial conglomerate taking a more direct management role in SAAN which plunged into a R6m (\$2.47m) loss last year on the back of a R15m loss by the former Rand Daily Mail.

Anglo is the major shareholder in both SAAN and the Rival Argus publishing group through the Johannesburg Consolidated Investment Company and the Advowson Trust set up in 1975 to fight off a clandestine attempt by the Government to buy control of SAAN and muffle criticism of government policies voiced by the Rand Daily Mail and other group publications.

Informed sources say that moves to bring SAAN back to profitability could lead in the longer term to an eventual merger between SAAN and Argus to create a single, but financially stronger, English-speaking press group.

The immediate cause of Mr Kinsley's early retirement is

linked to the unsuccessful launch of Business Day, a new business daily which has replaced the Rand Daily Mail. Mr Ken Owen, the original editor of Business Day, was replaced last week after only three issues by Mr Nigel Bruce, deputy editor of the group's successful weekly Financial Mail. Mr Stephen Mulholland, editor of the Financial Mail, has been made editor in chief of both publications.

Mr Mulholland is busy re-vamping the paper and plans to upgrade both the political and financial coverage of the paper as well as expanding sport and other general interest areas.

Plea to ease Africa's \$97bn debt burden

BY PETER BLACKBURN IN BRAZZAVILLE

CONGO'S President Denis Sassou-Nguesso yesterday warned that developing countries were being "asphyxiated" by their external debt, and called on creditor countries to make greater efforts to ease the problem.

Opening the three-day annual meeting of the African Development Bank in Brazzaville, President Sassou-Nguesso criticised the "dominant egoism" of creditor countries in failing to ease Africa's estimated \$97bn

(\$80bn) debt burden. He told some 1,000 delegates and bankers meeting in the new Chinese-built Congress Centre that Africa was being increasingly pushed to the margin of the world economy.

Confronted with recurring problems of drought, desertification, famine and disease, Africa was in an increasingly precarious situation, he said.

The bank has become the continent's "most efficient" development financing institution,

U.S. ponders Palestinian presence at peace talks

By Richard Johns in Amman

KING HUSSEIN and the Jordanian Government are awaiting an American response to Palestinian names to be included in a proposed joint delegation which, they hope, will soon start a dialogue with the U.S. aimed at exploring the possibility of full Middle East peace negotiations.

It is understood that Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, who held talks with King Hussein on Tuesday night, has privately given his blessing to the inclusion of Palestinians who are members of the Palestine National Council, the parliament in exile, but not closely associated with the PLO as such.

The U.S. response is not expected until Mr George Shultz, U.S. Secretary of State, meets King Hussein in Amman at the weekend.

American approval meanwhile will depend upon a measure of Israeli acquiescence.

The make-up of the Palestinian component in a joint delegation has already been discussed during U.S.-Jordanian exchanges here, according to senior Western diplomats. The U.S. is understood to see a distinction between members of the PNC and PLO. It has evidently been trying to persuade Israel to take the same view.

The PNC includes a number of independents. It is believed that men such as Mr Elias Freij, moderate mayor of Bethlehem, and Mr Edward Said, a distinguished academic now teaching at Harvard, could be on the list. Mr Freij visited Amman yesterday.

In Washington a State Department spokesman was cautious when asked about the possible inclusion of PNC members but acknowledged that it was one of several formulas being evaluated.

Neither Mr Arafat nor other members of the PLO Executive Committee wish to associate themselves publicly with such formula which they rejected at a meeting in Baghdad two weeks ago. They also ruled out recognition of Israel—the alternative solution proposed by the U.S. for breaking the deadlock.

South Korea takes an ambitious leap into high technology production

Fishing for big gains in chips

SOUTH KOREAN electronics producers are making an ambitious leap into the age of high technology. They are pouring money into research and development and making a concerted effort to shed their image as a low-cost, low-quality producer for offshore companies which provide technology and design.

It is a risky strategy, and some of the major players such as Daewoo Electronics, are still holding back, continuing to rely on the country's traditional manufacturing strength. Others believe however that they have no choice but to take the plunge. "It is the only way to survive," says Mr Chung Jae-un, president of Samsung Electronics, which had \$1.3bn in export sales last year.

Samsung is widely regarded as the most aggressive of the major electronics companies. Last year its sister company, Samsung Semiconductors, began producing 64 kilobytes random access memory chips, and next month the company says it will begin mass production of the 256K Ram chip, making South Korea the third country with such a capability after Japan and the United States.

It is an impressive achievement for a company which began by soldering together transistor radios and black and white television sets in 1959, and made major investments in research and development only six years ago. Yet it is typical of the ambition that has characterised South Korea's push into overseas construction, shipbuilding, steel, and now cars. As with these other industries, there remains considerable doubt over



In the second article of a three-part series on Asian hi-tech industries, Steven B Butler, in Seoul, reports on developments in South Korea. The first article, on Singapore, appeared on May 2.

whether it has bitten off more than it can chew.

Samsung is entering the market at a time when it is flooded with memory devices and when major clients in the U.S. have cut production, but Mr Chung is not worried. "As a result of our research and development efforts, today we are the most cost effective, competitive company," he says.

Mr Park Sung-kyon, executive vice-president of Daewoo Telecom, credits Samsung with forcing the Japanese producers to lower the price of their 64K Ram chips, which has fallen from \$4.50 a few years ago, to about \$1 today.

The rapid decline in prices however has caused Daewoo to reconsider proceeding with its own development of large capacity memory chips. Currently Daewoo Semiconductor concentrates on making custom chips, mainly for in-house use. Mr Park says he expects that in the coming years custom chips will expand from their current 25 per cent share of the total market to about 50 per cent.

Mr Chung says that because of a hard-working labour force, lower wages, and effective quality control, Samsung can produce the 64K Ram chip at a

price of just 80 cents, which he says is 25 per cent below the U.S. price and 15 per cent below the Japanese level. Exports of these chips reached \$85m last year. He expects the same advantages will apply to the production of the 256K Ram chip.

The company was budgeted to spend \$60m on semi-conductor development this year and \$87m in 1984, but some of Samsung's competitors doubt that it can recoup its huge investment. The price of semiconductor devices tend to fall rapidly after their first introduction, heavily penalising latecomers. Samsung initially purchased the chip designs from Micron Technology Devices, a small U.S. company but later designed its own chip.

Gold Star Semiconductor, a more conservative company, has given up hope of marketing its own design of 256K Ram chips. Mr Min Pyung-Jun, senior managing director, says the company has developed the processing capability to manufacture the chip, but will not go into production unless it can purchase the masks (electronic moulds) from elsewhere. But he says, "We will challenge the one megabyte chip," indicated that Gold Star, like Samsung,

intends to be a full participant in the next round of major technological advances.

The companies admit they will have more difficulty cracking the rapidly changing market for computers because they still lag behind the U.S. and Japan in technology and design capabilities. While Samsung sees itself as a major manufacturer of memory devices, Gold Star sees its niche as the off-shore manufacturing base for AT & T and Olivetti, with which it has several technological and manufacturing agreements. Gold Star says it expects to market overseas its own design of personal computers under its own label within three to five years.

The push towards higher technology, has come with substantial support from the Government, which has provided financing and has offered tax incentives for spending on research and development. Private sector spending on semiconductor development is expected to exceed \$1bn by next year. The large companies have exploited the funds to set up sophisticated research complexes on the outskirts of Seoul, and have established offices in California to keep abreast of rapidly changing technology.

The Government has brought companies together to form research consortia for the assimilation and development of technology. Mr Park says Daewoo's aim at the research centres was three-fold: the import of "state of the art" technology, the use of that technology to improve products and reduce manufacturing costs, and finally to develop new products. "We are currently standing at the threshold of the third goal," he said.

Philippine officers urge reform

BY CHRIS SHERWELL, SOUTH-EAST ASIA CORRESPONDENT, IN MANILA

DIFFERENCES have emerged within the Philippine armed forces between younger officers and older generals over a mounting guerrilla insurgency and the military's internal management practices.

This was disclosed yesterday by Mr Juan Ponce Enrile, Minister of National Defence, when he gave details of a new "reform group" inside the armed forces.

Answering questions from the foreign press, he insisted that the group was small and did not represent a threat or danger

to the military's unity. President Ferdinand Marcos, the Government or country.

Asked if the group had his approval, he said: "I have no reason to disapprove of it or be jubilant about it. It is there."

Western diplomats are nevertheless puzzled by the implications of the group's public emergence, which coincides with rising concern at home and abroad about the activities of 10,000 armed members of the New People's Army (NPA), the military wing of the banned Communist Party of the Philip-

pines.

Behind its appearance lie embarrassing accusations made in recent years that military abuses have fanned the insurgency, corruption has become too widespread and too many generals have overstayed their posts.

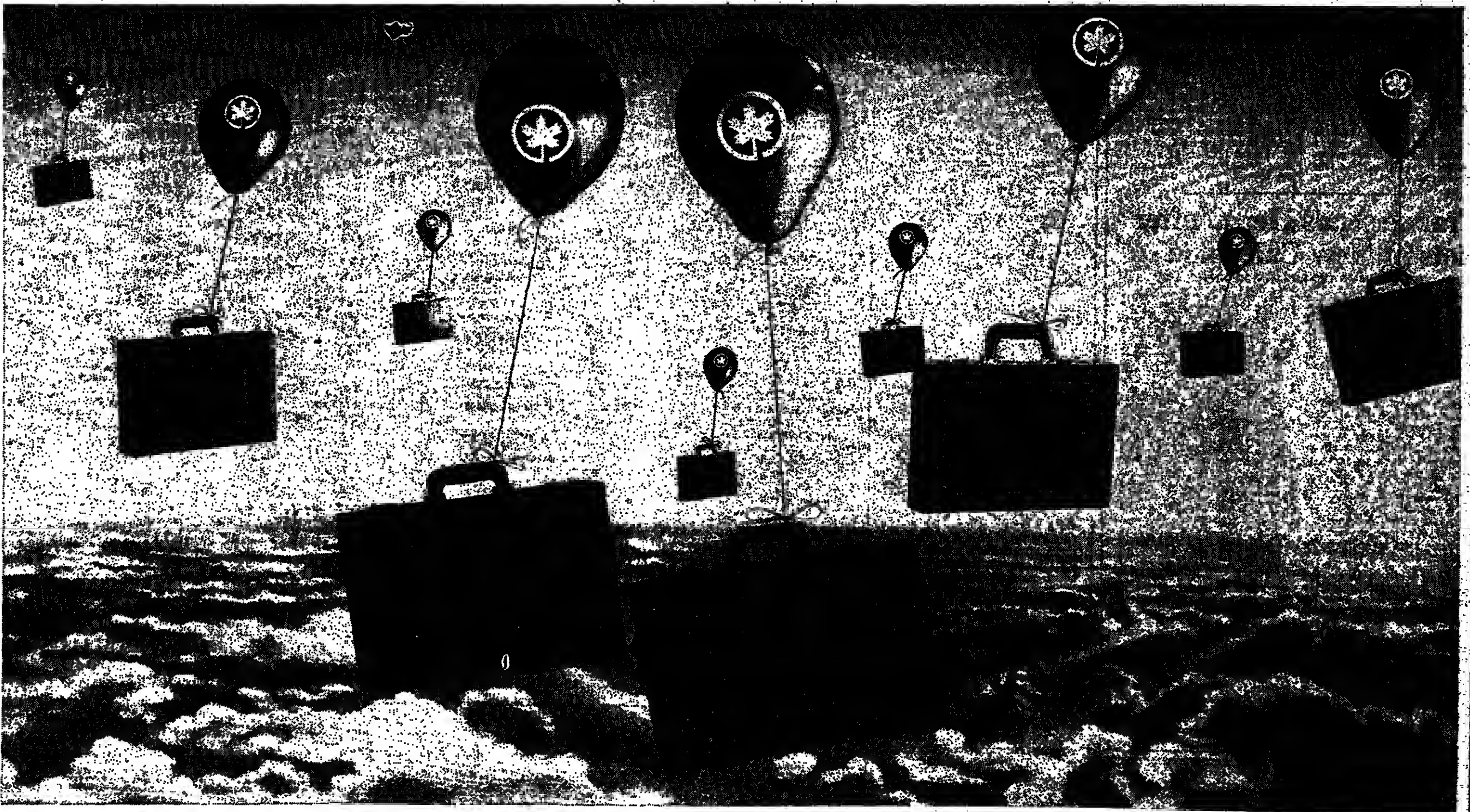
Mr Enrile said the group consisted of colonels, majors, captains and first and second lieutenants drawn mostly from officer classes graduating between 1971 and 1985. These officers comprise 70 per cent of the total officer corps.

Gujarat strike called off

THE beleaguered Congress-I Government of Gujarat state in Western India was yesterday given a respite when 12m striking civil servants returned to work after an absence of two days. K. K. Sharma reports from New Delhi.

This followed an agreement on some of their demands, including a roster system of promotions which favours the Indians and other "backward castes." An agitation over job reservations has shaken Gujarat state for two months and is continuing.

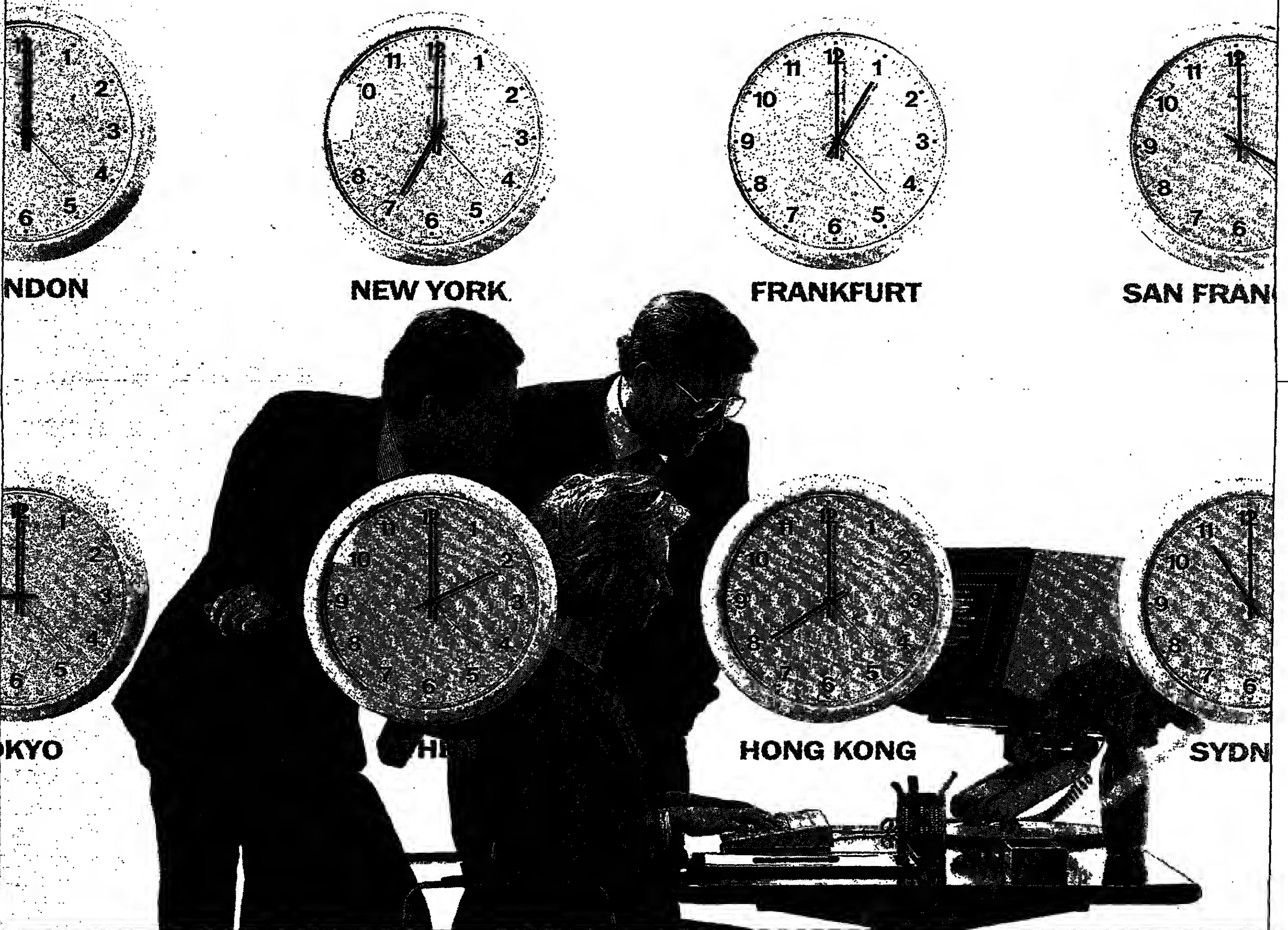
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WORLD TRADE NEWS

Snamprogetti set for contract-winning spree in India

BY K. K. SHARMA IN NEW DELHI

SNAMPROGETTI, the Italian engineering company, is on a contract-winning spree in India. Having won what is virtually a turnkey contract for the \$550m fertiliser plant to be set up in the public sector at Jagdishpur in Uttar Pradesh, it has been awarded an almost identical contract in the private sector.

The award of the second contract, for a \$500m gas-based fertiliser plant at Sawai Madhopur in Rajasthan State, was announced yesterday by Mr K. K. Biria, chairman of Zuari Agro Chemicals, which is to operate the plant.

Snamprogetti won both contracts in competition, with such giants as Toyo of Japan and American Kellogg, and there is a good chance that it will be awarded more of the same kind of plant.

UK prospects for Soviet trade 'never better'

BY DAVID BUCHAN

PROSPECTS for Britain reversing some of its decline over the past 20 years from first to eighth position among the Soviet Union's Western trading partners have never been better than this year, but are still hampered by the defeatist attitude by some UK companies to the Soviet market, a House of Commons committee was told yesterday.

Briefing the Commons Foreign Affairs committee, a group of UK businessmen representing the East European Trade Council (EETC) said the 1985-90 Soviet plan now being prepared in Moscow held out potentially large amounts of new business for UK companies, in turnkey contracting and in the sectors of food, energy, automotive, chemicals, petrochemicals, and within the confines of new Western export controls, electronics.

But a paper presented to the committee by Lord Shackleton,

plans for establishing six gas-based fertiliser plants in various parts of the country based on supply of natural gas from the Bombay High offshore oilfield in the western continental shelf.

All the plants will be connected by a single gas pipeline for which the Government is negotiating with a number of foreign companies, including Snamprogetti which now has a head start over its competitors.

Mr Biria said Snamprogetti was selected for his company's plant in Rajasthan because it had the "largest experience" and because it submitted the lowest bid.

He said that the hard currency component for the plant's capital equipment was worth about \$150m which would be obtained from suppliers' credits and international financial institutions.

The EETC's president, noted that many companies were under the impression that the UK had "a lesser need to trade with the Soviet Union than most of our competitors," including the U.S.

Many small UK companies also felt the Soviet Union was too costly and time consuming a market to develop, but Mr Ralph Land, a senior Rank Xerox executive, told the committee that the Soviet authorities were now actively wooing smaller companies.

Britain laboured under a disadvantage relative to Western competitors such as West Germany, Japan and Switzerland with lower interest rates, the EETC study claimed.

This was because despite the formally agreed Western minimum interest rate of 12 per cent on credit for capital projects, the Soviet Union still refused to pay more than 8 per cent.

Real storms are still to come in MFA debate

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

THE EEC'S SUPPLIERS (GOODS COVERED BY THE MFA) (m Ecus)					
	1977	1979	1981	1983	Rise % 1977-1983
Total	7,629	10,284	12,900	14,811	94.0
From					
Industrial countries of which					
U.S.	2,005	3,435	3,628	3,855	92.0
Japan	537	860	919	617	14.9
South Korea	186	239	390	458	146.2
Low-cost countries of which					
Hong Kong	5,624	7,389	9,272	10,956	94.8
South Korea	1,006	1,282	1,423	1,492	68.2
Yugoslavia	500	578	905	842	68.4
India	328	372	416	447	51.4
China	477	477	413	557	64.8
Taiwan	119	187	416	549	277.3
Romania	278	332	447	500	79.9
Pakistan	165	243	237	297	80.0
Macao	124	100	235	275	121.8
Brazil	133	151	231	258	93.9
Others, incl. Spain, Portugal, Turkey etc.	158	186	213	254	62.0
	1,020	1,585	1,950	2,938	188.0

Source: Comitex

and while there appears to be a more liberal approach in the Western air, there are still enough opponents of liberalisation to ensure it will be renewed.

The Geneva meeting, probably in the last week of July, while reviewing the past three years of the MFA, will almost certainly take a tentative look ahead.

The supplying nations want the MFA ended because they say the industries of the West no longer need any protection and, why should textiles and clothing be protected when cars and electronics and other consumer goods are not? Gatt covertly agrees with this view.

The Geneva review comes after more than 20 years of protectionism for textiles and clothing. This protectionism was introduced to allow the West to reorganise its old-fashioned over-manned industries against the challenge of cheap imports—then largely from the Far East, especially Hong Kong.

First moves originated in the U.S. but in the mid-50s by imports from Japan—and arose out of election pledges given by the late President John Kennedy in 1960.

A Short-Term Agreement, covering one year from October 1961, was introduced to restrict imports, largely of cotton goods. This was followed a year later

by a Long-Term Arrangement Regarding International Trade in Cotton Textiles (LTA), to run for five years from October 1962.

It was signed by 19 countries and covered exports from the developing countries of under \$250m (£208m), of which Hong Kong accounted for 80 per cent.

The LTA was renewed in 1967 and in 1970, and although 80 countries were signatories by 1973 it was falling apart.

As a result of disruption caused to the West, not only in cotton but increasingly in wool and man-made fibres, Gatt accepted there was a case for bending the rules, and organising a system by which the



importers—essentially, the U.S., the EEC and Japan—could have a grace period to reorganise their industries while allowing suppliers greater access to their markets.

The MFA, therefore, came into existence on January 1, 1974 covering all textiles and clothes. Under it, everything that enters into trade is put into a category and each importer is allowed to negotiate a bilateral agreement with each supplier.

There are 123 categories, ranging from category one which covers cotton yarn, a sensitive category, to items such as wool blankets (category 66), felt (95), wigs (106) and woven pile fabrics of silk (123).

Many of the categories at the end of the scale have no quotas assigned to them since they do

not cause any disruption of trade—probably not much more than a third of the 123 categories cause importers serious problems.

Unfortunately, the MFA was signed just before the 1973 oil crisis and—hopes of allowing exporters 6 per cent growth a year in all quotas—was smashed by the recession.

When the MFA came up for renewal, the West wanted—and got in MFA 2, much tougher access rules.

Gatt's hopes that the MFA would provide for orderly growth in textile trade while avoiding undue hardship in the importing nations, became little more than a sentiment.

MFA 2 and MFA 3 in 1982, was devoted to blocking loopholes as even lower-cost suppliers, such as China and Sri Lanka, squeezed the original low-cost suppliers and an arcane language covering basket extractions, ruling over and roll-back arose to keep imports to the minimum.

Because of pressure from an increasing number of suppliers, though, the importers had to agree in 1982 that the working of MFA 3 should be reviewed one year before it expired.

Mr Channon will today address himself to this review. If the MFA is to be abolished or renewed, it is unlikely the decision will be taken until the very last moment—July 31 1986.

Today's Commons debate with July meetings of the Council of Ministers in Brussels and the Gatt Textile Committee in Geneva will all be about the same thing. The real storms are still to come.

Canada in bid to defuse EEC beef quota row

BY IVO DAWNAY IN BRUSSELS

THE CANADIAN Cabinet has approved a compromise quota on EEC beef imports which should defuse the long-running row over unilateral sales restrictions imposed by Ottawa in January.

The proposal is expected to settle on an annual 10,000 tonnes quota for low grade EEC beef—a substantial improvement on the 2,700 tonnes ceiling imposed and surpassed in the New Year. There should also be additional tonnage allowed for high grade produce.

Bilateral discussions on an agreement are expected to open again towards the end of this week before a final text is submitted to EEC foreign ministers for approval later this month.

The Canadian decision, taken in the face of strong pressure from hard-pressed domestic suppliers, is expected to persuade the Community to withdraw its threat of retaliatory trade restrictions on imports of maple syrup and rye whisky.

Japanese to build Saudi ammonia plant

By Finn Barre in Riyadh

THE SAUDI Arabian Basic Industries Corporation (SABIC) has announced that Toro Engineering Corporation of Japan has signed a letter of intent for the construction of a \$100m (€85m) ammonia plant. The plant which will have a daily capacity of 1,500 tonnes, will be built in Jubail on the Gulf. The contract is expected to take 29 months for completion, and construction is expected to start about the end of June.

Voest Alpine oil-for-food talks

BY TERRY POVEY

VOEST ALPINE, the state-owned Austrian industrial and trading conglomerate, is negotiating for a \$20m (£16m) oil-for-food countertrade deal with Iran.

The Lin-based company has already concluded an agreement with the Islamic Republic to supply \$10m-worth of raw materials and manufactured goods in exchange for \$10m-worth of crude oil.

The size of the Voest arrangement with Iran is such that many third parties, British

companies included, have beaten a path to Linz. Exporter demand is reported to be three times the amount available.

Not surprisingly the services of Voest, for several years a loss-making company dependent on government aid, do not come free. It has to sell the \$10m worth of oil, which would rise to \$20m if the food deal goes through as a countertrade arrangement, at an 8 per cent discount to the present average official Iranian crude price of \$27.70.

To fill this gap, users of the Voest conduit are charged some 10 per cent to cover costs—a charge they are expected to cope with in their own price negotiations with the good's end-users in Iran.

Voest admit that the volatile oil market has made the arrangement with Iran as profitable as originally thought. Senior executives speak of "adopting a long-term commitment to this market" in the face of the ups and downs of oil prices.

Efta celebrates its first 25 years—in pretty good shape

BY WILLIAM DUFFLORCE IN GENEVA

WHO REMEMBERS EFTA?

Although its doing rarely make headlines and it has a reputation as a dull, nuts-and-bolts organisation, the European Free Trade Association is celebrating its 25th anniversary in Vienna this week in pretty good trim.

Indeed, not a few European politicians, including a substantial number of British Conservative Members of Parliament, believe that the less ambitious Efta, of which the UK was a founder-member, has been more successful than its big brother, the European Economic Community.

Mr Per Kleppe, its Norwegian Secretary-General, also argues that the seven Efta countries—Austria, Finland, Iceland, Norway, Portugal, Sweden and Switzerland—have on average experienced a more favourable economic development than the Community countries over the last ten difficult years. Economic growth has been higher and unemployment much lower.

The relationship with the EEC was the paramount factor in the birth of Efta and will still dominate this week's proceedings in the Austrian capital. But the quality of that relationship has changed considerably. In 1960, seven countries, including Britain and Denmark, formed Efta in response to the creation of the Economic Community of the six—France, West Germany and the Benelux countries—which for varying

political reasons they did not want to, or could not, join. They had in common the fear of economic discrimination by the Community.

At the beginning of 1984, the EEC lifted the last remaining tariff on pulp and a paper products—in its trade in manufactured goods with Efta.

The free trade agreements individually negotiated with the Community by the Efta members had completed the world's largest free market for industrial goods, covering more than 310m people in 17 countries, and Efta had secured its \$75bn (£68bn) annual trade with the EEC.

Meanwhile, Britain and Denmark had "defected" to the

EFTA AND THE EEC				
	Population 1983	Area sq kms	GDP, percentage change from previous year	1983 1984 1985
EFTA	27.1m	1.6m	1.9	2.6
EEC	27.1m	1.7m	1.1	2.4

Source: EFTA Secretariat (1985 figures are estimates)

Community, while Finland and Iceland had become Efta members.

Portugal will move into the EEC fold next year but the conception of Efta as a waiting-room for entry to the Community is less applicable to the remaining six members.

Four of them—Austria, Finland, Sweden and Switzerland—are neutral countries with differing political constraints against joining the Community.

Norway would have become an EEC member in 1973, had its government's plans not been reversed by a referendum, a result of which still reflects the attitude of a majority of Norwegians. Iceland could have valid economic reasons for making the jump, but politics again militate against it.

In 1986, then Efta will group six small, wealthy countries, including three—Switzerland, Norway and Sweden—whose per capita income is the highest in the industrialised world.

All their economies depend on assuring larger outlets for their exports than their small home markets can provide.

communications and biotechnology.

Not all these programmes are open to outsiders but Mr Kleppe says his officials are trying to get an understanding on how and on what terms Efta companies can participate.

Mr Kleppe, whose public statements as Norwegian Finance Minister were once renowned for their dryness and technicality, can wax almost lyrical over the opportunities opened up to countries and companies by the "future West European home market."

The benefits of this industrial market place are not one-sided. It is true that more than half of Efta's trade is with the EEC, but in 1983 Efta was a bigger customer for Community exports than the U.S., Canada and Japan combined.

Mr Kleppe attributes Efta's success partly to its modesty. As a free-trade area, not a customs union like the Community, it has no "common policies" and has not aimed at common economic or monetary policies.

Its modesty is also reflected in the size of its 1985 budget, SwFr. 11.6m (£3.6m) and its Secretariat in Geneva, which has only 60 posts.

Recently, there appears to be a shift from past practice among Efta members towards co-ordinating policy of international issues.

Austria, as current associa-

tion chairman, acted as spokes-

man for the group at the last ministerial meeting of the Organisation of Economic Co-operation and Development (OECD) and at the last council of the General Agreement on Tariffs and Trade (Gatt).

A joint declaration on the next round, of international trade negotiations under Gatt can be expected from the Efta countries in Vienna.

U.S. EXPORT CONTROLS AND BULK LICENCE REGULATIONS

On the 13th and 14th of May in London at the Portman Hotel Sol Glaser of Sperry Corp. Washington and a panel of U.S. lawyers and experts including Joseph Griffin, Resident Liaison Officer at the U.S. Embassy in London, and Michael Cleverley, First Secretary at the U.S. Embassy, will consider the implications of the recent changes in U.S. law. Also to be dealt with are:

1. Tax and legal implications of introducing high-tech products and services into the U.S. and
2. The transfer of technology rights (patents, copyright etc).

For further details, telephone: Jacques Busch 01-234 4000. Legal Studies & Services Ltd.

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BUSINESS LAW

The constitutional issue of EEC transport policy

By A. H. HERMANN, Legal Correspondent

IN A fortnight's time the European Court will take a step which, if nothing else, will greatly influence its standing in the Community. It will for the first time deliver a judgment on a complaint by the Parliament and the Commission that the Council has fallen foul of the EEC Treaty.

The Parliament and the Commission claim that the Council failed to agree a common transport policy and, in particular, to deal with 14 proposals for regulations or their amendments submitted by the Commission. This action took the court quite clearly into the political arena. If it simply endorses the complaint, it will greatly enhance the standing of the Parliament and of the Commission. Should it go further and declare the Council's failure to agree enforceable in national courts some of the rules which the Council failed to agree within the elapsed transitional period, it will achieve a constitutional revolution by providing the Parliament with a back door to legislative power, denied to it in the Treaty.

Going by the opinion (of 112 pages) submitted to the court by its Advocate-General, C. O. Lenz, in January, one can expect that the court will endorse the complaint, but go no further.

Herr Lenz, who is not without considerable political experience, denies strenuously that by deciding these issues the court is entering the political arena. He views it as a purely legal problem. To keep in step with him one would have to put out of one's mind (how, I have never discovered) what is the root of the difficulty.

The transport industry, providing about 6.5 per cent of the GNP of the Community, excluding internal transport of private enterprises, has always been exposed to government intervention. Roads and railways were built with political and military needs in mind and often these took precedence over the needs of the economy and commercial considerations. This is probably more true on the Continent than in the UK, but everywhere the competing claims of airways, rail, road and shipping on inland waterways as well as maritime have a political dimension and a bearing on the industries providing the means

of transport. The divergence of interests is reflected by the extremely vague provisions of the Treaty which, in Article 75 (a) and (b), simply tells the Council that it should, within the transitional period, agree "common rules" applicable to cross-border transport and "conditions under which non-resident carriers may operate transport services within a member state." Reaching the pinnacle of vagueness, the Treaty adds, in paragraph (c), that the Council should adopt also "any other appropriate provisions."

Compared with the much more specific instructions regarding agricultural policy, in the field of transport the faith of the Treaty left the Council very much to its own devices. Though these did not prove

European Court, and this is the conclusion reached by the Advocate-General. He rejected the Council's argument that Article 175 had to be read together with Article 173, which gives the court jurisdiction over complaints concerning the legality of measures taken by the Council and the Commission "in proceedings instituted by a member state, the Council or the Commission..." The fact that Article 173 leaves out the Parliament did not impress the Advocate-General.

The Dutch Government placed on the table an interesting proposal which would enable the court to satisfy the desires of the Parliament and of the Commission without explicitly censuring the Council. It suggested that the court should extend to transport the

principle it employed when declaring the freedom of services and the freedom of establishment to be directly enforceable in national courts.

This happened after the Council failed to make regulations to that effect within the transitional period. The Commission did not support this proposal, arguing that in view of the vagueness of the Treaty provisions for transport, direct enforceability was not yet on the agenda, though it might become so, should the Council continue to fail to act.

The Advocate-General avoided this prickly issue with a lawyer's craftiness which commands admiration: saying that direct enforceability in national courts, even if sanctioned by the court, would not excuse the Council from the duty to regulate as required by treaty in Article 175, he proceeded to deal with the 14 proposals of the Commission.

The Advocate-General did not agree. When the Commission proposed changes, the Council should have decided by either accepting or rejecting the proposal, or changing the regulations with Article 149 of the Treaty. The Advocate-General held that the Council failed in its duty in 10 out of the 14 proposals of the Commission. We have only a short time to wait to see if the court will endorse his opinion.

Two SENIOR European managers with Continental Illinois Bank of Chicago have left to join STANDARD CHARTERED BANK, Britain's fifth largest.

They are Mr Peter McSweeney, formerly managing director of Continental Bank in Belgium, and Mr Philippe Wenzel, formerly Continental Illinois Bank's general manager in France.

Standard Chartered has a major investment in Europe which, it says, it considered more fully exploited. As a first step it has appointed these two experienced European bankers to the management team in London.

Mr McSweeney, who was responsible for Continental Illinois Bank's operations in several European countries, Franco-phone Africa and the Middle East, joins Standard Chartered as general manager, Europe. He succeeds Mr Ian Watson, who has retired.

Mr Bouckaert has been appointed an assistant general manager with Standard Chartered.

Mr Michael McWilliam, group managing director, said: "It is my intention during the coming months to recruit further experienced bankers, in conjunction with these two appointments. I am confident that this will be welcomed as a significant initiative in furthering Standard Chartered's objectives in Europe."

Mr Denzil Sequeira has been appointed general manager of CMG COMPUTER MANAGEMENT GROUP (UK). The subsidiary companies he will have responsibility for are CMG Information Processing Services, CMG Information Services for Associations, and CMG Information Processing Services Northern.

He had been managing director of several subsidiaries.

Mr Sam Wainwright and Mr Stuart McDowall have been appointed new part-time members of the MONOPOLIES AND MERGERS COMMISSION. Sir Alan Neale has been re-appointed a deputy chairman for a further period of ten months from May 1. Mr Wainwright was managing director of National Girobank and a member of the board of the Post Office from 1977 and deputy chairman of the Post Office from 1981 until March 1985. He remains a non-executive board member of the Post Office. Mr McDowall is senior lecturer in economics at St Andrews University.

Standard Chartered Bank makes European moves

The RETAIL CONSORTIUM has appointed Mr Tom McNally as director-general of the consortium and director of the British Retailers Association (BRIA). He succeeds Mr G. MacWilliam Kain.

Mr Paul Garsman has joined WEATHERITE Halesowen, to head as operations director a new sales office to be set up in Riyadh, Saudi Arabia. He was contracts manager with Semcon.

Mr A. J. R. Parker has been appointed managing director of both PATERNON PRODUCTS and COURTNEY PROTONICS.

CRYSTALITE HOLDINGS has appointed Mr A. J. Trotter as managing director of Welwyn Electronics, Bedfordshire, with responsibility for all Crystalite divisions in Northumberland. He was managing director of Welwyn Resistors.

Mr Robert Linden has become BRISTOL & WEST BUILDING SOCIETY's general manager. Formerly deputy general manager, he succeeds Mr Harry Chadwick who has retired. Before his appointment earlier this year Mr Linden was the society's chief Scottish executive.

Mr Robert Millar has joined H J HEINZ CO. as financial controller. He was previously director of finance and administration with the International Playtex (UK) group of companies (Playtex and Max Factor).

Mr M. J. Wendt, assistant treasurer, has been appointed group treasurer of WILLIS TOWERS.

ANSAFONE has appointed Mr Tony McDonald director of market and product strategy.

Mr Anthony H. Hall has been appointed chief executive officer of NEUROSCIENCE. He was at Baird & Tatlock (London) as managing director.

Mr S. C. Whitbread, chairman of Whitbread & Company, has been appointed a non-executive director of BODDINGTONS BREWERIES. He succeeds Mr C. H. Hickey.

Mr J. Michael Brown has been appointed a director of CANNY, BOWEN AND ASSOCIATES.

Following the annual meeting of the Scottish unit of THE STOCK EXCHANGE, Mr William R. Carmichael was elected chairman, and Mr Colin M. Brown, deputy chairman. Mr Carmichael, senior partner of Aitken Campbell and Co., stockbrokers, Glasgow, is the first ex-Jobber ever to be elected to the post. Mr Brown is a partner of Campbell Neill and Co., stockbrokers, Glasgow.

Reuters chairman

Sir Denis Hamilton, chairman of REUTERS HOLDINGS, is retiring on July 1 and will be replaced by Sir Christopher Neill, chairman of Courtlands. The Reuters chairmanship is a part-time non-executive post. Sir Christopher has been elected by the board for a two-year term. Sir Christopher has been a director for the past year and will continue to devote the bulk of his time to Courtlands.

Mr R. C. D. Wood has been appointed managing director of CLABEXEM, with responsibility for both the power supplies and lighting divisions.

Mr Paul Burgess and Mr R. F. Wright have become associated with ALBERT E. SHARP & CO. stockholders.

Mr David Semper, chairman and managing director of Abbey Glen Group, has been appointed chairman of ASSOCIATED LAUNDRIES SUPPLIES CO.

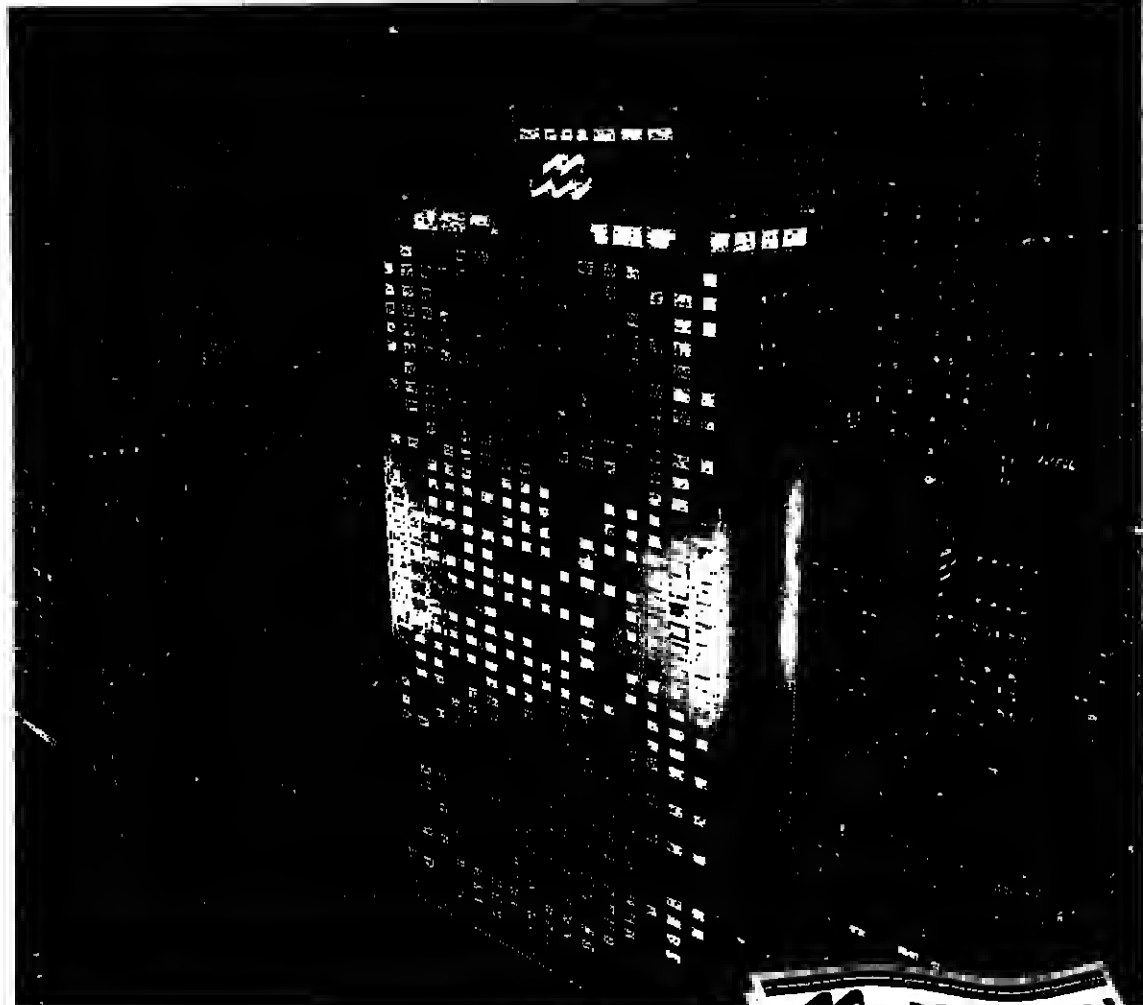
Mr P. J. N. Elsworth has been appointed managing director of FORSHAW BURTONWOOD BREWERY. Mr Elsworth was previously company secretary in 1978 and appointed to the board in 1983.

At ABARTHORPE OILFIELD SERVICES Mr A. E. (Sandy) Thomson becomes director and general manager. Mr J. S. (John) Lowndes is made sales director, and Mr R. G. (Rob) Goodall has been appointed commercial director. Abarthorpe is wholly owned by Tadmole Investments.

Mr Jonathan Crowe has been appointed managing director of DATE PALM DEVELOPMENTS, a joint venture company formed two years ago by Twyford Plant Laboratories and Landell Mills Associates to develop a worldwide market for the sale of tissue cultured date palm trees. Mr Crowe retains the position of business development manager at Twyford Plant Laboratories.

Mr Michael Robinson has been promoted to the newly-created post of marketing director. He was appointed marketing manager in December 1983, joining from Jetcare where he had been marketing manager for five years.

Mr R. C. (Dick) Vale has been appointed divisional director of PHILIPS MAJOR APPLIANCES. Prior to his UK appointment, Mr Vale held the position of vice-president and general manager in Philips Canada responsible for commercial and service activities for all consumer and professional divisions in the central Canadian region.

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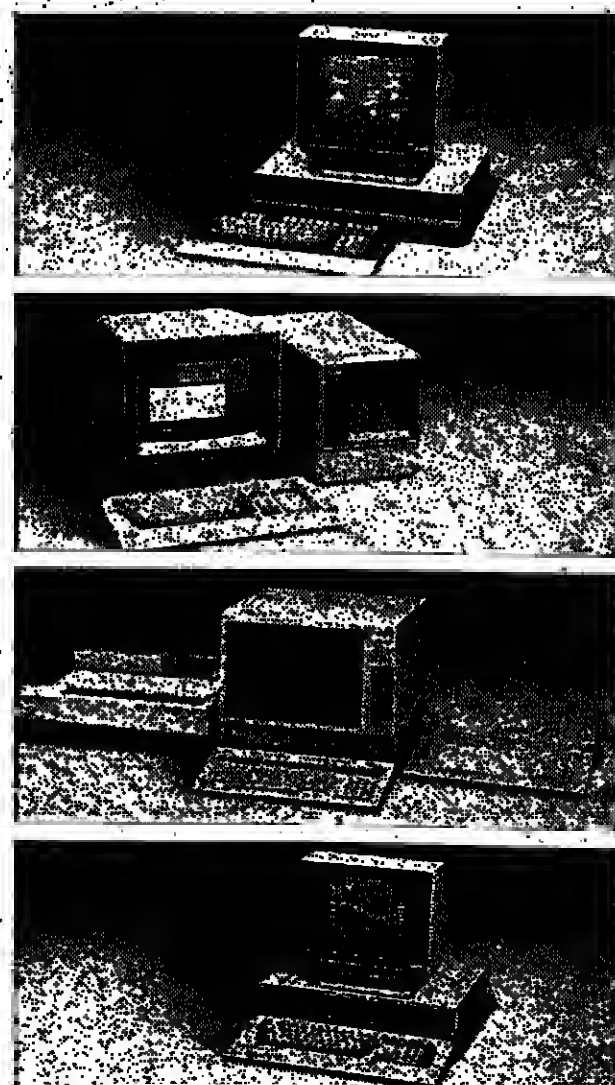
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UK NEWS

Ford to reduce development jobs in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

FORD OF EUROPE has told its 5,000 research and development (R&D) staff in Britain and West Germany that one quarter of their jobs will have to go by 1990.

The group has made clear that it is the price to be paid if Ford is to keep up its present pace of product development in Europe and to maintain two major development centres there - at Dorton in Essex, where about 2,500 are employed, and at Merckelich on the outskirts of Cologne, which employs 2,000.

Other product development staff are based at the two proving grounds: Boreham, near Chelmsford in the UK and Lommel in Belgium.

Ford suggests that the time allowed for the reduction will enable it to achieve the reduction in the workforce by natural wastage and there should be no need for forced redundancies.

The employees were informed about the group's intentions after a surge of rumours that the Merckelich facility was to be closed and R&D concentrated at Dorton.

Ford has given a warning that it must be able to match the lowest costs of other sources of engineering in order to keep the two centres operating.

Apart from the 25 per cent reduction in the number of both hourly-paid and salaried employees in the

product development area, Ford is insisting on more flexible working arrangements between the UK and West German facilities so that they can be kept working at full capacity.

Ford said it intended to "maintain the product cycle as before" - which in the case of cars means that a major change would be made to each model range after five years.

Rationalisation of the product development operations are in line with Ford's declared intention of getting more efficient use of its design, engineering and other resources around the world - including those of its 25 per cent owned associate Mazda in Japan.

Mr Bob Lutz, who returned last summer to be chairman of Ford of Europe after a sharp drop in profit - which continued in 1984 - explained recently: "There is absolutely nothing indecent about Ford of Europe designing a transmission for North America, or North America designing an engine for Ford of Europe. And that type of thing is happening."

Ford has not made its intentions crystal clear but in future it is likely that North American Ford will be responsible for the company's development of big cars for sale worldwide, while either Europe or Japan will take the lead for small cars.

Kenneth Gooding finds promising omens for BL's return to the U.S. market

Austin Rover prepares to spoon the honey

TREVOR TAYLOR, the impressively cheerful director of sales and marketing for Austin Rover, explains why the BL subsidiary's return to the U.S. car market is such an important part of its overall strategy.

Austin Rover sells most of the 400,000 cars a year it produces in the highly-competitive UK market or on the Continent where profits are equally difficult to earn. In contrast, the U.S. market is a honey-pot.

"We have to sell more cars overseas. And we have to sell more profitably overseas," says Mr Taylor. "If the value of the dollar does not weaken substantially, we have a marvellous profit opportunity. Our entry to the U.S. market will be costly. But the payback will be very good."

A new company, Austin Rover Cars of North America (Arcna) has been set up and will occupy a head office in Miami, Florida, employ first-rate and expensive people, have two distribution centres at ports of entry (still to be decided), a parts warehouse and, eventually, a west coast office in California.

Mr Taylor says this is all worth having even though Austin Rover initially looks for modest annual sales of 20,000 cars a year in the U.S.

The state-owned company, which recently reported an operating loss of £2m for 1984 against a £3m profit the previous year, did not have the financial resources to go it alone in the U.S. Neither did it have the management resources because

it is concentrating on recapturing lost ground in continental Europe. So it decided on a partnership in the U.S. Arcna is 51 per cent owned by Mr Norman Braman, a Miami-based businessman who since 1972 has built up a car dealership group which last year sold 15,542 cars worth nearly \$500m.

Austin Rover selected Mr Braman from several other potential partners "because he is an entrepreneur who knows all about car retailing, has a clear idea of what he believes he can achieve - and we believe he can do what he says he will do," says Mr Taylor.

Mr Braman is chairman of Arcna. President (chief executive) is Mr Ray Ketchledge, 42, who brings with him more than 20 years' experience with Volkswagen's U.S. subsidiary and expertise in car wholesaling and distribution.

His first task will be to recruit about 100 dealers in time for the first cars to go on sale early in 1987.

Since 1980 BL has been represented in the U.S. only by the Jaguar luxury cars. In that year the MG factory at Abingdon in Berkshire was shut down for good; there was no room for a low-volume sports car in BL's car model renewal programme.

At the peak, in 1977, BL sold 35,000 MGs and 28,200 Triumph sports cars in the U.S. through about 500 dealers. (Jaguar sales, hit by oil supply crisis, fell from 7,400 to 4,400 that year.)

But BL had little success with its main-stream models when it attempted to sell them to U.S. customers. The quality and reliability problems endemic in the UK car assembly business in the early 1970s and the persistent failure of the company to meet model introduction dates - the U.S. market used to prefer "new" versions of every model to appear in the autumn of every year - contributed to this phenomenon.

BL's business in the U.S. was nearly killed off by the increasingly stringent safety and emission-control regulations. Only the high-priced Jaguars were able to cope with the expense and Sir Michael Edwards, then chairman of BL, claimed his company was losing \$900 on every MG car sold in the U.S. at the end of the 1970s.

When Jaguar was sold back to the private sector last year all the North American dealers and the former BL operations - including the headquarters at Leamington, New Jersey - went with it. So Austin Rover must start again from scratch.

Arcna's first "convention" for potential dealers in Chicago next month will be given a thorough run-down on the model with which the UK company will return to the U.S.: the so-called Project XX, jointly developed by Austin Rover and Honda of Japan.

The cost of design and development of XX, which will replace the big Rover saloons in Austin Rover's range, was well over £100m.

Honda will make its own XX models in Japan and also some Austin Rover versions for sale in the Far East and Australia. Austin Rover will produce its own types at Cowley, near Oxford, as well as Honda versions for sale in EEC countries.

The Honda and Austin Rover cars will share engines, transmissions, suspension, steering and braking systems and some structural panels but the companies insist that the models will be very different in appearance and specification.

Is Austin Rover being over-optimistic? It is looking for initial sales of 20,000 cars a year rising quickly to 40,000. Market forecasts suggest that the omens are very good. Independent - but interested - onlookers, Mr John Grettenberger, the General Motors vice president who is general manager of the Cadillac car division, predicts that luxury car sales in the U.S. will grow by nearly one third from the 1982 level to 1.5m by 1990.

He points to this evidence. Between 1982 and 1990 the number of households in the U.S. will grow from 85m to 95m or by 15 per cent. But the number of households with an income of \$50,000 a year at 1982 prices - those with the purchasing power to buy luxury cars - will jump by 79 per cent, from 7.7m to 14m.

Not only will the U.S. have more affluent households, it will have more well-to-do youthful households as well. The \$50,000-plus households will increasingly be

EUROPEAN CAR SALES IN U.S.			
Company	Country of origin	1984	1985
Alfa Romeo	Italy	3,702	3,902
Audi	W. Germany	71,237	67,307
Bentley	W. Germany	70,880	80,000
BMW	W. Germany	512	5,104
Daewoo	South Korea	18,444	18,816
Fiat	Italy	21	67
Jaguar	UK	2,022	2,000
Land Rover	UK	79,222	73,002
Mercedes	W. Germany	20,007	18,341
Porsche	W. Germany	20,004	21,001
Renault	France	12,243	12,200
Rolls-Royce	UK	1,083	1,000
Saab	Sweden	33,671	33,300
Volkswagen	W. Germany	103,479	77,000
Vauxhall	UK	85,561	85,000
Total		585,470	476,000

Source: Automotive News

made up of individuals in the 35-44 year old age group - the group which Austin Rover hopes to attract with the XX.

These facts have not escaped other car producers. Mr Grettenberger has been given the job of reviving somewhat sluggish Cadillac sales and in 1987 will add to the range a two-seater designed and produced in collaboration with the Italian stylist Pininfarina.

That will be an "ultra-luxury" car with a price to match, as will be Chrysler's model to be made with the help of another Italian company, Maserati. Ford is joining in with European imports and has set up a separate dealer network to handle the Merkur models built in West Germany and heavily based on the Sierra and new Granada. Some Ford executives believe the compa-

ny can sell 100,000 a year of these European imports.

Then Austin Rover will meet head-on competition from the Honda version of XX. Honda has set up a second dealer network, using the Acura name to distance the XX from the rather cheap and cheerful Japanese cars have in the U.S. Honda, too, hopes to sell 20,000 cars a year.

Austin Rover still has one highly-important decision to make about its re-entry to the U.S. What should it name XX when it goes on sale? The one name which still means something and has a positive image in the U.S. is MG. Arcna is about to start the market research to see if that is the right name for a luxury, imported car or whether another name should be used for the XX.

Vandell stoppage, Page 13

Estimate of first Surrey oilfield upgraded to over 10m barrels

BY DOMINIC LAWSON

THE FIRST oil discovery in Surrey, south England, is many times larger than originally realised. The Palmer's Wood oilfield, near the village of Godstone, is now thought to be similar in size to the Humble Grove field in Hampshire, the UK's second largest onshore oilfield. The biggest is in Dorset.

After the initial discovery of the Palmer's Wood field in 1983 - 200 metres from the M25 motorway - by the U.S. oil company Conoco, it had been felt that the field would prove to contain about 2m recoverable barrels of oil. But during six months of production testing, the partners in the field have been surprised to find that there has been

no drop in oil pressure or the rate of production.

The partners now believe that the field should contain at least 10m recoverable barrels of oil. An untested eastward extension of the structure goes under the village of Oxted and, if this is found to be oilbearing, then it is believed that the field might contain about 20m recoverable barrels of oil, worth over \$300m at current spot market oil prices.

The partners have been searching for a suitable site to drill further exploration wells, but have yet to come up with a choice they are confident will not cause strong local opposition.

The same consortium, which consists of Conoco and the UK companies Tricentric and Chatterhouse, has already met local opposition to its plans to explore for gas in Surrey.

The consortium is planning to submit a development plan for the Palmer's Wood field to the Government next year, and begin production from existing well-sites as soon as approval is granted.

This year is likely to see an aggressive UK onshore exploration programme by the oil industry. That is partly because companies want more data before the opening of bids in the first onshore licensing round.

Mutual to relaunch business

By Lisa Wood

MUTUAL of Omaha, one of the world's largest insurance companies, is to relaunch its private medical insurance business in the UK.

Mr Derry Andrews, the recently appointed managing director of Mutual of Omaha International, the UK subsidiary of the Mutual of Omaha Insurance Co. said: "We ultimately aim to be number one in the British private health insurance business."

The British private health insurance business, estimated to be worth around £470m, is currently dominated by British United Provident Association (Bupa), with around 70 per cent of the market and Private Patients Plan (PPP) with around 22 per cent.

Mutual of Omaha, a commercial insurer, has been represented in the British private health insurance market for some time but its presence is negligible. It has also been involved in the personal accident, travel and property insurance market.

No details are being given as to the planning investment in the new venture, which, Mr Andrews claims, will be considerably different from those operated by Bupa.

The major insurers have steered clear of areas such as co-insurance with their clients," said Mr Andrews. "We will aim to take a more flexible approach to private medical insurance which we hope will be attractive to companies trying to mitigate costs of private health insurance schemes."

Fast rise in tourism to Britain predicted

BY ARTHUR SANDLES

LONDON'S supply of hotel rooms may become under even greater pressure if a report warning of a huge increase in tourism over the next few years proves to be accurate.

The publication of the latest Mintel report, suggesting that the UK will be receiving 15m tourists a year by the end of the decade (it was just over 9m last year), comes only a few days after the British Tourist Authority (BTA) was predicting 25m by the end of the century. The BTA projection included business and other visitors.

American Express added its voice yesterday to those of foreign tour companies and travel agencies, which say they are already having problems in finding rooms. "1985 will be the year that the 'no vacancy' sign goes up over the UK," said American Express. "Advance bookings for our package holidays to the UK from the U.S. are up by 38 per cent over the record levels of 1984."

In recent months there have been several announcements of new hotel projects throughout provincial Britain. In London, however, planning restrictions and building costs have hampered a further expansion in the number of hotel beds. Concern has also been expressed over whether the London area has enough airport capacity to handle more visitors.

The latest Mintel report suggests that by 1990 foreign visitors could be spending over £3.5bn (at 1984 prices) on their trips to the UK, a rise of 40 per cent in real terms. As far as the number of U.S. visitors is

concerned, there might be variations as currency exchange rates fluctuate.

London will take the brunt of this growth, Mintel suggests. "As one of the world's great cities, London takes very nearly 80 per cent of all expenditure by overseas visitors, with about half the visitors to London making their first trip to this country."

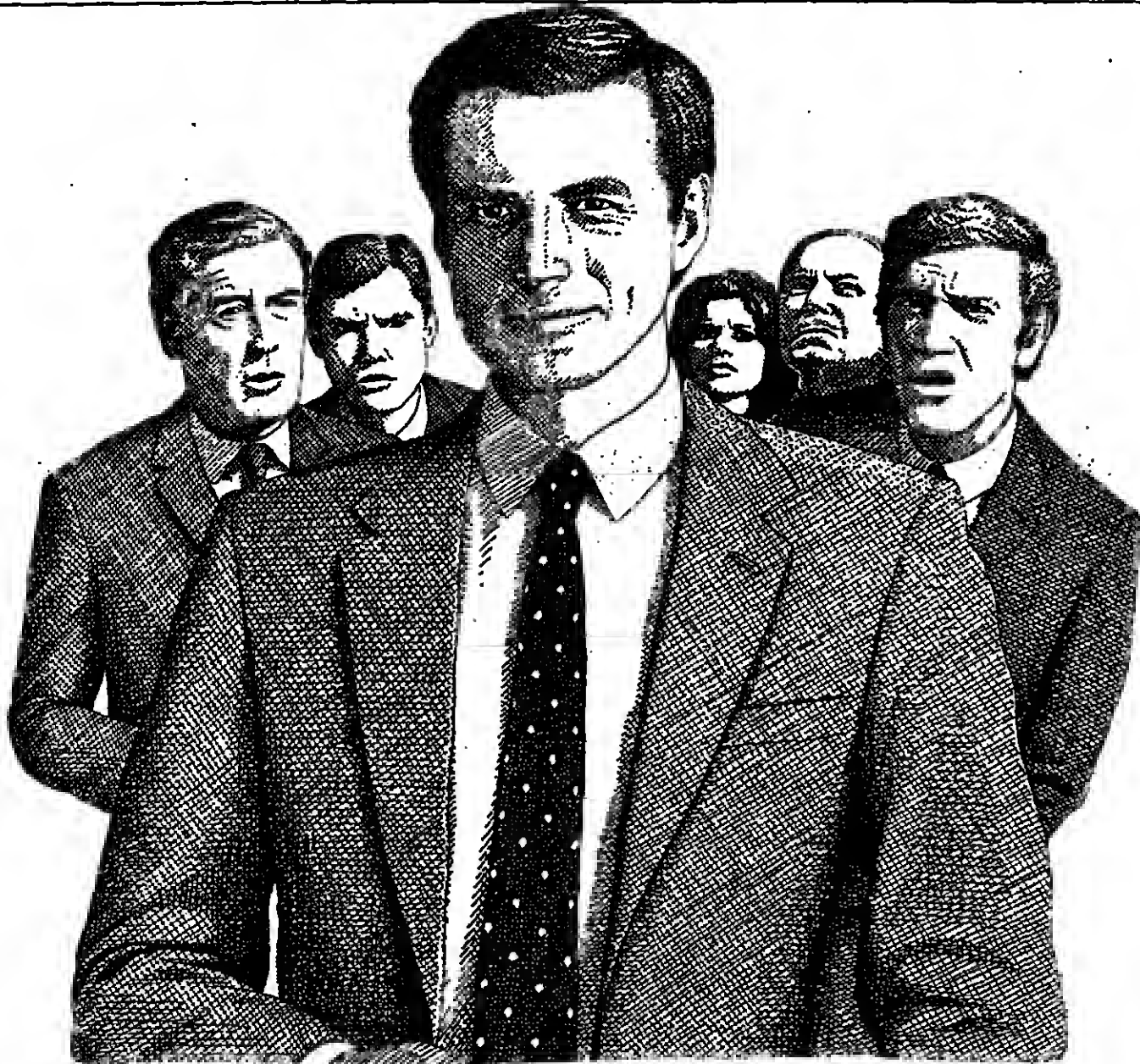
Mintel comments: "We see this as a major challenge to the tourist industry, which needs to strengthen the pulling power of the rest of the country in order to coax the first-time visitors to London to return and explore other parts of the country, as well as seeing London for a brief second look."

The report predicts the next big tourist boost for the UK will be the Queen's golden jubilee celebrations in 2003, or the coronation of the Prince of Wales.

Various hotel chains in London have denied that London is, or will be, completely full this year, but have confirmed that group bookings from tour companies are virtually unacceptable now.

Another Mintel report discusses the UK package tour industry. It comments on the consolidation of sales into the hands of six big companies and on the lack of early bookings this year. This, it says, Mintel, "will inevitably lead to the collapse of some tour operators."

Mintel Publications, 7 Arundel Street, London WC2R 3DR. Reports on Tourism (£275). Available in three separate volumes (£225, £395 and £350).



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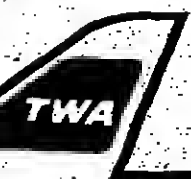
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Leading the way to the USA



UK NEWS

Minet syndicate offered no help on £60m losses

BY JOHN MOORE, CITY CORRESPONDENT

NO FINANCIAL assistance will be offered by Lloyd's of London to help a group of insurance underwriting members to meet £60m of losses, Mr Peter Miller, Lloyd's chairman, said yesterday.

Mr Miller made Lloyd's policy clear yesterday in the wake of surprise losses of £60m that have fallen on underwriting members whose affairs are managed by Minet Holdings, the insurance holding group.

Mr Miller, himself one of 1,525 underwriting members grouped in to insurance syndicates under the management of Minet, said that it must be remembered "that underwriting members at Lloyd's underwrite with unlimited liability and are responsible for all their underwriting liabilities."

Lloyd's itself, he said, cannot offer financial assistance and the central fund, designed to protect the interests of Lloyd's policyholders, "is not available to mitigate any hardship suffered by names (the underwriting members) in meeting their obligations."

Mr Miller said that Lloyd's was responsible for ensuring that there were assets available to meet the claims of policyholders. "The security underlying Lloyd's policies is of paramount importance."

Members of the Minet underwriting syndicates, managed by the group's Richard Beckett company, are to be allowed an extension on the usual deadline for showing that they have enough money to meet their insurance liabilities. The date has been extended from May 31 to July 31.

"I regret that it is not possible to consider an extension of the solvency test requirement beyond July 31," said Mr Miller. "Lloyd's itself has a statutory obligation to file a return of its global solvency to various regulatory authorities around the world annually."

Mr Miller argued that "it would be desirable in these circumstances if the Inland Revenue could be prevailed upon to grant - immediately - full loss relief in respect of the ascertained amount of loss incurred by names." Losses at Lloyd's are an allowable item for tax declarations.

Lloyd's underwriter 'accepted Pissarro painting and shares'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

AN IMPRESSIONIST painting worth \$50,000 and Swiss bank shares valued at \$750,000 were given to Mr Ian Posgate by Mr Kenneth Grob, chairman of the Alexander Howden Group (AHG), a Lloyd's appeal tribunal was told yesterday.



Mr Posgate: appealing against expulsion move

Mr Posgate, reputed to be the most dynamic underwriter in the history of the Lloyd's insurance market, claims that the painting, by Pissarro, and the 10 per cent shareholding in Banque du Rhône de la Tamise were for services he had rendered.

Lloyd's alleges that he accepted them knowing that they were intended to influence him to place reinsurance through AHG in the future.

Mr Posgate is appealing against the decision of a Lloyd's disciplinary committee to recommend his expulsion from the market for life. It is the first appeal from Lloyd's disciplinary proceedings, held in private, to be conducted in public at Mr Posgate's request.

The committee acquitted him of serious charges of being a party to plundering, siphoning off funds and shuffling figures of AHG for the personal benefit of himself and others.

The appeal, at the National Liberal Club in London, is being heard by Lord Wilberforce, a former law lord.

Mr Peter Scott, QC, for Lloyd's said yesterday - the second day of the appeal hearing - that, as underwriter to the Howden syndicates, Mr Posgate had a discretion as to where he would place business on behalf of his "names" - the members of the syndicates for whom he acted.

Mr Scott said that in September 1981, Mr Posgate had left a handwritten note on Mr Grob's desk after placing a very large amount of business through a Howden underwriting company. The business had led to brokerage of some £450,000, which would swell the profits of AHG.

Lloyd's contention was that the purpose of the note had been to demand from Mr Grob "recompense" for the benefit Mr Posgate had brought AHG by the use of the money of his "names."

That note, said Mr Scott, was of great significance in relation to the disciplinary committee's finding that Mr Posgate had accepted favours from Mr Grob, which, as Mr Posgate had known, had been intended to influence his underwriting judgment.

More marine business from China expected

BY OUR CITY CORRESPONDENT

A BIG INCREASE in the flow of marine insurance business to the Lloyd's insurance community might result from a recent visit to China by a delegation led by Mr Peter Miller, Lloyd's chairman.

Mr Miller said yesterday that "vital discussions" had taken place between Lloyd's and the People's Insurance Company of China on the differing treatment of war risk insurance. The result, he said, was that "proposals will be put to underwriters, which, if acceptable, could result in a considerable potential increase in the flow of marine business to the London market."

People's Insurance is responsible for all insurance and reinsurance transactions undertaken in China and on behalf of Chinese clients operating internationally. Total world-wide reinsurance business emanating from China is estimated at between \$100m and \$125m. Lloyd's has been engaged in a vigorous drive to secure more of the reinsurance business flowing from China.

Mr Miller said that China, in 15 years' time, might well rank among the top six countries in terms of the amount of premium income produced for Lloyd's.

People's Insurance employs about 30,000 people and has plans to increase that number significantly by 1990. The company's revenue is expected to increase to more than \$2.5bn by the end of this decade, compared with more than \$800m of business written in 1982.

Vauxhall faces escalation of strike

By Brian Groom

VAUXHALL MOTORS, the General Motors UK subsidiary, faces a twin threat of disruption at its Luton Bedfordshire plant, on top of the dispute that has halted production and caused more than 2,000 lay-offs at its Ellesmere Port factory on Merseyside.

Three hundred Luton electricians will be balloted on whether to support their 100 colleagues at Ellesmere Port who have been on official strike since last Wednesday in a demarcation dispute over the manufacturing of robotic equipment.

Meanwhile, 7,000 members of the dominant engineering and transport unions at Luton will hold a mass meeting tomorrow on a separate issue - the company's refusal to pay employees who were laid off for two nights and one day in an earlier dispute over a nightshift worker who was dismissed and later reinstated.

Shop stewards have not so far decided on a recommendation.

There is no sign of an early end to the Ellesmere Port strike, which is causing the loss of £2m worth of Vauxhall Astra cars and Bedford Astra vans a day at showroom prices. The lay-offs were announced on Tuesday night.

Ford suffers legal setback over personal car imports to Britain

BY A.H. HERMANN, LEGAL CORRESPONDENT

FORD has lost another round in its fight to prevent its right-hand-drive cars being sold on the European Continent - where the prices are often cheaper than in the UK - to personal or unofficial "parallel" importers to Britain.

An appeal by the company against an EEC Commission ruling that it should either continue to supply right-hand-drive vehicles to such importers, or forgo some benefits conferred by selective distribution agreements, should be dismissed, the European Court's Advocate-General said yesterday.

The Advocate-General, Sir Gordon Slynn, concluded that the Commission was right in saying that by effectively restricting parallel imports, Ford was preventing an improved distribution that was of benefit to consumers. The European Court is expected to accept his recommendation.

Although a setback for Ford, which in May 1982 ordered its Continental dealers to stop supplying cars to UK residents at prices up to 30 per cent less than those in Britain, the court action has been partially overtaken by events.

Under a Commission directive announced last December, and which becomes effective next month, the Commission is allowing manufacturers to differentiate prices within individual EEC markets by up to 18 per cent before taxes for restricted periods, without risking action under Treaty of Rome rules requiring the free movement of goods.

At the time Ford ordered its dealers to stop supplies, the Commission had been considering the company's application for a selective distribution agreement. Among the benefits conferred by such an

agreement, which exempts the manufacturer from some of the Treaty of Rome restrictions, are limitation of numbers of dealers, defining of dealer territories, the limitation of competition between dealers and their freedom to pass on cars to unofficial retailers.

The Commission reacted by issuing a preliminary decision which amounted to an order to Ford to continue supplying the right-hand-drive vehicles.

The European Court annulled the initial decision on appeal and declared that the Commission had no power to make such an order.

Ford's present appeal is against a final decision by the Commission refusing approval of a selective distribution agreement on the grounds that, with right-hand-drive vehicles no longer being supplied, the distribution agreement no longer benefits consumers.

Builders plan country town projects

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

A CONSORTIUM made up of 10 of Britain's biggest house builders yesterday named a site on the fringes of London for the first of a series of "new country towns."

The consortium said it planned to submit two further applications within a year for similar developments in the south east of England.

In the heart of the metropolitan green belt in which there are strict building controls designed to protect countryside from urban sprawl.

The consortium said it planned to submit two further applications within a year for similar developments in the south east of England.

It expects the applications to raise much controversy.

A public inquiry into the Throck plan will be held at the end of this year followed by a decision from the Environment Department on whether or not it should go ahead.

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THE MANAGEMENT PAGE: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

ABERDEEN CABLE was launched last week with enough ballyhoo to do credit to the world premiere of a new film or the national launch of a consumer product.

Ogilvy & Mather was called in for the advertising campaign and Paragon Communications to organise exhibitions and events. It all added up to a £200,000 launch for a cable company with £3m equity finance and a franchise limited at the moment to 87,000 homes.

Together they put together what was in effect the launch of new multi-channel cable in Britain. It is the first completely new franchise to get under way since the Government chose 11 pilot franchises in 1983.

Miles Young, the Ogilvy & Mather account director, commented: "We are here to demonstrate to the world at large that there is a faith in cable on the part of the UK's third largest advertising agency and secondly to ensure that what is in effect a test market in this country gets the best possible start."

The Aberdeen launch included double page spreads in the Aberdeen Press and Journal, a sophisticated computer-controlled audio visual display and exhibition on cable, thousands of balloons and badges, a champagne reception at the Aberdeen Art Gallery, an American football match, a disco and for good measure a sky diving exhibition staged by Sky, the cable television general entertainment channel.

For Patrick Scott, chief executive of Aberdeen Cable, it was an expression of his belief that cable television is a consumer product and a rather intangible one at that which will not sell itself but depends heavily on skilful marketing.

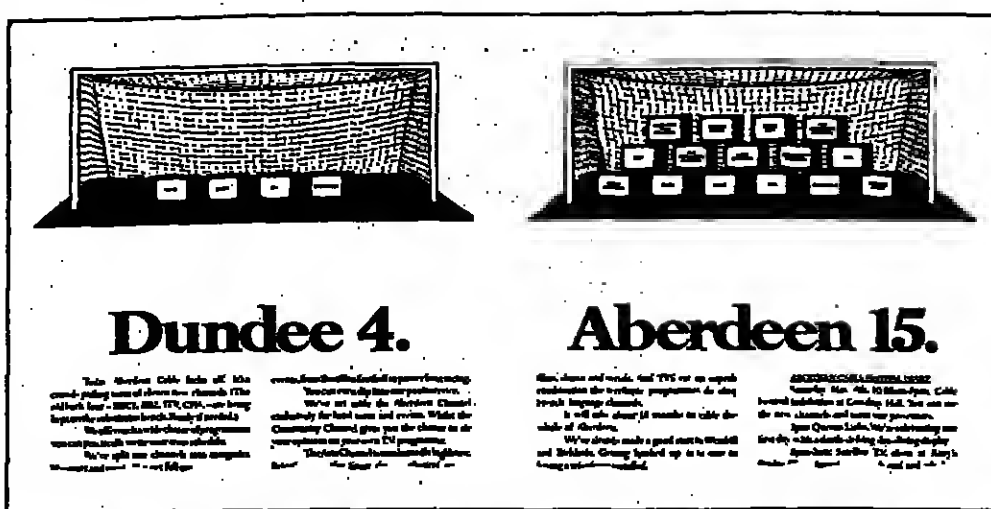
All eyes will now be on Aberdeen to see if it can provide early evidence of the sort of consumer demand that might make City financiers less sceptical about the new industry.

The aim of the launch was to make everyone in Aberdeen aware of what cable television can offer even if it will be the end of next year before it can be made available to all in the franchise area.

"If nobody knows you're there it makes it a hell of a lot harder to sell," says Scott.

Whatever else happens Scott has made sure that a lot more people have now heard of cable in Aberdeen. More than 7,000 members of the public visited the three-day exhibition.

"We were stunned by the response. We would have been happy with 1,000 a day and there is always the cold sweat fear that no-one will come at all," says Scott.



A £200,000 launch for the Scottish cable TV company, designed to attract immediate widespread awareness among its potential audience, included series of ads devised by Ogilvy and Mather

Aberdeen Cable gets all hyped up

BY RAYMOND SNODDY

Visitors saw demonstrations of the main new channels Aberdeen has to offer: Premiere, the film channel, Screen Sport, Music Box, the pop and rock channel, the Children's Channel, The Arts Channel, TV5, the French language channel, and Sky.

Aberdeen began selling its 15-channel service—which includes the four broadcast channels—to the public on April 30 and in the first four days signed up 74 subscribers out of the 120 homes contacted.

By this Tuesday the number of subscribers had risen to 90 and by today it has almost certainly passed the 100 mark.

If Aberdeen were able to continue signing up six out of every 10 families contacted, it would have a major commercial success on its hands.

"The spotlight is on us and I am wary about reading too much significance into the first week's figures but it's a phenomenal start," Scott believes.

He could survive on a 20 per cent penetration rate but believes 25-35 per cent ought to be possible.

The launch will be followed up by an intensive selling campaign by a full-time sales team which makes up almost half of Aberdeen's 51 staff. Every area to be cabled will be visited by a specially converted bus with monitors showing recordings of



Patrick Scott: "If nobody knows you're there, it makes it a hell of a lot harder to sell."

the audio visual display and highlights of all the channels available.

But if the spotlight will be very much on Aberdeen's record in signing up subscribers its marketing strategy will also be closely watched.

Much of it goes against conventional wisdom in the emerging industry. Every house in the franchise has been sent a brochure on Aberdeen Cable even though only 2,000 homes are passed by cable so far.

Scott, who has worked on new projects for Cunard, the shipping company, and has been an oil industry consultant before being excited by the prospect of cable, has placed great emphasis on the need to inform people of what cable can offer.

That need became even more apparent from O & M research carried out in January which showed that most people didn't know how cable worked or thought it was simply a matter of underground wiring which would merely carry repeats of television programmes.

But the research also identified that people were prepared to pay for more choice on their television screens when they

became aware of what was available. They were particularly interested in a local news channel.

The research findings led to the creation of a station logo which emphasised local sense of identity—a schematic representation of the town of Aberdeen, a copy line which says—"Aberdeen Cable—Choice Television"—and an early commitment to live local news and magazine programmes featuring well-known local presenters.

The first live local news programme went out on Monday from the Aberdeen Cable studio in the converted former headquarters of Marathon Oil in the city.

More controversial than the splashy but on the launch has been Scott's decision to put all 15 channels into one bundle at a single price of £16.95.

In part the decision was taken because Aberdeen is leasing its cable network from British Telecom and has to pay BT nearly £5 a month for every subscriber connected. There is therefore little incentive to sell inexpensive packages of basic services.

In contrast, Swindon Cable offers a basic package of channels for £5.95 a month with the film channel £3 extra.

Croydon Cable, which will be launched in July, is planning a much more complicated structure of programme packages. There will be five levels of service ranging from 10 channels at £5.95 a month to 23 channels for £28.95.

Apart from maximising revenue Aberdeen hopes the single package will cut selling costs and reduce disconnections by making the decision on cable an all or nothing choice. "We will either get egg on our face or it will be a huge success," remarks Scott.

First indications are that the consumer—at least in Aberdeen where the recession has largely passed by—are not horrified by a £4 a week price tag.

A taxi driver who had received the brochure commented: "It doesn't seem too bad. It's only the price of two videos."

Aberdeen has many factors which favour cable television: high disposable income, strong local identity and an unusually high proportion of video recorders. Many in the industry believe if it cannot work there it will have a difficult time succeeding anywhere.

It is less obvious whether any success in Aberdeen could necessarily be automatically repeated elsewhere.

1984 sees ad peak

WHATEVER the current vagaries of advertising revenues—and word from all quarters is of a continuing plateau of spending—last year was a high water mark in UK ad expenditure.

Figures just out from the Advertising Association show that expenditure—which is regarded by many as an economic indicator—rose to a record level in 1984 of £4.65bn, a rise of 13 per cent on 1983. As a percentage of gross national product this represents an unprecedented 1.49 per cent, surpassing records set in the 1960s.

Marked growth was shown by display advertising in the

press, nationals grew by 37.4 per cent and regionals were up by 36.7 per cent.

In the poster and transport advertising sector, which grew overall by 4.3 per cent, transport showed the main gains, rising by 11.9 per cent over 1983.

In terms of market share, television fell marginally from 31 to 30.7 per cent while press rose from 62.5 to 63.1 per cent. Radio eased from 2.3 to 2.1 per cent and poster and transport slipped from 3.5 to 3.7 per cent.

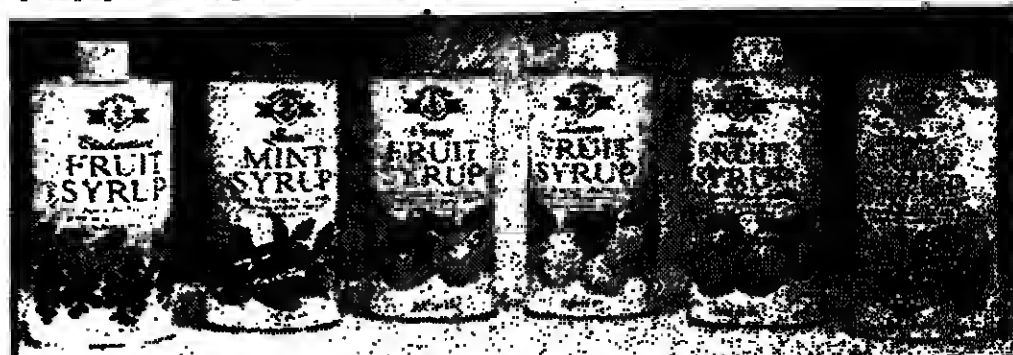
Mike Waterson, the AA's director of research, puts the boom down to a number of factors. "Increased competition means increasing advertising," he says. "It is clear that the increasing wealth of the country is re-

flected in enlarging and expanding markets which companies are competing to service." Also, there is increasing awareness of the role of advertising, particularly among new sectors like the financial world and the newly de-regulated professions.

Further Waterson cites the explosive growth of recruitment advertising which expanded by a hefty 31 per cent of 1984.

Full details of the 1984 advertising expenditure survey will be available shortly in the 1984 Advertising Statistics Yearbook, available from NTC Publications, Symet House, 22 Reading Road, Reading RG1 1AA. Price £12.

Feona McEwan



Anchor sweetens its image

CONSIDERING THE pummeling New Zealand's dairy farmers suffered at the hands of the European Community, there is a certain irony and some consolation in the way the countries which served them so ill in the past are now contributing towards their well-being.

Anchor Foods, which is owned by farmers through the New Zealand Dairy Board, was once known solely as a source of New Zealand butter and cheese. Now, however, it has forged profitable links with suppliers all over the EEC and is assiduously establishing itself as a more broadly-based food company.

Its somewhat workaday range of butter and cheese has been extended with speciality products previously little used in the UK.

In 1982, for example, it introduced cream in an aerosol can. Now it claims 90 per cent control of this sector which, in turn, accounts for about 10 per cent of the £100m-a-year cream business.

It has also launched a range of long-life cream and savoury butters originating from West

Germany. Now it is to break out of the dairy cabinet with the introduction of a range of fruit syrups made by Fesseire in France.

Fruit syrups are barely known in Britain, but are as much a national institution in France as fruit squash is in the UK. The Anchor range is being aimed initially at the drinks market although the products can also be used in sauces, sorbets and cookery.

For now, however, the target is the £200m-a-year market for squash and concentrates. The competitive brands studied in its market research include Quosh, Kia Ora, Orange Drink, Robinson's, Orange Barley Water, Diet Coca-Cola, Ribena and Rose's Lime Juice.

The company forecasts that with gains from the trade in health drinks, soda machine syrups and pure fruit juices, it can win a 2.3 per cent share of a £500m slice of the total soft drinks market.

The syrups were launched on British television this week with Max Wall as a faintly batty butler proclaiming them "more

posh than squash." The range will also be supported by Anchor's first venture into sponsorship.

Presumably praying for a long, hot summer, and actively pressing for the game to be broadcast on TV, Anchor has offered sponsorship for three years to the Inter-County Croquet Championships.

Kelth Collins, the company's business development manager, is also negotiating for joint promotions with a bottled water company and a soda machine maker.

And the company is still looking for new products. "The world is our shopping basket," says Collins. "Our board accepts the development programme as an opportunity to earn profits which can be returned to the New Zealand farmer," he adds.

He does not have a free hand, however. The company is committed to sustaining what it calls the "Anchor heritage"—a notion which embodies the merits of "good food, tradition, good value and nourishment."

Christopher Parkes

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Geoffrey Charlish looks at the productivity gains of automation

EDWARDS of Enfield, which specialises in factory systems that handle non-ferrous extrusions from the press through to dispatch bays, has applied complete automation to its latest installations for Alusuisse in St Florentin, France, Aluminiumwerke Nenzing in Austria, and Siden in Beirut.

The installations, valued at well over £2m, have produced productivity increases of up to 25 per cent. Scrap levels have been reduced to about 2.5 per cent from more than 20 per cent.

Mr. Sam Edwards, joint managing director of the north London company, believes there may be 1,500 non-ferrous extrusion plants in operation worldwide that could be built in the same way — a potential market approaching fibn.

Many are making aluminum extrusions for wire and cable, and some an industry which has become highly competitive and has lost market share to plastics.

Extrusions are used widely throughout industry, to make anything from heat sinks in electronic equipment to roof members in buildings.

Mr. Edwards is now vigorously attacking the U.S. industry which he says has been uncharacteristically slow. This is mainly because many of the plants are geographically isolated, conducting their business locally.

But they are beginning to

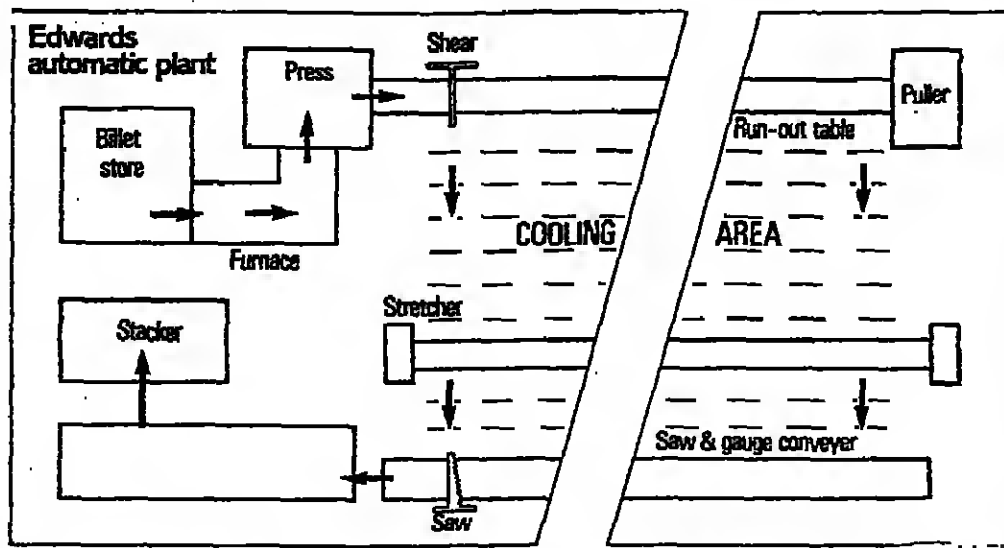
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THE LATEST indictment of European manufacturing comes from the tribologists, the chemists and engineers who make the substances which oil the wheels of industry.

They claim that false economy (the choice of lubrication techniques penalizing European manufacturers while the Japanese and the Americans are improving their productivity through the use of high technology oils and synthetic lubricants).

They say the Europeans always opt for the cheapest cutting fluids while ignoring the fact that their new, hi-tech products—while expensive—can be more economic in the long run.

They say more than just enlightened self-interest. Dr Ken Stout, head of produc-



take notice of automation and the Edwards team has just made its first U.S. sale to W. A. Bonnell of Newnan, Georgia. The order is worth \$750,000 and will be shipped to the factory in the southern U.S. shortly. Edwards claims to have some 80 per cent of the world market for the first stage equipment used in the extrusion of extrusions out of the press. Competitors include Elthous of Germany and Ube Press and Yaskawa Electric of Japan. The extrusion process is a continuous one, the extruder is pushed up to 300 ft/min of "snakes" of extruded metal, often produced by dies with up to 16 extrusion holes. These have to be straightened out on rollers, then cut to size by customers with minimum waste, at speeds that can keep up with modern extrusion units. The systems use linear motor-driven rollers to leave driven "pullers" to remove the dies (rather like tooth paste from a tube). The extrusions are pulled out on to "run-out" rollers, then cut to length and off from the die, and moved

sideways in groups over a cooling area immediately clearing the run-out table for further press output.

Side by side, the lengths that originate from each billet of aluminum loaded into the press are moved sideways again to align with the axis of a stretching machine. There, they are gripped by wide, powerful hydraulic jaws and subjected to a tension of 40 to 60 tons to produce straight, twist-free extrusions of equal length. After sawing into customer-ordered lengths, the extrusions are

stacked ready for dispatch.

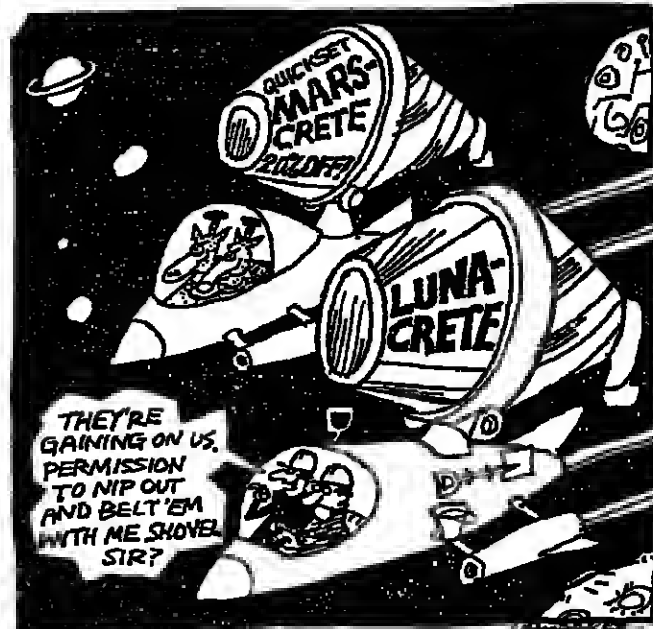
Conventionally, these processes have needed six or seven men to control and monitor each of the handling processes. The latest Edwards systems have reduced this to two, one monitoring the press, puller and shear, the other looking after sawing and stacking.

Control of the complete system is based on Allen Bradley programmed logic controllers (PLCs), devices which can be given instructions and will repeat them when asked to do so.

From its stored data on material grades, finished lengths per customer order, details of the dies and similar information, the computer selects appropriate metal billets, heats them automatically and feeds them to the press. Billet length and temperature are automatically adjusted to suit the order.

The shear position and required extrusion lengths are specified to the puller system by the computer. The puller work together under computer control to give co-ordinated output on the run-out table.

When the puller master mechanism moves the lengths to the cooling bank where high pressure cold air jets reduce the metal temperature, the puller aligns all the odds for grouping in the stretcher. Edward's engineers designed a locator which, acting rather like a rake, nudges the billets into position.



CONCRETE pits in space could turn out materials for orbiting bases or shielding elements in military Star Wars hardware, according to Mr. William Agosto, a space scientist in Houston.

Mr. Agosto, president of a company called Lunar Industries, is one of the leaders of the Strategic Defense Initiative Organization of the U.S. Department of Defense for a grant to begin design work on the extraterrestrial defense.

Mr. Agosto thinks his scheme could prove attractive to the Pentagon's engineers for researching into Star Wars hardware.

Such equipment, assuming it is built, could require high-speed computers to calculate the shield anti-missile laser systems from any weapons that the Soviet Union may deploy.

Mr. Agosto's vision also has been shared by the U.S. Army. Concrete structures could form

He says that 100,000 would cover initial design costs. Space factories of this kind could enter orbit within five to 10 years.

Immediately, says Mr. Agostino, concrete factories could use raw materials obtained from the Moon. Due to the lower gravity on the Moon's surface, they could be built and shipped into an orbit a few hundred kilometres above the earth for more easily and cheaply than if the supplies were to come from the earth.

Mr. Agostino, who works at the Lunar and Planetary Institute in Houston, is studying the concrete plants in space with Dr. T. D. Lin, principal research scientist at the University of the Portland Cement Association in Skokie, Illinois.

A second collaborator is Dr. Ahmed Gadalla, a researcher at Kansas State University in College Station, Texas. He is a former consultant on building

part of large orbiting platforms that may eventually enter space.

The Moon is thought to contain large quantities of the main constituents of cement, such as the oxides of calcium, aluminum and silicon.

But the cement in cement—could present a problem as there is none thought to be on the Moon. But several methods have been proposed to produce the liquid from substances on the Moon, for instance by reduction by hydrogen of ilmenite, a mineral oxide.

One idea, Mr. Agostino has proposed, using as cement aggregate some of the "space junk," material such as metal fragments from rockets, that is being sent to the earth. The structure would be collected with a large metal net that Mr. Agostino would erect high above the planet.

Peter Marsh

Peter Marshall

THE LATEST indictment of European manufacturing techniques comes from the tribologists, the chemists and engineers who make the substances which oil the wheels of industry.

They claim that false economy in choice of lubricant is penalising European manufacturers while the Japanese and the Americans are improving their productivity through the use of high technology oils and synthetic lubricants.

They say the Europeans always opt for the cheapest available oil, ignoring the fact that their new, hi-tech products—while expensive—can be more economic in the long run.

Their view is more than just enlightened self-interest. Dr Ken Stout, head of produc-

tion engineering at Lanchester Polytechnic and an adviser to the Science and Engineering Research Council said, "There is certainly a problem in this country. Some companies are cutting economies in ways which do not lead to the best possible solution.

"There is a strong case to be made for the use of high quality cutting fluids which prolong the life of the cutting tool and lead to long-term economies, especially where exotic materials are being machined. The latter are being used by some companies only for the cheaper, short-term, solution."

But if the Japanese have the foresight to use high technology lubricants, they have yet to add the skill to create them, which means useful exports for companies

like Rocol, a subsidiary of the UK company Morgan Crucible and a world leader in the creation of high quality lubricants.

Cutting fluids are used throughout industry where metal cuts metal. Flood-applied coolants are the most obvious, splashing and spraying the surface of the workpiece under clear plastic safety covers.

The purpose is to extend the cutting tool by cooling it, and to increase the rate of removal of chips through improved lubrication.

Pure oil—or a synthetic lubricant—can be used but a mixture of oil and water is more common. Pure oil is expensive and has more cooling properties than a mixture of oil and water.

Mixed in a concentration of

perhaps one part ell to two parts water with an emulsifier to help the mixing process, it forms a milky, opaque slush which obscures the surface of the workpieces and the working surfaces.

It is a low performance product—not to be used, for example, while cutting superhard alloys—and it has other disadvantages.

Cutting oil is normally collected in a sump beneath the machine tool and re-circulated. But it wears out—not so much because the oil structure is broken down by the shearing forces in cutting but by bugs.

Bugs live happily on oil and water emulsion "and on the odd cheese sandwich thrown in on the night shift," says a typical cutting oil man by days rather than weeks.

The life of high technology lubricants like *Rocol's* Ultracut 370, however, can be measured in months.

It works well in situations of up to 1:50 where it forms a clear, greenish solution which allows a clear view of the work area.

And the economics? Conventional lubricants work out at about 50-75p a litre. *Rocol's* Ultracut 370 is £2.50 a litre. So in the short term, hi-tech lubricants seem an expensive option in the long term. However, they can reduce the overall cost of manufacturing through their own longevity coupled with reduced wear on the cutting tools and more improved cutting performance.

Alan Cane

Alan Cane

To the Holders of

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 6(a) of the above Notes, the undersigned has elected to and will redeem on June 1, 1988 all of the said Notes at a redemption price of 100 per cent of their principal amount.

On June 1, 1988, the undersigned shall become due and payable in such currency as the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. The Notes will be paid upon presentation and without recourse to the undersigned, at the option of the holder, at the option of the holder at any one of the specified offices of the following paying agents: the office of The Industrial Bank of Japan Trust Company in New York City, the office of The Industrial Bank of Japan, Limited in London, the office of Industriebank von Japan (Deutschland) A.G. in Frankfurt am Main, the offices of The Industrial Bank of Japan (Luxembourg) S.A. and of Banque Internationale à Luxembourg S.A. in Luxembourg, the office of The Industrial Bank of Japan (Netherlands) B.V. in Amsterdam, New York in Brussels and Paris, the main office of Swiss Bank Corporation in Basle, the main office of Banca Commerciale Italiana in Milan and the main office of Amsterdam-Rotterdam Bank N.V. in Amsterdam.

Payments other than in New York City will be made by U.S. dollar cheque drawn on, or by transfer to a U.S. dollar account maintained by the payee with, a bank in New York City.

Compounds due June, 1988 should be detached and, on or after June 1, 1988, be presented to the undersigned.

From and after June 1, 1985 interest on all said Notes will cease to accrue.

Allied Irish Bank	12½%
American Express Bk.	12½%
A.R.N. Bank	12½%
Henry Ausbacher	12½%
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Bank of Scotland	12½%
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Meghraj & Sons Ltd.	12½%
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Western Union Bank	12½%
Northern Bank Ltd.	12½%
Norwich Gen. Trust	12½%
People's Trust	14%
Provincial Trust Ltd.	13½%
R. Raphael & Sons	12½%
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Floating Rate Notes Due May 1985/96

Holders of Floating Rate Notes of the above Issue are hereby notified that for the next Interest period from May 9, 1985 to November 12, 1985 the following information is relevant:

1. Next applicable interest rate: **8 1/4% per annum**
2. Interest payable on next interest payment date: **US\$484.25 per US\$10,000.00 nominal**
3. Next interest payment date: **November 12, 1985**

May 7, 1985 **BAASIA Limited**
Brokers & Agent

Notice is hereby given to Debentureholders that during the twelve month period ended May 1, 1985, no Debentures were purchased as the purchase requirements for this period were satisfied in the previous year.

ISE Canadian Finance Ltd.
 May 9, 1985

The Impact of Market Forces

Royal Lancaster Hotel, Wednesday, 5th June 1985
The 1985 National Conference of the Institute of Marketing

The Theme

For some companies, "The Impact of Market Forces" over the past few years has been traumatic, but others have managed to turn the new demanding situation to their advantage and look to the future with considerable confidence.

Our speakers have strong, individual views on what future market forces will be, how they can be handled and the opportunities which will be available to the companies capable of exploiting them.

This is our fourth National Conference and we have brought together a group of eminent speakers from key areas of business, government, union and academic life.

The Conference is geared to Chief Executives and Directors responsible for determining strategic marketing approaches within their organisations.

The Speakers

Keynote address:
Colin Marshall; Chief Executive of BA.

The key imperative in the business environment:
Hywel Jones; Chief Executive of the Henley Management Centre.

Wedgeood's up-market forces:
Sir Arthur Bryan; MD of Wedgwood.

The quality of British and Japanese marketing:
Professor Peter Doyle; Professor of Marketing and Strategic Management at Warwick University.

Who works in the late 80's:
Clive Jenkins; General Secretary of ASTMS.

Communicating through Sport:
Ron Pickering; well-known sports consultant and Derek Etherington; Sponsorship Consultant to the Sports Council.

The lunchtime speaker will be Tom King MP; Secretary of State for Employment.

Cost: £115 plus VAT for Members, £130 plus VAT for non-Members.
For full booking details telephone: Alexis McGhee, Bourne End (06285) 24922 or write to her at:
The Institute of Marketing, Moor Hall, Cookham, Berks SL6 9QH.

THE ARTS

I Do Not Like Thee/Watford

Michael Coveney

I Do Not Like Thee, Doctor Fell is an early play by the Dublin playwright Bernard Shaw, one of those "truth will out" occasions when a group of disparate folk thrown together by the exigencies of a single set, instead of the court room or the prison cell, the waiting room or the jungle, have a relatively contemporary compromise equivalent of all such settings: an encounter group therapy session.

"No phoning loved ones," chirps the group leader of dubious American pedigree in her cerise boiler suit, "we are the whole world. And off they go, relaxing and communicating, sometimes even relating. In the blackout there's even a little unscripted touching. Here is the married couple with no children and problems all the same, the shaky old widow with an interminable tale of a dozen apostolic cats, and a corduroy-suited artist with his Oslo experience and ostentatious gentleness. They are joined by the catalyst figure, Joe Fell, a bespectacled stuttering electrician whom even so sympathetic an actor as Mike Grady can only

Medea/Almeida

Martin Hoyle

The entirely admirable aim of the Studio Company from Leicester's Haymarket Theatre is to present a season of classics with a small permanent ensemble. They have opened a series of guest appearances at the Almeida in Islington with Euripides' *Medea* and a double bill of O'Casey's *Bedtime Story* and Ionesco's *The Bald Prima Donna* complete the repertoire.

Nancy Meckler's taut, spare production of *Medea* takes mere 80 minutes. A prologue that contains a précis of the action, written by Bernard Shaw, one of the actors, is briskly performed with well-defined gestures until one of the women remarks, out of style, "I think that's a terrible thing to do." The cast lapses into excited argument before taking its place, actors seated at the side of the stage when required, and leaving it to Kate Fitzgerald's excellent nurse to launch the story proper.

This version is the company's own, based on a translation by Rex Warner and, perhaps deliberately, has a seriously baroque, almost baroque, harbaric sorceress, grand-daughter

Piers Lane/Elizabeth Hall

David Murray

Mr Lane's piano recital on Tuesday night maintained a promising standard; maturity is still some way off. The first half exposed some consistent little failings — smudgy pedal technique, an over-dominant right hand (exactly wrong for Skryabin), a tendency to rush fences, an erratic rhythmic pulse. On the other hand there was plenty of innocent good sense and honest intentions, confident strength, crisp fingers; and in Liszt and Rachmaninov later, a real appreciation of sonority and style.

Lane should be counselled not to begin another evening with the off-beat *Etude* from Skryabin's op. 42. That was too bold: the torrent of notes was barely under control, with a hint of (non-musical) desperation. The much earlier op. 4 set, which he played completely, was better in hand and generally attractive, if never quite winsome or mysterious or pathetic or brilliant enough — the pianist is evidently not yet at home in

Skryabin's peculiar expressive world.

His Mozart, the K. 333 Sonata in B-flat, veered disconcertingly between dainty and strident. Nothing interesting was disclosed in the music. The prospect of extended second-string Romantic pieces in the second half looked forbidding; the relief was proportionately greater, then, when he moved to have a far firmer footing in that part of the repertoire.

In Liszt's "Vallée d'Obermann," which can be a weary trudge, he summoned up enough intensity to make strong sense of even the gloomy bombast. He took daring and effective chances with dry, clipped chording, but made the visionary ripples limp. Only a touch more forward impulse was wanted. We got that more often in Rachmaninov's op. 22, the Variations on Chopin's majestic C minor prelude — the closing accords, indeed, had the purposeful spring one had missed all evening.

Sculpture/David Piper

Jagger's monumental realism



Part of the Royal Artillery Memorial

The decade after 1918 saw the erection of many monumental sculptures in London; mostly, of course, war memorials. The year 1925 was singularly rich, with the completion at Hyde Park of the massive Royal Artillery Memorial, and its neighbour the Machine Gun Corps. A third — not a war memorial — was Epstein's notorious *Prime in Kensington Gardens*, which was tarred and feathered twice. Derwent Wood's personification of the spirit of the machine-gun, Stuart Mungall's production of a set of four comic rhythm and the actors fall back on tired expressive cliché and the sort of painful mugging typified in Buffy Davis's over-the-top and hapless cheerleader. Sean Scanlan's crazed building contractor and Nicholas Day's selfishly tortured artist have their moments but they are far and far between. The grim unfinished meeting place is designed by Ken Harrison; even the striped beanbag cushions are a ponderously forbidding feature.

Rima was vandalised because it shocked convention and Chelsea for a more material motive, the value of its bronze. The Royal Artillery Memorial has, to the best of my knowledge, not been vandalised, though it did cause controversy and has been and still can be condemned by critics on aesthetic grounds.

You will find no mention of its sculptor, Charles Sargeant Jagger, in the standard art historical summaries of British art: the first half of this century, though you will find it in Epstein and quite likely a mention of Derwent Wood. There was an exhibition in London of Jagger's work in 1938, after his death, and another in Sheffield in 1940 featured his work together with that of his family. The present one — at the Imperial War Museum till 29 September, and then at Sheffield October 19-November 30 — is the first proper survey of his career and salutes the centenary of his birth.

Jagger was a Yorkshire boy, and his first training was as an apprentice metal engraver with Maplin and Webb in Sheffield. Apparently, aged about 17, he sought and won a scholarship at the Royal College of Art. At the college he was a student of Lauter, and then his

assistant, until in 1914 he won a Prix de Rome. But that was in July: war was declared on August 4 and Jagger enlisted in the Artists' Rifles. For the next four years he was a fighting soldier, and the war proved the crucible in which his essential talents were fused. He experienced it from within: not, as did almost all the official war artists, from the periphery, but more as did the outstanding peace artists, as a participant. Owen or Rosenberg, though not Rupert Brooke.

The evidence of the early work, as shown in the exhibition, is of young talent exercis-

ing and developing assured technical skills through eclectically chosen styles and subjects. His imagery of the first decade of peace, 1918-28, is preoccupied almost entirely with war. Some of his early designs were complex, compressed and linear, suggesting low relief; and this interest, sharpened by study of hieratic Assyrian stone reliefs in the British Museum, was to prove one major element in his finest work.

His major monument remains the Royal Artillery Memorial. There could be no question of installing that in the exhibition,

but it is demonstrated in a spacious, yet most effectively articulated, display that mixes photographs, casts from the carved stone friezes of battle action that flank the monument, and the bronze maquettes for the four figures of the soldiers.

Much of Jagger's output consisted of war memorials, massive projects consuming time. The Artillery project was five years in gestation. Indeed, all this kind of work can be shown only by photographs, and maquettes do not convey the monstrous, superb matter-of-fact quality of the monumental scale finally realised in the soldiers' figures. Of these four at the flanks and ends of the Artillery massif, three stand sentinel in a pose somewhere between Donatello's St George and Holbein's *Henry VIII*, one also hinting at crucifixion. The fourth is prone, dead under his cape and helmet.

The predominant virtue is endurance, or fortitude. The figures abide in their black bronze against the pale Portland stone cliff-like catalytic. On the long flanks of that, in shallow friezes, are carved the battle scenes, stylised activities behind the stolid stillness of the figures and the whole is crowned by the stone replica of a 9.2 howitzer. That ought, by many rules of the book, to be absurd, grotesque. I find it not so; in its transposition into white stone, its immobility no less than in the frozen activity on the reliefs below, it reads as ghosts, a summoning up from a dead past. The four bronze figures endure, in relief.

Full-scale casts of the two figures are shown, but I found yet more impressive a large bronze relief (rather earlier, about 1919) of *No More Love*. In this, the detritus of death in trench warfare — corpse crucified on the wire, a leg protruding against the mud, a stretcher askew against the sky — is still life, like a seaview on a beach after the storm.

Jagger's imagery is still very difficult to assess objectively by those who are already involved personally with his subject. Its impact is formidable on still tender memories. Thus, I might be an unreliable guide. My father, like the sculptor, was wounded by the Turks at Gallipoli and gassed by the Germans in France; my brother, a gunner, was killed, a war later, in Syria. By the French, as memorial to them, among the tens of thousands, Jagger's masterpiece could serve no better.

Dream and Reality: Vienna 1870-1930

Patrick Blum

Any attempt to capture the artistic and cultural life of a city over 60 years in a single exhibition is almost bound to fail; all the more so if the city is Vienna, with its rich and complex traditions. *Dream and Reality: Vienna 1870-1930* (at the Kunsthaus until October 6) is billed as the most important exhibition to be mounted in the Austrian capital, but suffers from trying to achieve too much. It lacks a distinct theme apart from the fact that all the works originated in the city, and fails in seeking to unite what are really two different eras: *fin de siècle* and pre-war Vienna, and the post-war period. What saves the show is the quality of some of the exhibits, especially the paintings, by some of the greatest names of turn-of-the-century Viennese art.

Klimt, Otto Wagner, Schiele, Kokoschka, Adolf Loos and Josef Hoffmann are the stars of the exhibition, with some of their most striking works. These make a visit worthwhile, even if many of the exhibits are poorly lit or indifferently displayed. Designed by Hans Hollein, an architect

of some repute, the exhibition has been assembled in a surprisingly incoherent way. Since the only guide available is a heavy and expensive catalogue written in German, the thousands of visitors, including many foreign tourists, are left to find their way up and down a maze of 24 rooms.

The exhibition ambitiously seeks to be more than a celebration of *jugendstil* art by also showing examples of philosophical, literary, musical and political developments; so there are exhibits representing Freud, Wittgenstein, Schützler and Mahler, as well as anti-Semitism, Zionism, municipal socialism and war. Everything that was Vienna from 1870 to 1930 is put before the viewer. The result is fascinating and disturbing.

The architecture of Otto Wagner is well represented with models of his most revolutionary buildings flanked by huge colour slides, his own sketches, floor plans and gilded, colour-washed presentation drawings. Some of the buildings, the Steinhof church and the Post Office Savings Bank, for example — can still be seen in Vienna and are well worth a visit.

The Vienna workshops founded in 1903 by Josef Hoffman and Koloman Moser produced beautifully designed objects of everyday use, a selection of which are displayed including silver tea sets, gilded handbags, models of Pearl boxes, textiles and glassware. There is also some stunning jewellery which is, unfortunately, poorly displayed in a small room that might easily be missed.

But the heart of the exhibition are the paintings of the secession, particularly those of Klimt, Schiele and Kokoschka. One large room is devoted to

Klimt with some of his best known portraits, such as the one of Emilie Flöge. In another room Klimt's famous Beethoven Frieze, beautifully restored, illustrating humanity's progress through suffering to joy, the theme of the composer's Ninth Symphony — is displayed in a faithfully reconstructed copy of Hoffman's Secession Room where it was first exhibited in 1902. In other rooms are some tortured Schiele paintings, a few Kokoschka's, and Klimt's most popular work, "The Kiss," which is properly displayed without the harsh lighting that spoils viewing of some of his other paintings.

Despite the historical references — there is plenty of memorabilia, ranging from old photographs to the bloodstained uniform worn by Archduke Franz Ferdinand on the day of his assassination in Sarajevo, and anti-Semitic posters — the

exhibition lacks a sense of history. It gives no indication, for example, that the achievements it celebrates were produced in the teeth of the fierce opposition (which prompted Klimt's remark to Wagner: "They won't let you build the walls on which to paint my pictures"). That tension is absent, and, spanning such a long period, the exhibition glosses over the cultural and political cleavage between pre and post-war Vienna. The importance of the year 1918 is insufficiently stressed, 1918 was a year which not only marked the end of the war, the collapse of the Habsburg empire and the formation of Austria's first republic, it was also the year in which Otto Wagner, Schiele, Moser and Klimt died. It really was the end of an era.

But for all its failure the exhibition is well worth a visit. For those not planning to travel to Vienna this summer, there will be a chance to see most of the exhibits — although the Beethoven frieze will be staying in Vienna — when the exhibition moves to Paris and New York later this year.

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Saleroom/Antony Thorncroft

Great men, great prices

Christie's has under-estimated the prudence of the public concerning the affairs of the great men of history — but to its advantage, and to the gain of the descendants of Calvin Bullock. He was an American financier, founder of the investment management firm that bears his name, who developed a fascination for Napoleon and Nelson. He bought anything relating to them between the wars and his collection sold at auction yesterday for prices way beyond those expected.

Top price in the morning session was the \$224,000 paid by Richard Nagy, a U.S. dealer, for "La bataille du Pont d'Arcole" by Veret. Painted in 1826, it depicts Napoleon on horseback, leading his army to an Italian victory in 1796. The painting carried a top estimate of \$80,000.

But more remarkable were the prices paid for personal mementoes. A gossamer letter to Nelson from his mistress, Lady Hamilton — her last known letter to him and only one of two to have survived (the destroyed others) — sold for \$20,240 to J. and J. May, as against a top estimate of \$3,500.

The London dealer Fritz Denerville was keen to acquire pictures, paying \$172,800 for a large depiction of the battle of Austerlitz by Baron Gerard, commissioned by Napoleon and hung by him on the ceiling of

the Tuileries; and \$151,200 for another historical work by Veret showing Napoleon taking leave of the Imperial Guard outside Fontainebleau in 1814.

The travelling writing box of Jerome Napoleon, "King of Westphalia" with all its implements, went to the London dealer Armitage for \$51,800, around three times the forecast; and a collection of 521 books bound in Morocco from the library of Marie Louise, wife of Napoleon, made \$31,000.

The auction, which was estimated to bring in around \$1m, looked set to double the figure when prices in the afternoon session also left estimates far behind. A collection of more than 100 bills received by Napoleon, as against \$3,000 top forecast, while the tragic last note rebuking her lawyer written moments before her execution by Charlotte Corday sold for \$10,800.

Sotheby's also had its excellent yesterday. In a routine auction of Impressionist pictures, an Italian Futurist painting of around 1919, which carries the signature of Boccioni but which Sotheby's was reluctant to confirm, sold for \$77,000, as against a \$15,000 top forecast. Two bidders, a confident it was by this rare artist, competed for it.

Arts Guide

Exhibitions

NEW YORK

Treasures from the New York Public Library: 280 works chosen from one of the five best library collections in the world may cover America better than Europe, but the inclusion of Gutenberg Bible, the Tinkhill Psalter and French bindings supplements Americana, such as examples of Melville's work, announcements of the discovery of New York, and one of the earliest globes. Ends May 24. (42nd & 5th Av.)

Metropolitan Museum: 30 objects from the period between the 1851 Crystal Palace Exhibition to the 1900 World Fair in Paris demonstrate the show's theme of Revivals and Explorations in European decorative arts. Ends Sept 5.

Museum of Modern Art: The first comprehensive retrospective of Henri Rousseau, including 80 works from as far away as Prague, shows the masterful playfulness of the Parisian painter who brought together man and nature at their most benign and intriguing. Ends June 4.

National Gallery (West Bldg): 36 old master paintings from the Dutchish Picture Gallery are exhibited under the title *Contemporary Art in the 17th Century*. Including works by Rembrandt, Van Dyck, Camille and Gainsborough. Ends Sept 2.

National Gallery, Ancient Art of the American Woodland Indians: includes 151 pieces covering 5,000

years of sculpture, ceramics, copper and shell objects of the native Americans who lived in what is now the eastern half of the U.S. Ends Aug 4.

CHICAGO

Art Institute: Though Edouard Manet made etchings primarily to reproduce and publicize his paintings, he developed a unique style as shown in the 27 etchings in this special exhibit of more than a third of his total output of 75 etchings. Ends Sept 2.

LONDON

Walker Art Gallery, Liverpool: The 14th John Moores Liverpool Exhibition. Other open submission exhibitions have come along since the first John Moores in 1957, but this is the one which artists most wish to be part of, although hardly dare hope to win. The 2,500 or so entries include a fair representation of all that is most lively and serious in painting in this country, which has to be cut to under 100 works for the final show. This year only 52 have been selected, and Bruce McLean, one of the highest stars in the firmament of the new British figurative expressionism, carries off the £11,000 first prize. Ends Jan 18.

The Saatchi Collection: Charles and Doris Saatchi have been collectors of contemporary art since 1970. The catalogue of their collection, *The Art of Our Time*, is being published volume by volume, and a gallery established to make it available to a wide public. The gallery is an astonishing converted petrol warehouse at

98a Boundary Road, NW8, that offers more exhibition space for temporary shows than any other gallery in London, except perhaps the Tate.

This show arrives in Paris from the Barbican, London, Petit Palais. Closed Mon. Ends Jun 30.

VIENNA

Vienna 1870-1930: *Dream and Reality*: The greatest names of the Viennese *fin-de-siècle* — Klimt, Otto Wagner, Schiele, Kokoschka, Adolf Loos, Josef Hoffman — in a dazzling display of *jugendstil* creative genius. The attempt to integrate the artistic achievements of this era with philosophical developments (notably Wittgenstein but also Freud) and political transformations (the emergence of municipal socialism on the ruins of Baroque splendour) is ambitious and only partly successful. The complex tension between authentic and canoned reality on the one hand and the illusions or fantasies of individual artists on the other is sketched but not fully explored. A high point of the show is a reconstruction of Hoffman's room at the secession exhibition of 1902. Here, triumphantly restored, is Klimt's 850-foot Beethoven frieze depicting humanity's progress through suffering to joy on the theme of the Ninth Symphony. Displayed exactly as intended, this alone is worth a special visit. Kunstlerhaus. Ends October 6.

West Germany: Düsseldorf, Städtische Kunsthalle, *Beethoven & Masterpieces of the 20th Century*, from the private collection of the German industrialist Thyssen-Bornemisze, are on show. Works by Monet, Gauguin, Renoir, Mondrian, Picasso, van Gogh, Schwitters as well as Russian Constructivists. Ends Jun 8.

Cologne, Kunsthalle, Josef-Henrichs-Hof 1: *Ornament & Ecclesias*: To underline the importance of the romantic churches, the Cologne Schöndienst museum has organised an exhibition of roughly 800 reli-

PARIS

James Tissot: A nostalgic evocation of the themes of Edwardian life, with his fashion-plate perfection in rendering ladies' rustling dresses and beautiful hats, surrounded by sterner dances at various social occasions. This show arrives in Paris from the Barbican, London, Petit Palais. Closed Mon. Ends Jun 30.

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حکذا من الضل

U.S. \$450,000,000

Queensland Coal Finance Limited
(Incorporated under the laws of the State of Victoria)

Guaranteed Floating Rate Notes Due 1996

Unconditionally guaranteed as to payment of principal and interest by

The Bank of Tokyo, Ltd.

of which U.S. \$355,000,000 has been issued as the initial tranche

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 9th May, 1985 to 12th November, 1985 the Notes will carry an Interest Rate of 9% per annum. The interest amount payable on the relevant Interest Payment Date which will be 12th November, 1985 is U.S. \$467.50 for each Note of U.S. \$10,000.

Credit Suisse First Boston Limited
Agent Bank



The Republic of Italy

U.S. \$ 1,000,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 9 May to 12 November, 1985 the Notes will carry an interest rate of 8 1/8% per annum. The interest payable on the relevant Interest Payment Date, 12 November, 1985 will be U.S. \$84.11 per U.S. \$100,000 coupon and U.S. \$10,000,000 (principal) amount registered from U.S. \$230,000,000 per U.S. \$30,000 coupon, and U.S. \$1,525.17 per U.S. \$250,000 coupon.

9 May 1985
THE CHASE MANHATTAN BANK, N.A.
LONDON, AGENT BANK



DANSK OLJE & NATURGAS A/S
US\$100,000,000
GUARANTEED FLOATING RATE
NOTES DUE APRIL 1990

NEW ISSUANCE AS
DANSK NATURGAS A/S
US\$100,000,000
FLOATING RATE NOTES
DUE APRIL 1990

May 9, 1985
THE CHASE MANHATTAN BANK N.A.
LONDON, AGENT BANK

**PAN-HOLDING
SOCIETE ANONYME
LUXEMBOURG**

As of April 30, 1985, the un-
consolidated net asset value was
US\$162,756,318.99 i.e. US\$232.51
per share of US\$500.00.

The consolidated net asset value
per share amounted, as of April
30, 1985 to US\$237.62.

TRANSFER EUROPA S.A.
Société anonyme à capital
variable

R.C. 453.610
Les actionnaires sont invités à
assister à l'assemblée générale
extraordinaire qui se tiendra au
bureau à Antwerpen, Beeldhou-
werstraat 32, le
vendredi 17 mai 1985 à 11 h,
avec l'ordre du jour suivant:
Ordre du jour
1. Dissolution de la société.
2. Nomination d'un liquidateur.
3. Répartition de la somme.
Pour assister à l'assemblée, se
conformer à l'article 34 des
statuts.

Legal Notices

IN THE MATTER OF
CONCRETE REINFORCEMENT
COMPANY LIMITED
AND IN THE MATTER OF
THE COMPANIES ACT 1948
NOTICE IS HEREBY GIVEN that the
creditors of the above-named Company,
which is being voluntarily wound up,
are required, on or before the 21st day
of May, 1985, to send in their full
names and addresses, full particulars
of their claims, and the names and
addresses of their solicitors (if any),
to the undersigned (Mr. Donald
Williams, of Furness House, Farnham
Place, London WC2V 6BW, the Liquid-
ator of the said Company), and, if so
required, by notice in writing from the
said Liquidator, "at, personally or by
deputy, to appear in and before the
court, at such time and place as shall be
specified in such notice, or in default thereof they will
be excluded from the benefit of any
distribution made before such date as
may be ordered."

Dated this 30th day of April, 1985.
IAN G. WILLIAMS,
Liquidator.

**Sun Hung Kai Securities
Limited**
U.S. \$30,000,000
Floating Rate Notes due 1986

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(c) of the Notes, Sun Hung Kai Securities Limited (the "Company") has elected to redeem on June 15, 1985 (the "Redemption Date") all of its outstanding Floating Rate Notes due 1986 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue. The Notes should be presented and surrendered to the paying agents, as shown on the Notes on the Redemption Date with all interest coupons remaining unexercised to and dated June 15, 1985. The Notes should be presented to the paying agents on or before June 15, 1985. The Notes should be presented to the paying agents on or before June 15, 1985. The Notes should be presented to the paying agents on or before June 15, 1985.

May 9, 1985 by Citibank, N.A.
London, Principal Paying Agent
(CSI Dept.)



Egoli Consolidated Mines Limited
(Pty) Ltd.

Announcement to shareholders

The directors of Egoli Consolidated Mines Limited (the "Company") are pleased to announce that the annual general meeting of the Company will be held on Thursday, 25 May 1985 at 10.00 a.m. at the offices of the Company, 100, 102, 104, 106, 108, 110, 112, 114, 116, 118, 120, 122, 124, 126, 128, 130, 132, 134, 136, 138, 140, 142, 144, 146, 148, 150, 152, 154, 156, 158, 160, 162, 164, 166, 168, 170, 172, 174, 176, 178, 180, 182, 184, 186, 188, 190, 192, 194, 196, 198, 200, 202, 204, 206, 208, 210, 212, 214, 216, 218, 220, 222, 224, 226, 228, 230, 232, 234, 236, 238, 240, 242, 244, 246, 248, 250, 252, 254, 256, 258, 260, 262, 264, 266, 268, 270, 272, 274, 276, 278, 280, 282, 284, 286, 288, 290, 292, 294, 296, 298, 300, 302, 304, 306, 308, 310, 312, 314, 316, 318, 320, 322, 324, 326, 328, 330, 332, 334, 336, 338, 340, 342, 344, 346, 348, 350, 352, 354, 356, 358, 360, 362, 364, 366, 368, 370, 372, 374, 376, 378, 380, 382, 384, 386, 388, 390, 392, 394, 396, 398, 400, 402, 404, 406, 408, 410, 412, 414, 416, 418, 420, 422, 424, 426, 428, 430, 432, 434, 436, 438, 440, 442, 444, 446, 448, 450, 452, 454, 456, 458, 460, 462, 464, 466, 468, 470, 472, 474, 476, 478, 480, 482, 484, 486, 488, 490, 492, 494, 496, 498, 500, 502, 504, 506, 508, 510, 512, 514, 516, 518, 520, 522, 524, 526, 528, 530, 532, 534, 536, 538, 540, 542, 544, 546, 548, 550, 552, 554, 556, 558, 560, 562, 564, 566, 568, 570, 572, 574, 576, 578, 580, 582, 584, 586, 588, 590, 592, 594, 596, 598, 600, 602, 604, 606, 608, 610, 612, 614, 616, 618, 620, 622, 624, 626, 628, 630, 632, 634, 636, 638, 640, 642, 644, 646, 648, 650, 652, 654, 656, 658, 660, 662, 664, 666, 668, 670, 672, 674, 676, 678, 680, 682, 684, 686, 688, 690, 692, 694, 696, 698, 700, 702, 704, 706, 708, 710, 712, 714, 716, 718, 720, 722, 724, 726, 728, 730, 732, 734, 736, 738, 740, 742, 744, 746, 748, 750, 752, 754, 756, 758, 760, 762, 764, 766, 768, 770, 772, 774, 776, 778, 780, 782, 784, 786, 788, 790, 792, 794, 796, 798, 800, 802, 804, 806, 808, 810, 812, 814, 816, 818, 820, 822, 824, 826, 828, 830, 832, 834, 836, 838, 840, 842, 844, 846, 848, 850, 852, 854, 856, 858, 860, 862, 864, 866, 868, 870, 872, 874, 876, 878, 880, 882, 884, 886, 888, 890, 892, 894, 896, 898, 900, 902, 904, 906, 908, 910, 912, 914, 916, 918, 920, 922, 924, 926, 928, 930, 932, 934, 936, 938, 940, 942, 944, 946, 948, 950, 952, 954, 956, 958, 960, 962, 964, 966, 968, 970, 972, 974, 976, 978, 980, 982, 984, 986, 988, 990, 992, 994, 996, 998, 1000.

EUROPEAN INDUSTRY

Pirelli hopes to maintain a high profile

THE world automotive tyre market is worth \$30bn a year, but is stagnant and appears likely to remain that way for the foreseeable future. On even the most optimistic scenario, demand for car tyres within Western Europe will grow by about 2 per cent a year up to the end of 1990, from the current 150m a year level. And the business will still be plagued by over-capacity and fierce price competition among tyre makers, as a result of continuing productivity improvements.

This is the view of Pirelli, the Italian-based tyre, cables and cable-laying group—and one largely shared by Michelin of France, Goodyear of the U.S., Continental Gummwerke of West Germany, and others among the leading tyre producers.

In these circumstances, Pirelli's decision to fly in several hundred journalists from the main vehicle-producing countries to Madrid to try out two new tyre models might appear prodigious.

But, as Mr Bert Silber-Bonz, the company's group sales director, hastily points out, these particular tyres are seen as holding the main key to the group's profitability in the tyre sector throughout this decade and beyond.

Pirelli has spent \$12m, at its research centres in Italy and West Germany, developing the tyres. They are second generation versions of the "ultra low profile" (ULP) high performance units Pirelli pioneered, with its P6 and P7 tyres, in the early 1970s.

These earlier tyres, together with productivity gains and capacity cutbacks, have already been largely responsible for Pirelli's return to profitability in the tyre sector after the trauma of the last recession. Last year, it released, for the first time, combined accounts for its operating companies, showing a \$34.8m net profit on a \$3.63bn turnover for 1983. The latest published

results, for 1984's first half, show the 1983 full-year profit being almost matched, at \$32.3m, on a turnover of \$1.94bn.

Pirelli's cables operations, which almost match in size the tyre business as a proportion of turnover (43 per cent to 45), take some of the credit. But as a result of following a strategy of moving "upmarket" in the tyre sector, which the products displayed to Madrid exemplify, "Pirelli's tyre sector is now making profits, even allowing for inflation," says Mr Silber-Bonz.

With its latest P600 and P700 tyres, both claimed to provide substantial roadholding, handling and wear improvements

the 1980s—speed capabilities of 120 mph plus—are becoming almost commonplace. And most producers of specialised executive and sports cars, such as Mercedes, Jaguar and Porsche, are enjoying seemingly inexorable sales increases.

All need ULP tyres, and Pirelli and other tyre producers believe that the number of car models designed from scratch to use them will continue to proliferate.

So Mr Silber-Bonz forecasts that the ULP sector will grow by 15 per cent a year at least up to the start of the 1990s, and that by then one in six of all new cars will be fitted with such tyres. "Really," he insists, "the market for them is only

two of the 112 the group has scattered around the world producing either tyres or cables.

The trend marks, however, only a change in the nature of competition, not the fierceness. Pirelli may feel that it has put one over its rivals. But as the computer industry has long since found, technology-based competition produces highly volatile markets, and Pirelli's strategy inevitably remains vulnerable to technology breakthroughs by virtually any of its rivals.

It is to try to guard against this that Pirelli has been stepping up its tyre research and development budget, to which \$80m is allocated this year, on top of \$200m in capital invest-

ment to make the product more cost-effective.

Equally inevitably, however, the strategy is vulnerable also to any further unforeseen oil crises, which could once again switch emphasis in car markets back from performance to economy.

In the absence of such developments, Mr Silber-Bonz insists that Pirelli has good reason for its resurgent confidence, particularly in the original equipment markets: "many car makers now see Pirelli as a development partner right from the design stage," he stresses.

With a claimed 18 per cent market share in Western Europe's original equipment car tyre sector, and 16 per cent in the replacement market, Pirelli remains well behind Michelin's 30 per cent-plus market leadership. But largely as a result of its ULP operations—which are about to include the introduction of low-profile radials for trucks (Pirelli cur-

The Italian group has unveiled second generation versions of the ultra low profile high performance tyres which it pioneered in the early 1970s, reports John Griffiths. It expects the market for such tyres to grow by 15 per cent a year up to the start of the next decade, and sees higher profit margins

over their predecessors, the company insists that it is again moving one step ahead of the stock of rival companies which quickly followed it into producing ULP tyre offerings.

Bold as its claims for the tyres may be, however, Pirelli's optimism about its medium-term prospects is linked as much to structural changes in new car markets as to the tyres themselves.

Vehicle makers are enjoying an unexpected boom in sales of higher performance cars. "Go-faster" versions of volume-built cars, such as Volkswagen's Golf GTI, Ford's Escort XR3i, Peugeot's 205 GTi and Fiat's Strada Abarth are selling in far higher quantities than expected—about one in four of all Golf sales, for example, are of the 116-mph GTi version. Overall performance levels of volume producers' vehicles catering to the executive and luxury market have also risen dramatically since the start of

just starting."

But the improved prospects this scenario appears to hold out for Pirelli and others paying particular attention to the ULP sector, are not based only on higher unit sales. The tyres are regarded, with justification, as sophisticated high-technology items, and thus not so subject to the fierce price-based competition which against the background of continuing over-capacity has virtually destroyed profitability for producers in the bread-and-butter, volume cars sector.

"It means that we can measure profit-per-unit in pounds, not pennies," observes Mr Martin Wood, sales director of Pirelli in the UK, the Burton-on-Trent plant of which will start producing the new tyres early next year. The latest tyres carry a 7-10 per cent price premium over the P6 and P7 types.

Initial output, now getting under way, will be from plants in Italy and West Germany, just

reilly can claim only a 8 per cent share of trucks business).

"The gap is narrowing," claims Mr Silber-Bonz.

So far, growth in the ULP sector has been fastest in the original equipment sector, for the simple reason that motorists merely replacing their tyres tend to be slower to react to tyre technology changes. But ULPs are now accounting for 10 per cent of the total replacement market, and Pirelli forecasts that heightened awareness of their existence will produce 30 per cent annual growth for ULPs in the replacement sector between now and 1990. With its having a claimed market-leading 33 per cent share of ULP sales in Western Europe, it is not hard to see why Silber-Bonz and his colleagues attach such importance to the new product.

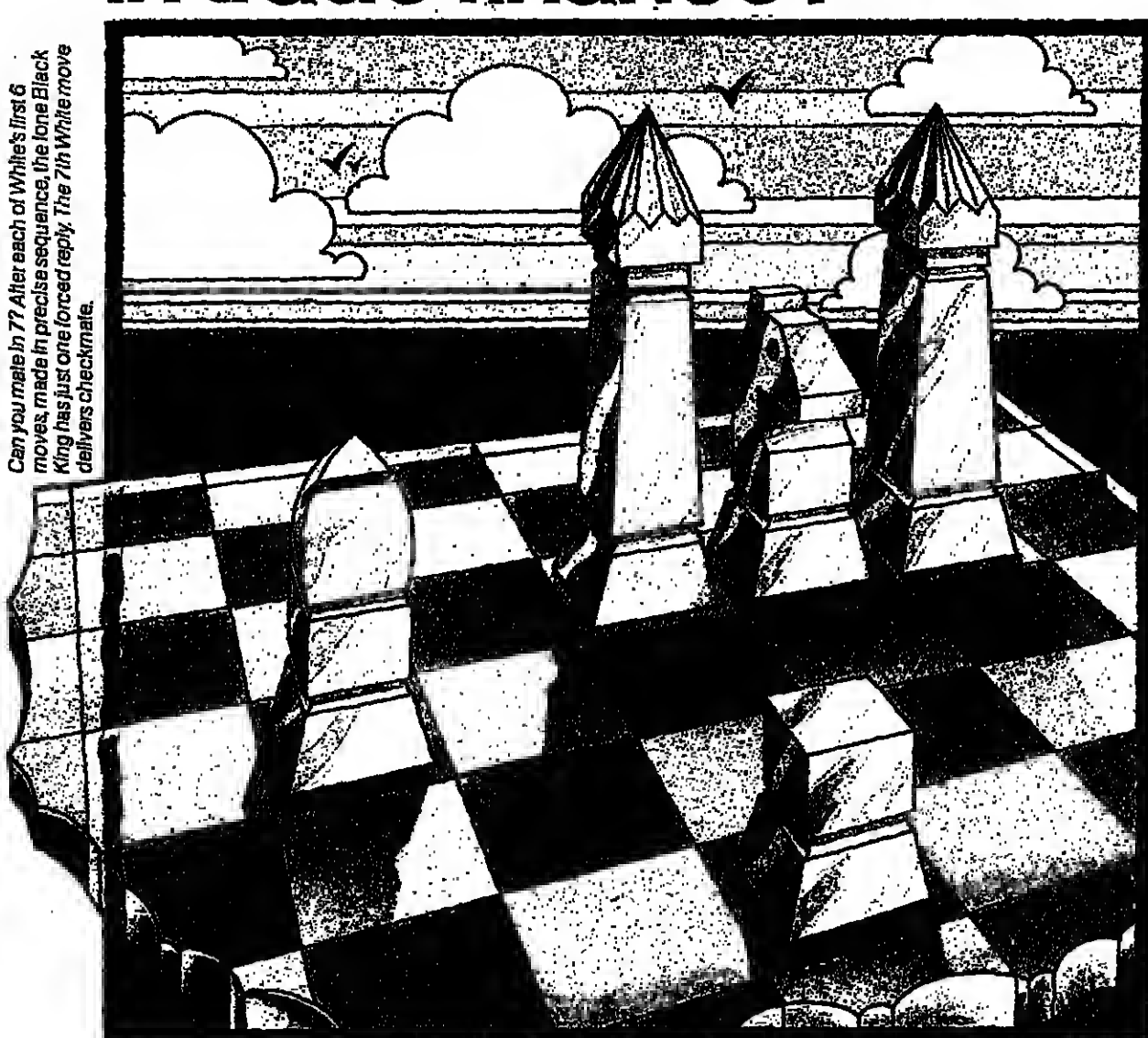
Western Europe is just one part of the equation, however: "We've got to have a truly international presence—we must grow in all areas," stresses Mr Silber-Bonz.

With a substantial manufacturing presence in Brazil and Argentina, Pirelli should be well placed to tap an only just-emerging ULP market among motor sport-med Latin Americans. Perhaps most significant, however, Pirelli has just signed its first original equipment supply deal for ULPs with a North American car maker which it is not yet prepared to name.

Pirelli already claims a 17 per cent share of the U.S. performance tyre market, selling about 1m replacement tyres a year through its own importing company. But this represents only about 1 per cent of the tyre market overall.

At the same time, the company is seeking to develop further its high-performance tyre business in Japan, to which it exports over 750,000 ULPs a year, and ventures in almost any other countries where they appear practical.

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JOBS COLUMN

High flying car producers for Yugoslavia

BY MICHAEL DIXON

THERE was a familiar look about the man subsiding into the seat alongside as the executive from Dr Armand Hammer's Occidental Petroleum group boarded the plane at Belgrade. The Hammer man was flipping back to the U.S. to report on negotiations for a big deal with the Yugoslav Government.

Sure enough, his neighbour turned out to be an old acquaintance who now worked for the somewhat lesser known American wheeler dealer Malcolm Bricklin.

Readers may recall that some time ago Bricklin produced a zippy sports car which, since he is a fanatical anti-smoker, was notable for its absolute lack of ashtrays. It wasn't a success. Its mentor then turned to importing the Japanese Subaru car into the States, which made him a lot of money.

Anyway, as the flight proceeded the Hammer man chatted guardedly of course about the negotiations. One of the things he mentioned was that the people on the other side of the table insisted on paying in Yugoslav produce and products.

That reminded him of the interests of his neighbour's boss, because one of the products on offer was a small car of Yugoslavia's own design called the "55". It was in essence a good car, the Hammer executive said. Being an oil

corporation, Occidental wasn't much interested in the car. But perhaps Mr Bricklin might be...

The upshot is the new Yugo America company set up by Malcolm Bricklin to import into the U.S. a version of the 55 which will continue to be made in Yugoslavia's plants at Zastava.

The car is a three-door hatchback with an engine of just over 1,000 cc, and I'm told it will retail at \$3,500. The plan is to sell at least 35,000 in America in the first year. A larger development is also on the stocks.

But selling the car to the requirements of the U.S. market will mean making a good many improvements to it, some of pretty fundamental kind. What's more, there will need to be much reshaping of manufacturing methods to add production for the U.S. to the Yugoslavian plants' present output of around 100,000 models, although in embryo there is already capacity to produce twice as many.

Which is where the Jobs Column comes in. For part of the deal with the Yugoslav Government is that Yugo America will put into the plant the key staff needed to up-date production to the quality and quantity required. The search for them is being made by the London-based headhunter

Alexander Hughes and Associates UK. And its consultant Clive Deverell wonders whether any readers will meet the specification for either of the two top posts.

One will be a manufacturing supreme with success in managing the high volume production of cars, backed by well developed skills in production engineering. Even though the Yugoslav Government has put out a policy statement of full support for the venture, much will depend on the incoming managers' ability to get along with the workers' councils. So the manufacturing chief will have to be strong in managing by persuasion.

The same goes for the other recruit who will report to the manufacturing boss and likewise have responsibilities covering not only the main plants in Zastava but also their suppliers elsewhere in the country.

The second newcomer will be a practical quality assurance expert. Duties will range from seeing that basic specifications match U.S. requirements to getting outside suppliers as well as plant workers to understand and maintain rigorous standards. The job is to ensure that the cars are in every respect not just made but shipped in top quality condition.

Salaries are up to \$150,000. That, according to the Imbucan survey I reported last week, is nearly twice the average dollar

rewards paid to a British expatriate working in New York, who earns in the UK would be on a salary of £30,000. Perks include car with driver and free accommodation, for families if so required.

While I gather that Zastava is scarcely heaven on earth, the recruits could live in Belgrade. Their employer will be the Yugo America company.

Their effectiveness would be improved if they were fluent in Serbo-Croat. If candidates don't speak it already, they'll need to be willing to learn it. Those who have acquired fluency in at least two languages will have an advantage.

Inquiries to Mr Deverell at 5 De Warden Court, 85 New Cavendish Street, London W1M 7RA; telephone 01-638 9181.

Luxembourg

FROM Yugoslavia to Luxembourg where headhunter Dudley Edwards of the Roger Parker Organisation wants to send a foreign exchange manager cum treasurer to work with a European-owned international bank.

Since he may not name his client he promises to abide by any applicant's request not to be identified to the employer at this stage. So do the other recruiters to be mentioned later.

Here again language skills are important. Candidates must speak French as well as English and German would be a big

help. They also need understanding of continental European culture, besides expert theoretical and practical ability in all aspects of treasury and foreign exchange work. The reason is that marketing the bank's services in those areas will be an important part of the job.

Salary is not specified, but my guess would be between £35,000 and £45,000, plus car and other negotiable perks.

Inquiries to Mr Edmunds at 65 London Wall, London EC2M 5TU; telephone 01-588 2580.

Computers

BACK to Britain to three jobs with a foreign-owned multinational's computer subsidiary being offered by recruiter Alan Ahern.

The first post is for a marketing manager in charge not only of strategy and tactics for the marketing of personal computers and printers, etc, for business and home use, but also of sales promotion activities.

Candidates should have relevant formal qualifications as well as success in managing marketing in a comparable area of business. Broad appreciation of the technology involved is also required. Basic salary about £25,000 plus bonus. Other benefits include a company car.

The other pair of jobs are each for sales managers. One will be responsible for the com-

pany's personal computers. The other will be concerned with printers, from the daisy wheel type through to the laser variety.

In either case candidates need success preferably in selling the same kinds of products but, if not, in dealing with similar markets. Demonstrable ability to run a sales force including distributors is wanted too.

Salaries again about £25,000. But his sales managers will each be expected to earn at least a further £15,000 in commission. Cars among perks.

Inquiries to Dr Ahern at Ahern Associates, 60-61 Quarry Street, Guildford, Surrey GU1 3UA; tel 0483 502666, telex 859500 Sharet G.

Property

HAVING failed to find the right person by other means, recruiter Bryan Thomas of Merton Associates comes to the column a creative financial director designate for a commercial property company.

Candidates should be qualified accountants trained by an eminent firm who have since flourished in big-scale commercial project accounting. Creative ability more important than property experience. Salary about £37,000 plus bonus.

Inquiries to 70 Grafton Way, London W1P 5LE; tel 01-388 2051, telex 8933742 Merton G.

CHEMICAL BANK PERSONNEL IN EUROPE

Chemical Bank is one of the top 10 US banks and amongst the top 50 banks worldwide. Expansion of our London based European personnel operation creates opportunities for the following professionals:

Training and Development Manager to £22,000 + car + benefits

- The Tasks:**
- to develop and implement comprehensive training and staff development programmes that meet current and future business requirements.
 - to conduct in-house training for all staff.
 - to consult with senior management on individual career development issues.
- Your Background:**
- at least 5 years' training and development experience.

Both key appointments demand:

- business orientation.
- dynamic, creative and confident individuals with a strong team spirit.
- strong interpersonal skills. • technical proficiency.

Compensation and Benefits Manager to £22,000 + car + benefits

- The Tasks:**
- to develop compensation and benefits plans which are cost effective, competitive and meet the business requirements.

Your Background:

- European experience in developing such programmes as well as other incentive plans.

These vital positions offer:

- the opportunity to make a significant contribution to the success of the Bank's European activities.
- close liaison with management in New York.
- Trans-Atlantic and European travel.

Suitably experienced applicants should send a detailed c.v. to Stuart Main, UK Personnel Manager, Chemical Bank, 180 Strand, London WC2R 1ET, or phone him on 01-380 5442.

Private Clients

Senior Portfolio Management/ New Business Development

Our client, James Capel & Co., is one of the most successful City-based stockbrokers, with five overseas offices. The firm's research is particularly highly regarded and covers equities and fixed interest securities internationally, as well as a full range of economics and currencies.

The Private Clients Department has a long-established policy of providing a personal service to a client base of the highest quality. The firm is committing considerable additional resources to this substantial department in terms of personnel, communications, computer facilities and office environment.

James Capel now seeks an outstanding Executive to contribute to this expansion. He/she will have proven experience of building up and managing a substantial private client business, and is likely to be, or have been, with another stockbroker at partner or similar senior level.

The successful applicant will have experience in new business presentation and product development and will be responsible for spearheading a marketing/new business strategy, using the firm's comprehensive resource base.

This is an important new appointment, which offers considerable potential and scope for individual flair. The initial remuneration, and benefits, will be highly competitive.

Please write in total confidence to Digby M. Dodd, quoting Reference 638, at Overton Shirley & Barry, Prince Rupert House, 64 Queen Street, London EC4R 1AD. Telephone 01-248 0355.

Overton Shirley & Barry
INTERNATIONAL RECRUITMENT CONSULTANTS

AUSTRALIAN EQUITIES

Potter Partners has a vacancy for an equity salesman in the institutional dealing team of its London office. A working knowledge of Australian companies is required and some experience of the securities industry is desirable. The preferred age is 25-35 but outstanding candidates outside this range would not be excluded. The remuneration package will be attractive and there will be opportunities of transferring to the firm's Australian offices.

Replies to:

D. T. Clarke

POTTER PARTNERS

16 St Helens Place, London EC3A 6DB

POTTER PARTNERS

Director of Appeals & Publicity and Director of Research Trust.

The Royal Hospital and Home for Incurables (an independent 300-bed hospital maintained by charitable funds) and the Development Trust for the Young Disabled seek one Director to fill both these appointments in December 1985.

In the past ten years the therapy departments of the RHHI have, with the support of the Development Trust, been very greatly expanded in terms both of staff and of new buildings. For it is our policy to take every advantage of the modern techniques which enable so much to be done to improve the quality of life of even severely disabled people, and an extensive programme of research is in hand further to improve methods of long-term care.

The Director's work covers fund-raising, publicity and preparation of documents and applications for support from subscribers, foundations, and similar organisations. It also involves co-operation with the RHHI and preparation for international and other seminars, lectures and workshops, covering medical and fund-raising activities.

The tasks wide responsibilities requiring special personal qualities. The successful applicant should be aged between 45-55, holding such qualifications as would be required by a senior member of the Armed Services, or the Home Civil or Diplomatic Services. Experience in modern office techniques and practices would be helpful.

The post offers a reasonable salary and benefits. Applications in writing with CV to the Chief Executive, RHHI, West Hill, Putney SW15 3SW.

Supervisor Credit Card Services £10-13,000

Over the last 14 years Allied Hambro have launched some spectacularly successful products, one of the most successful being our Financial Management Programme (FMP). In the 18 months since it was launched, this revolutionary concept in financial servicing has proved to be exceptionally popular.

The secret of its success is a highly flexible and comprehensive range of facilities that add up to a single service catering for virtually all types of financial need.

As a Supervisor of our Credit Card Services Function you will be responsible for the efficient effective management and quality standards of the FMP team involved in the plastic cards operations of FMP. You will also be expected to augment the team's overall credit card and finance expertise through staff training, management and implement developments in card services and to assist in the enhancement of the systems we operate.

The work is every kind of challenge, enabling you to expand your knowledge of integrated financial management techniques and to broaden your sales horizons with a product that is setting new standards in financial management. You can expect the security normally associated with a banking environment plus a great deal more day-to-day involvement and long-term commitment as well as an exceptional range of benefits, including generous relocation assistance.

If you're in your mid 20s to mid 30s, with several years relevant experience in these areas and you want the sort of success our FMP is currently achieving, please call Maureen Hunt on Swindon (0793) 45344 (24 hour answerphone) or write to her at the Personnel Department, Hambro Life Assurance plc, Allied Hambro Centre, Swindon SN1 1EL.

ALLIED HAMBRO FINANCIAL MANAGEMENT

Share in our success

Shepherd Little & Webster Ltd Banking Recruitment Consultants

FOREIGN EXCHANGE MANAGER

£20,000

As a result of internal promotion a new appointment is to be made at this level with a prime U.S. name. This department of the bank will continue to develop rapidly through 1985 and offers plenty of management challenge. The job has complete responsibility for all operations and administration within foreign exchange. At the moment there are seven staff in the department, this is to double in the next 18/24 months.

Please contact Paul Trumble

INTERNATIONAL AUDIT OFFICER

to £15,000 plus travel expenses

This major U.S. bank is seeking an additional auditor/banker to take a position of responsibility on their overseas audit/operations review team, based in London. Ideally they would like a single person in their late twenties or early thirties with previous experience of bank auditing. However they would be very keen to talk with candidates who can demonstrate a varied operations background gained from within international banking and willing to travel to the bank's overseas branches for most of the year.

Please contact Paul Trumble

RELATIONSHIP MANAGERS

c£20,000

Our client, a leading American Bank, have openings for skilled bankers to take marketing responsibility in the U.K. Corporate, chemical and consumer goods sectors. Applicants, preferably in their late twenties or early thirties, should have the benefit of formal credit training from a U.S. bank and be proficient marketers. In addition to an attractive salary a company car, mortgage facility and other benefits are applicable.

Please contact Brenda Shepherd

ACA'S MERCHANT BANKING

A number of leading U.K. Accepting Houses seek to recruit recently qualified accountants in various growth areas including Corporate Finance, Audit and Management Accounting. If you are a graduate accountant with a maximum of two year's post qualification experience and possess a strong entrepreneurial outlook these opportunities will be of interest.

Please contact John Webster

Ridgway House 41/42 King William Street London EC4R 9EN
Telephone 01-626 1161

CROSSROADS? AT A CAREER

We require executives preferably in their 40s with a background in industry, commerce or the professions, to be trained to offer a wide range of financial services to businesses, professional intermediaries and individuals, income in not limited and benefits are provided.

Write to:

R. Armstrong or M. J. Talbot
HILL SAMUEL INVESTMENT SERVICES LTD.
50 Pall Mall, London SW1Y 6JQ
or telephone 01-539 1012

ARE YOU WINNING IN THE JOB MARKET?

We have a programme that will help you get the right new job FAST. It produces outstanding results for our Clients. Telephone for a free, confidential appointment - or send us your C.V.

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The Professionals in Career Development
London: 01-580 6771, 35-37 Fitzroy St, W1P 5AE
Bristol: 0272 22347, Mages House, 78 Queen's Rd, BS8 1QX
Birmingham: 025-632 5266, 14 Corporation St, B2 4RN
Manchester: 061-224 0089, Sunley Building, Piccadilly Plaza.

We also specialise in 'Outplacement' for organisations, through our Group Company, Landis Corporate Services Ltd.

Deputy Head Investment Management

£20-£25,000
plus car and excellent banking benefits

On behalf of our client, a prestigious international merchant bank, we seek a dynamic individual to become a key member of the Group's Investment Team.

In line with the growth of multi-currency funds and private client portfolios under management, the appointment will carry a high degree of responsibility for overall fund management, private client liaison and day-to-day decision making. As Deputy to the Head of Investment Management, the successful candidate will also be expected to make a direct contribution to the development of an established department, including the formulation of marketing plans.

Probably aged between 26 and 32, it is envisaged that the successful candidate will have at least 2 years' experience of fund management, together with a sound appreciation of global markets, particularly U.S. and Fixed Interest.

Remuneration, by way of basic salary and excellent benefits, will be made attractive to the right individual.

In the first instance, please contact Anthony Innes or Anna Robson, who will treat all enquiries in the strictest of confidence.

Stephens Associates

International Recruitment Consultants
44 Carter Lane, London EC4V 3BX. 01-236 7307

Financial Analyst Strategic Planning

Central London : c.£18,000

This senior appointment calls for a highly qualified professional, with experience in financial planning and analytical techniques. It is an unusual opportunity, since it provides extensive involvement in the broad issues affecting the company's future and is regarded as a development role which should lead to other opportunities within the group. It is a key position in an organisation which is not only a current household name but which has a strong commitment to further growth.

The principal tasks will be the analysis and appraisal of the company's financial performance, identifying key issues and preparing analyses of financial plans and ad hoc reports and proposals. The job also includes the evaluation of new business opportunities and monitoring national economic trends.

The ideal candidate will be a professional accountant with an MBA degree, who has had sufficient exposure to corporate finance and strategic planning to make an impact within a small team of specialists who report to the Corporate Planning Manager and work closely with the Chairman and Managing Director.

We offer a progressive salary structure and executive benefits package.

In the first instance please write with CV to: D. H. Bowen, Company Career Planning Manager, W. H. Smith & Son Limited, Milton Hill House, Milton Hill, Abingdon, Oxon. OX13 6AE



WHSMITH



**Sedgemoor
District Council**

DIRECTOR

Economic Development Unit
£14,358 - £15,387

Sedgemoor is becoming well known as an attractive international business location. The District covers 220 square miles of beautiful Somerset and has a population of 91,400. The Council's top priority is Economic Development. This policy is defined as long-term job preservation and creation in the private sector of the economy, with a consequential first call on all Council resources.

An Economic Development Unit is to be set up as a free-standing Group reporting directly to the Chief Executive.

Applications are invited from suitably experienced persons, with a good track record in Economic Development to head up the new unit.

Candidates, from any discipline, should be able to demonstrate a high degree of entrepreneurial and management skills, have the ability to communicate at all levels and possess enthusiasm, drive and ideas. The preferred age range is 25-45.

Application forms and further particulars available from the Personnel and Management Services Officer, Town Hall, Bridgwater, Somerset, (telephone Bridgwater 424391).

Closing date: 30th May, 1985.

SEDGEMOOR IS AN ECONOMIC DEVELOPMENT AUTHORITY

Foreign Exchange Analyst

London

Attractive salary

NCR is a world leader in the manufacture, sales and service of complete computer systems. The company seeks a highly motivated, experienced, Senior Financial Analyst to gather FX exposure data, calculate before and after tax exposure positions, recommend strategies and act as the principal trader within NCR's newly established International Investment and Foreign Exchange Management Centre, based in London.

Candidates should have a minimum of 2 years' experience in foreign exchange trading within a bank or multi-national organisation and be able to demonstrate a well developed understanding of foreign exchange exposure management

concepts. You must have organisational ability and communicative skills; university degree is a plus. Experience with microcomputer applications and accounting control is also desirable.

We will offer an attractive salary and benefits package to the successful candidate.

Applicants should write to Christopher Dolan, Personnel Resources, NCR Limited, 206 Marylebone Road, London NW1 6LY, enclosing curriculum vitae with a salary history and references.

NCR

Complete computer systems

DISTRICT GENERAL MANAGER

SCUNTHORPE HEALTH AUTHORITY
Population 192,000 Budget £23m

The Authority requires a District General Manager who will be personally responsible for the effective deployment of available resources to promote the health of patients in its care. This is the principal post in the organisation requiring high qualities of leadership of an innovative nature.

The General Manager will need to implement the recommendations of the recent Government Inquiry into management in the NHS - the Griffiths Report. This will involve initiating and carrying through plans in accordance with the policies of the Authority to provide a cost-effective health service meeting the requirements of the urban and rural community served.

Candidates should possess the ability to command the respect and support of professional and clinical colleagues and be able to demonstrate a proven record of management success involving control of a substantial annual budget in a large and complex organisation. Remuneration and conditions of service will be negotiable subject to experience. The salary for the post will be not less than £26,000 per annum.



Detailed applications should be submitted to the Chairman, Mr J.P. Mason, 17 Wells Street, Scunthorpe, South Humberside by 31 May 1985. They should be marked "In Confidence - District General Manager Appointment". Further particulars will be sent on request.

INVESTMENTS DEALER (MONEY MARKETS)

Salary Circa £15,000

Halifax Building Society wishes to recruit an additional Dealer for its Treasurer's Department based at Head Office in Halifax.

Invested funds are now in excess of £3 billion and the Society has a substantial presence in the wholesale money markets. The person appointed will be involved primarily in CD, Bill and Deposit dealing and relevant experience in these areas is desirable. A professional qualification would enhance future prospects.

The post carries a full range of benefits, including a contributory pension scheme, life assurance, BUPA and staff mortgage facilities.

To apply please send a full CV, marked "Private" to: D.C. Laughlan ACIS, ACBS, General Manager, Personnel and Services, Halifax Building Society, PO Box 60, Trinity Road, HALIFAX, HX1 2RG.

**HALIFAX
BUILDING SOCIETY**



KANSALLIS IN LONDON



The largest commercial bank in Finland, Kansallis-Osake-Pankki is rapidly establishing a significant presence in the international financial community. As part of this programme of worldwide expansion, Kansallis's London branch is substantially broadening its range of international banking services, and is looking to fill the following key positions.

MANAGER TRADE FINANCE

Applications are invited from Bankers, aged 25-40 who have acquired in-depth experience in forfaiting with a London Bank. Extensive experience in European legal documentation requirements is essential and knowledge of the funding of a forfaiting portfolio would be an advantage. The successful candidate will be required to establish a small section to conduct a forfaiting operation initially and later to develop other trade finance activities.

SCANDINAVIAN MARKETING OFFICER

We are seeking an experienced officer to develop a Scandinavian marketing programme concentrating on merchant banking based products but also covering selected commercial banking products. The successful candidate must be able to speak a Scandinavian language and be prepared to travel frequently.

CONSTRUCTION/PROPERTY FINANCE OFFICER

Several years' experience in the property finance department of a London-based bank are required for this position. Candidates must have experience in credit analysis and control of an expanding portfolio. Solid banker preferred, able to give attention to detail, with the potential to develop into a marketing role.

NEGOTIABLE INSTRUMENTS

We require a trader, with a minimum of 5 years' experience in a dealing environment. Candidates must have a sound knowledge of trading in certificates of deposit and acceptances in both dollars and sterling. Knowledge of trading in the financial futures would be an advantage. Must be able to use initiative to make decisions within policy guidelines.

CUSTOMER DEALER

We are seeking a dealer with a minimum of 5 years' related experience in both FX and deposit markets. Previous experience in customer dealing preferable. The successful candidate will have responsibility for developing new customer business within an expanding marketing programme.

DEPUTY MANAGER CAPITAL MARKETS

An experienced bond specialist is required to manage our risk exposure in liaison with the head of the department. Minimum 4 years' experience required in international bond markets. Previous experience in futures and options desirable. This position will involve a wide range of international securities.

EUROBOND SALES

We are expanding our sales activities with particular emphasis on the Nordic domestic bond markets. We are seeking a young, numerate graduate, with approximately 2 years' previous banking experience. Experience of international capital markets would be an advantage. Additional activities will include assisting with the arrangement of private placements and Eurobond sales.

EQUITY ANALYST/SALES

We require a young stockbroker with a minimum of 2 years' experience analysing/selling UK and/or international stock. Previous experience of Nordic equities will be an advantage since it is the intention to expand our activities in the Nordic markets. This position will involve considerable international travel, developing contacts with company managements in Scandinavia, and with institutional investors in the U.K. and the U.S.

For the above positions, competitive salaries with an appropriate benefits package will match the expectations of those candidates who qualify to meet the challenges expected during the development of the branch.



**KANSALLIS-OSAKE-PANKKI
LICENSED DEPOSIT TAKER**

Mrs. B. Tarnett
Assistant Manager, Personnel & Administration
Kansallis-Osake-Pankki
19-20 College Hill
Cannon Street
London EC4R 3TJ

ECONOMIST

Up to £15,000 p.a. plus benefits.

The Woolwich is one of the UK's largest building societies, with assets of more than £6 billion, and a network of over 390 branches. As a result of internal promotion, we are seeking an Economist, to work within our Planning Division based at the Society's Chief Office in Woolwich.

In addition to the economic analysis and assessment which forms a fundamental part of the Society's operational and strategic planning, the successful applicant will be involved within the wider work of the Division, embracing forecasting, research, and the assessment of new markets.

Essential requirements are a good first degree in economics, together with at least three years business experience, preferably within the financial sector (or closely related to it), but candidates will, in any event, need to demonstrate a thorough understanding of the primary economic influences within the financial sector, particularly in the light of the major structural changes occurring within the financial services industry.

This post carries an excellent commencing salary as indicated above plus other benefits which include concessionary mortgage facilities, free BUPA cover and contributory pension scheme.

Applications giving full details of career history to date should be sent to: M. A. Plummer, Personnel Manager, Woolwich Equitable Building Society, Equitable House, Woolwich, London SE18 6AB.



BADENOCH & CLARK

FUND MANAGER

to £25,000 + Car
U.K. EQUITIES

On behalf of our Client, a leading Unit Trust Management Company, we are seeking a talented and ambitious equity Manager to look after a U.K. Income Fund. Interested applicants, aged 25-32, will have progressed already through investment research and will have a proven track record in stock selection and Strategic portfolio management.

This position offers the successful candidate an ideal career opportunity combined with a substantial salary and benefits package. If you would like to discuss it further please contact Christopher Lawrence or Stuart Clifford.

STOCKBROKING

CORPORATE FINANCE
£15,000 - £20,000

A number of firms of stockbrokers, all well positioned in the market prior to deregulation, are looking to expand their Corporate Finance departments.

Ideally, applicants should have been working for a member firm on S.E. and U.S.M. listings and related Corporate advisory matters. We would also welcome applications from talented A.C.A.'s and solicitors with exposure to Stockmarket orientated corporate finance. The successful candidates will enjoy an excellent remuneration package including a bonus element.

To discuss these opportunities, please contact Robert Digby.

Financial Recruitment Specialists
16-18 New Bridge St, London EC4V 6AU
Telephone 01-583 0073

Williams Lea

Director

City of London Salary negotiable

Williams Lea & Company provide the communications, type setting and print required by the international banking community in London and other world financial centres. We are committed to excellence in people, in technology and in the standard of our service.

In seeking to appoint a Director of Sales, we are looking above all for a person who really understands the needs and requirements of our customers. The person appointed will work with our technical personnel to develop a marketing strategy that makes the most appropriate use of new communications technologies and will manage high calibre sales teams - International Corporate Finance, Domestic Corporate Finance and Report and Accounts.

Williams Lea & Company is part of the Williams Lea Group, one of the largest and most successful private printing groups in the country. The person appointed will therefore enjoy a stimulating and challenging position with excellent further career prospects within the Group. The remuneration package will include a car, contributory pension scheme and a bonus related to Group performance.

Applicants should write with full career details to Bill Penney, Group Personnel Manager, Williams Lea Group, 224-248 Old Street, London EC1V 9DD

a member of the Williams Lea Group

Investment Research/Administration Assistant

Swiss Re (UK) is a wholly owned subsidiary of the Swiss Reinsurance Company, Zurich. It is a member of the B.I.A. and writes life and general reinsurance business in the London market.

We have a vacancy for a Research and Administration Assistant in the Investment Department and are seeking someone to work on all existing functions of the department, which manages both U.K. and overseas assets. Major tasks will include helping to develop new ideas, externally - the investigation of new markets and opportunities, and internally - the use of a personal computer.

Applicants, who will preferably be graduates, must have at least 'A' level mathematics. Good experience will be approximately two years in the investment market with an institution or a broker: an enquiring mind is more important than experience of any particular type of portfolio management.

Initial applications in writing should be accompanied by a C.V. and addressed to:

MS. J. T. BURGESS, PERSONNEL OFFICER
SWISS REINSURANCE COMPANY (UK) LTD.
108 CANNON STREET, LONDON EC4N 8HE

FINANCIAL SERVICES

We are looking for top-quality people to train as Sales Associates to join us at Allied Hambro Financial Management, a leading company in integrated financial services. Full training is given and if you have drive, ambition and enthusiasm, are aged 25-55 and want to work in the Mayfair area of London then call Miss Haydee Bendarhan today on 01-499 3400.



Top Level Remuneration Consulting

Knightsbridge

Sibson/J&H Ltd opened in London on 1st March 1985 and are rapidly developing a new personnel consulting practice specialising initially in remuneration.

Sibson have specialised in remuneration consulting in the USA since 1959 and are owned by Johnson & Higgins, themselves a major force in benefits consulting. The UK office is now six strong, led by Paul Massey. Current openings are for Senior Consultants and also for a Director of the remuneration practice.

- Are you an experienced personnel management consultant specialising in remuneration?
- Do you have consulting experience in executive incentive bonus schemes?
- How good are you at job evaluation and/or sales force pay?

Pay and prospects will attract the best in the field.

Further details are available from Christopher West, Courtenay Personnel, quoting ref 1427C.



COURTENAY PERSONNEL LTD.
Management Selection and Personnel Consultants.
11 Maddox Street, London W1R 8LE. Tel: 01-491 4014.

THE CITY UNIVERSITY BUSINESS SCHOOL

Management Development Centre

Situated in the Barbican, the Management Development Centre provides a professional service to the City of London, designing and offering courses to meet the needs of people working in the City and those outside who require knowledge of City activities. The Centre has experienced a marked

expansion in activities over the last 18 months. The University now seeks experienced professionals for the following appointments. Both the Director and the Manager will play a crucial role in consolidating progress and in further developing the Centre's potential.

Director

The University is seeking a Part-time Director with the appropriate background to take responsibility for overall strategy and policy formation. He or she will make a major contribution to the advancement of activities and enhancement of the reputation of the Centre.

A thorough knowledge of City based activities and an awareness of its training and education needs is vital. Maintenance and development of contacts and relationships with the City, Government bodies and other

relevant concerns will be a major feature.

This post may suit a recent retiree from a senior position in industry, commerce or government. The appointment may complement current freelance consultancy work.

A commitment to the Centre of 2 or 3 days each week is required. The appointment will be for one year in the first instance. The salary will be up to part-time equivalent of £22,000 (under review).

Manager

Responsible to the Director for the efficient, effective and economic operation of the Centre's day to day activities, the successful candidate will have proven management ability combined with the commitment and energy to contribute to the enhancement of the Centre's reputation and development of course programmes.

For further details and an application form please telephone 01-250 1107 (24 hour Answerphone service) or write to Jane Cameron, Personnel Office, The

Responsibilities will include co-ordination of marketing and course programmes, efficient administration of the financial affairs of the Centre and management of staff.

This appointment is permanent and full-time, the salary, depending upon experience and qualifications, is up to £16,000 per annum (under review).

City University, Northampton Square, London EC1V 0HB.
Closing date for applications: 31st May 1985.

Accounts Managers Taxation Managers

London £20,000 plus, with banking benefits.

Our client is a major banking group with worldwide interests. Excellent opportunities have arisen in the Central Financial Division of the group for bright and ambitious professionals who can offer experience and understanding of banking.

The Accounts Managers will coordinate and supervise the financial activities of a diverse geographical banking network. Monthly forecasting and financial analysis will form an important part of their roles.

The Tax Managers will monitor the tax submission activity of the group internationally, and identify tax savings opportunities on a worldwide basis.

Both the Accounts Managers and the Taxation Managers will have the opportunity to gain detailed insight into all financial aspects of the bank's operations, and should be capable of presenting workable schemes to Senior Management.

For the accounts function, applicants must be Chartered Accountants, aged 30 to 35 with several years' experience of working in or auditing for a major banking organisation.

For the tax positions, the requirement is for the ATII qualification, a Chartered Accountant or a H.M. Inspector of Taxes, with the preferred age of between 30 and 35.

The remuneration package is most attractive and the salary is negotiable according to background and experience.

Please write to M J B Ping stating the appointment of interest and enclosing a detailed curriculum vitae and quoting reference F1273/P, at Ernst & Whinney Management Consultants, Becker House, 1 Lambeth Palace Road, London, SE1 7EU.

EW Ernst & Whinney

HEAD OF INVESTMENT MANAGEMENT SYSTEMS

c.£24,000 + substantial profit share and attractive benefits

Hill Samuel is a leading international merchant bank with headquarters in the City. The planned expansion of the activities of the Investment Management Division has established a requirement for a senior systems manager to head up this important function. Existing systems are substantially computerised using advanced transaction processing and decision support techniques, but the expanded business activities will require a rethink of computer strategy and significant new systems developments.

Reporting to the Director responsible for Information Systems and Services, the successful candidate will make a significant contribution to the development of future systems strategies as well as performing a senior project management role in the user division.

The senior manager appointed is likely to be of graduate or professional status, with confirmed

experience in the design and implementation of investment management systems. He/she should also be aware of the developing structure of the U.K. and international stock markets and of the implications for the securities industry. A sound technical background in computing is most important as is the ability to think strategically. It is, therefore, unlikely that candidates under 30 years of age will have the necessary experience.

The attractive remuneration package includes a salary around £24,000 p.a., substantial profit share, subsidised mortgage, non-contributory pension scheme, life insurance, season ticket loan, staff loans scheme and free BUPA.

Men and women are invited to write in strict confidence to TDA Lunan at the address below giving career details, age and current salary. Please include your daytime telephone number and quote 412FT on envelope and letter.

Lunan
International Ltd

Lunan International Limited,
1 Great Cumberland Place,
London W1H 7AL
Telephone: 01-723 6803

Multinational Banking Manager

c. £20,000 + Car

A major international Group is seeking a Group Banking Manager who will be responsible for policy and procedural guidelines for cash management, funding, foreign exchange and bank relations on a worldwide basis.

In addition to controlling central systems, the role requires an active manager who will establish effective co-ordination of offshore foreign exchange movements and provide leadership, assistance and training to cash managers at operating unit level. There is a small department to manage. The base is in Essex with business travel involving approximately 20% of the time.

Applicants aged 28-35 should have an appropriate degree or qualification together with three years recent experience in a similar role in a multinational commercial or industrial group. Success in developing the role will be recognised.

Please apply quoting ref. L 178, to:

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Candidates, who will ideally be in their mid-thirties, should have a good degree and be Chartered Accountants with one or two years' post-qualification experience, preferably in the investigations/mergers area with a major accountancy practice or the corporate finance department of a merchant bank.

The personality and ability to contribute positively to the Department, accept responsibility and develop rapidly are essential.

A competitive salary will be paid together with the usual bank benefits.

Please write in confidence enclosing a full curriculum vitae to:
Derek Blacker, Personnel Director,
ORION ROYAL BANK LIMITED,
1 London Wall, London EC2Y 5JX.

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AN ENERGETIC MANAGER IS REQUIRED

with experience in setting up and running all aspects of bureaux de change operations. Must be a self-confident marketer and be able to apply themselves to detailed administration and control. Other languages are beneficial. Excellent base salary and bonus.

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CHRISTOPH BEHRENS, BUSINESS MANAGEMENT INTERNATIONAL
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INTERNATIONAL CORPORATE FINANCE

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A major top ten Euromoney listed Investment Banking Institution wishes to strengthen its Capital Markets group. A senior active mandate seeker is required to market Bonds, Eurobonds, Private Placements, Corporate Finance and other major asset and financial products to key European corporates. The successful candidate will ideally offer a graduate based education combined with Law/ACA/MBA qualifications and several years experience within a Merchant/Investment Banking environment. Please contact Bryan Sales.

FOREIGN EXCHANGE DEALERS

£15,000-£25,000

We are currently handling assignments from a number of Banks, each wishing to expand and develop their Dealing presence in London, seeking Foreign Exchange Dealers with a minimum of two years experience. Preference will be given to specialists in Spot, Forwards or Deposits in most major currencies. Applicants, seeking a beneficial move for career progression, are invited to contact: Richard Meredith.

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Req. £14,000-£16,000

An opportunity to make the transition from the Profession to a highly successful International Bank. The ideal candidate will have an all round corporate tax knowledge and wish, for the time being at least, to enhance his/her experience in this highly specialised field, both from an in-house and external client advisory point of view. Exceptional interpersonal skills are therefore a pre-requisite. Please contact David Williams or Peter Haynes.

All applications will be treated in strict confidence.

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INTERNATIONAL BANKING EXECUTIVE - CAPITAL MARKETS/SYNDICATIONS

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£35,000-£45,000 + BONUS + CAR

For this new appointment, the result of growth and further diversification, we seek applications from graduates or professionally qualified candidates aged 32-38. We require a minimum of ten years experience in the marketing of major international lending transactions with the last three years engaged in the successful promotion of Capital Markets vehicles including Euronote facilities, F.R.N.'s, F.R.C.D.'s, Eurobonds and SWAPS. The capacity to initiate and lead-manage multi-currency syndications is essential together with a background in significant corporate and correspondent bank lending. Reporting to the Regional Manager - Europe, Middle East and Africa and heading up a highly professional business development group, the successful candidate will be responsible for spearheading the Bank's activities in these fields with particular emphasis on new business acquisition. Key qualities are communication skills, a strong credit background and the ability to establish lasting client relationships. Additional languages will be an asset. Significant foreign travel is involved. Initial salary negotiable £35,000-£45,000, plus incentive bonus, car and a full range of generous fringe benefits. Reference IBE 16703/FT.

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FOREIGN EXCHANGE DEALER

LONDON

£25,000-£35,000 + BONUS + CAR

Increasing volumes through a busy dealing room reflect our Client's continuing international expansion. We invite applications from seasoned FX dealers, aged 23-28, with not less than three years proven experience, preferably in control of an active book with a leading financial institution. As a member of a small, lively FX dealing team, the successful candidate will be responsible to the Chief Dealer for all aspects of the conduct of a spot currency book but will be expected to become involved in the general activities of the unit involving all major currencies both spot and forward. Initiative, drive and a willingness to accept the challenge of producing results in a competitive environment are essential requirements of this position. Initial salary negotiable £25,000-£35,000 plus incentive bonus, car and a full range of generous fringe benefits. Reference FED 16704/FT. Applications in strict confidence under the appropriate reference above, will be forwarded unopened to our client, unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: C.J.R.A.

CJA

INTERNATIONAL MERCHANT BANKER

LONDON

£25,000-£30,000 + CAR + BONUS

EXPANDING INTERNATIONAL MERCHANT BANK

For this new appointment, we invite applications from candidates, aged 27-35, with international corporate banking experience in syndicated loans, trade financing and export credit finance, preferably within North/South America. Spanish and/or Portuguese would be an advantage. The successful candidate will have considerable autonomy in identifying, negotiating and closing profitable deals in highly competitive market places where tenacity, commercial ingenuity and flair will be well-rewarded. Communications skills and commitment are important qualities in this individual who will be strongly motivated by successful deal-making. Initial salary negotiable £25,000-£30,000 + car + a generous performance-related bonus + usual banking fringe benefits. Applications in strict confidence, under reference IMB4344/FT to the Managing Director: C.J.A.

Scope to move into either the senior role in the treasury function or a similar senior position in the corporate finance function in the U.K. or overseas within 18-24 months - share purchase option scheme after 3 years.

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£16,000-£22,000

MAJOR INTERNATIONAL MANUFACTURING GROUP T/O IN EXCESS OF £3 BILLION

For this new position, we invite applications from candidates, aged 26-35, who have acquired at least 3 years practical treasury experience utilising modern treasury procedures in a public company and who are likely to have negotiated loans and credit facilities with Banks. Responsibilities will cover, working with a small team, the preparation of monthly borrowing reports for the Board, negotiating through bankers ensuring the most cost effective borrowing, preparation of forecasts, monthly cash flow and ad. hoc. investigations. A small amount of U.K. travel will be necessary and also overseas travel after the first year. The ability to continually improve methods of cost and financing, tightening cash flow reporting and producing meaningful interpretative reports are key to the success of this appointment. Initial salary negotiable, £16,000-£22,000, contributory pension, life assurance, free medical health cover, assistance with removal expenses if necessary. Applications in strict confidence under reference DGT090/FT, to the Managing Director: ALP.S.

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 OR 01-588 3576. TELEX: 887374. FAX: 01-638 9216

FOR COMPANIES REQUIRING ASSISTANCE ON RECRUITMENT - PLEASE TELEPHONE: 01-620 7539

STERLING DEALER

City Neg to £16,500

National Girobank, one of Britain's major financial institutions, is seeking to appoint a Sterling Dealer for its Treasury function.

The candidate, ideally aged 25-30, will be of graduate calibre and must have previous experience within a dealing environment. Reporting to the Chief Dealer he/she will be working in a small dealing team responsible for the bank's day to day liquidity management and function requirements. The position offers an ideal career development opportunity for a young professional within an expanding and technically challenging environment. The successful candidate will be expected to make a significant contribution to the development of

National Girobank's Treasury-based activities.

The starting salary will be within the range of £13,000-£16,500 (inclusive of London Weighting) depending on experience. Benefits include a minimum of 5 weeks holiday and a contributory index linked pension scheme.

Please reply in writing with details of qualifications and experience to: Paul Wilkes, Management Recruitment, National Girobank, Bridge Road, Bootle, Merseyside L34 0AA.

NATIONAL Girobank



INVESTMENT MANAGEMENT

£20,000

CAVIAPEN INVESTMENTS

which manages the assets of a major UK pension fund, is seeking an additional manager for part of its UK equity portfolio. The successful candidate, male or female, is likely to be between 25 and 30, a graduate and/or professionally qualified and to have had several years' experience with a pension fund, merchant bank or other investing institution.

This will be a challenging and exciting opportunity for someone ready to assume considerable responsibility within a small and flexible team. The salary envisaged is of the order of £20,000 per annum plus benefits. Please write to Neil Moore, Managing Director, Caviapen Investments Limited, 60/61 Trafalgar Square, London WC2N 5DS, enclosing curriculum vitae.

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Candidates should hold graduate or post-graduate degrees in an appropriate business or related discipline. Since the work will involve extensive travel throughout Europe, a second or third language (i.e. German, French or Italian) would be essential.

SALARY RANGE: £20,000 - £25,000

Application together with full professional and personal details and the names of at least three referees to:

DIRECTOR - EUROPE
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PANTON HOUSE
25 HAYMARKET, LONDON SW1Y 4EN

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We now have some key vacancies, throughout the UK, for young, ambitious professionals. As a Business Manager you will analyse local dealer finances and, furthermore, troubleshoot, solve problems and provide an effective service - financial consultancy comes pretty close to describing your role.

It's all about building long term relationships with the dealers - they after all represent our future. Diplomacy, tact, sensitivity and credibility must therefore figure highly in your personality profile.

In essence, it's an opportunity to manage your own autonomous business region and make your presence felt in a progressive, highly marketing-oriented environment.

Aged 25-32, you'll be of graduate calibre with a strong financial background, probably backed by an ACA/ACMA training/qualification. Your current role could be one of many - we are more interested in your flair, charisma and the ability to assume major responsibility in a broad business role.

In return, we offer a highly progressive benefits package including 28 days holiday, BUPA, non-contributory pension, sickness and accident schemes.

The future? You'll be in a high visibility role within a company firmly committed to personal career development - your success will definitely be noticed and rewarded.

As a first step, please forward a full CV to Sally Cockburn, Manpower Development Manager, or for more information call me on (0494) 334444.

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£21,000 - £25,000 + MORTGAGE

MAJOR INTERNATIONAL BANK - ASSETS IN EXCESS OF US \$50 BILLION

This vacancy calls for candidates, fluent in French, aged 28-34, who have acquired a minimum of 3 years practical lending experience and are totally conversant with international financial markets and will have gained at least 66% year's experience in a supervisory role. This is an area headquarters based position, although there will be close liaison with Field Managers. Responsibilities will cover the preparation and submission of detailed financial analysis and review of credit applications of corporate, banks and sovereign borrowers in Continental Europe, particularly in France, Belgium, Switzerland and the Iberian Peninsula. The successful candidate should have strong analytical/assessment, organisational and problem solving skills. Initial salary negotiable, £21,000-£25,000 plus low cost mortgage, non-contributory pension, life assurance and relocation expenses if necessary. Applications in strict confidence under reference AMCF4345/FT, to the Managing Director:

CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-638 9216.

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CHIEF EXECUTIVE FINANCE COMPANY

Highly experienced British instalment credit/finance company Managing Director seeks new position and challenge as Executive Chairman/Director of "start-up" or existing business, manufacturer or consortium owned. Enquiries to: Box AB992, Financial Times, 10 Cannon Street, London EC4A 4BY

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£18,000-£20,000 negotiable

Business orientated executive assistant required for Chairman of major British owned public group located in London. New acquisitions are his main concern and his assistant needs a well disciplined and analytical approach to all aspects of the business. A legal/accounting knowledge would be appreciated to enable the assistant to participate fully in the financial research. The ideal candidate will be a first class graduate with formal education to degree level and possess the ability to handle the routine running of the Chairman's office including all correspondence and extensive involvement with board meetings.

An excellent salary package is offered including adjacent flat and car. Call Ann Richards on 01-377 8000 in the City or Kit Turrell on 01-439 7001 in the West End.

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Candidates should have had at least five years' secretarial experience and be in the age bracket of 24-30 years.

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LECTURESHIP IN ECONOMIC AND POLITICAL SCIENCE

FULL OR PART-TIME POST

Applications are invited for appointment from 1 October 1985 to a Lectureship in the Department of Statistical Science. The successful candidate will be expected to teach, supervise, and conduct research in their field. The post is full-time and candidates should be able to devote full-time to the post. The salary will be £14,000-£16,000 per annum plus pension and other benefits. Applications should be sent to the Director of the Department of Statistical Science, University of London, Gower Street, London WC1E 6BT. Closing date for applications: 10 June 1985.

Appointments will be on the salary scale of £14,000-£16,000 per annum plus pension and other benefits. The successful candidate will be expected to teach, supervise, and conduct research in their field. The post is full-time and candidates should be able to devote full-time to the post. The salary will be £14,000-£16,000 per annum plus pension and other benefits. Applications should be sent to the Director of the Department of Statistical Science, University of London, Gower Street, London WC1E 6BT. Closing date for applications: 10 June 1985.

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Thursday May 9 1985

Mr Reagan in Europe

PRESIDENT REAGAN'S decision to address the European Parliament on the 40th anniversary of the allied victory in Europe was a felicitous symbolic gesture. It enabled the U.S. President to reaffirm in the most unambiguous terms his nation's commitment to a partnership with Europe and the ideal of European unity, which one of his predecessors, President John Kennedy, had made into a fundamental plank of U.S. foreign policy.

His statement was all the more welcome at a time when many European governments were beginning seriously to doubt the U.S. Administration's attachment to Europe. The greater emphasis which the U.S. has progressively put on its relations with Japan, China and South-east Asia has fostered the belief, often confirmed by officials in Washington, that U.S. preoccupations were turning from the Atlantic to the Pacific.

That impression has not necessarily been invalidated by President Reagan's statement in Strasbourg. What the President has done, however, is to have made clear that the two strands of U.S. foreign policy are not mutually exclusive. To have underlined Washington's European commitment on such an occasion and in front of a directly elected assembly of ten European nations has given Mr Reagan's words more weight than they might otherwise have had.

Irritation

The U.S.-Europe relationship needs constant attention if it is to thrive. It is subject to frequent misunderstandings and strains, particularly when one side—usually Europe—thinks its views are not taken into account sufficiently by the other.

Some of these strains were beginning to make themselves felt at last week's summit of the main Western industrial nations in Bonn, though they were expressed openly by only one country—France. It would be a mistake for the U.S. to ignore the tell-tale signs of irritation with what is perceived by Mitterrand, at least, as an attempt by Washington to make others toe the line regardless of any reservations they might have. Expressed by someone who has always proclaimed himself to be a faithful friend of the U.S. and who has deliber-

ately eschewed the instinctive anti-American bias of his predecessors, such views should be taken seriously.

The one issue which has caused the greatest U.S.-European malaise over the past few months is President Reagan's Strategic Defence Initiative. The speech was thoroughly aired in the Strasbourg speech. Yet the speech hardly touched upon the fundamental questions raised by the critics of SDI.

New element
 Most of Mr Reagan's energies were devoted to trying to persuade his European audience that the U.S. was genuine in wanting to reach equitable and verifiable nuclear arms control agreements and that it did not seek nuclear superiority over the Soviet Union. The known arguments in favour of SDI—that it is preferable to a continuation of the race to build offensive nuclear missiles—were rehearsed once again, almost as if nothing had been said on the subject since their first presentation.

The only new element thrown into the arms control pot was the well-heralded revelation that the Soviet Union was developing a new mobile intercontinental missile, the SS-X-24, with an apparent "first strike" capability. This new weapon, which would fundamentally upset the military balance between the two super-powers, according to the President's advisers, was wheeled in by Mr Reagan as yet another argument in favour of a space-based defensive system.

The President's critics, who maintain that SDI would lead merely to a further escalation in the nuclear arms race, take a very different view. The development of an even more sophisticated offensive missile provides an even stronger motive for reaching a quick agreement on the control of such weapons, even if that means abandoning the whole Star Wars project.

It is a pity that Mr Reagan did not deal with some of the long-term strategic implications of SDI, as expounded by Sir Geoffrey Howe, the British Foreign Secretary, and Herr Hans-Dietrich Genscher, his West German opposite number. The U.S. President's declaration of global support for Europe is welcome but he needs to give more serious attention to some of the opinions expressed by his allies.

The high costs of protection

"IN MOST public discussions of protection," lamented the General Agreement on Tariffs and Trade (GATT) recently, "the right questions are seldom asked." Today's House of Commons debate on the future of the Multi Fibre Arrangement (MFA) is unlikely to be an exception. Most of the debate is likely to focus on whether the UK textile industry still needs the degree of protection against imports from developing countries afforded by the MFA. It is possible that some general arguments against protection may be touched upon but these are unlikely to get beyond questions of reciprocity and retaliation.

Yet the most important arguments against protection do not depend on bilateral or multilateral considerations. The important question is not so much what concessions are granted to other countries but how we relax our trade barriers nor even how they will retaliate if we do not. It is rather how much damage the selective protection of some industries does to the rest of the British economy. The principal question which probably will not be addressed in today's Commons debate is: who pays for protective schemes such as the MFA? Subsidies inevitably cost somebody money, who has been bailing out the textile industry for the past 23 years?

Consequences

The blunt and disquieting answer of the Trade Policy Research Centre (in a report published today) is that British exporters shoulder most of the burden of protection in the long run. How can this be? Most people if pushed to provide an explanation might reason along the following lines. Protection—whether in the shape of import tariffs or quotas—may help the domestic industries concerned but must damage the sales and earnings of foreign exporters. Over time, other countries are bound to retaliate. World trade shrinks or grows less fast and the markets of UK exporters contract with disastrous consequences for their profit and sales. This reasoning is valid so far as it goes. But there is a much more direct link between protection and the declining for-

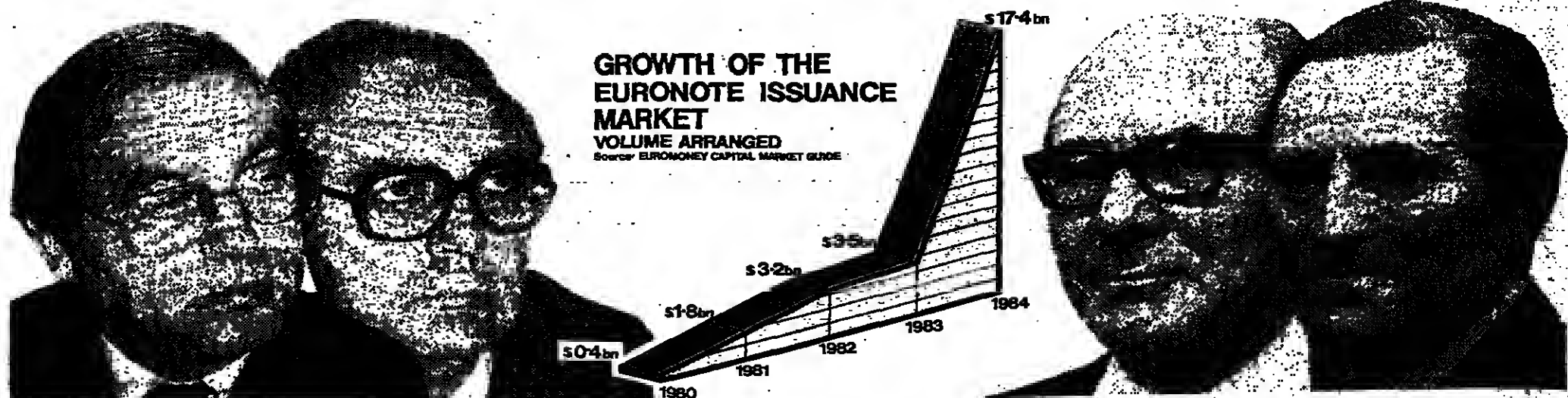
tures of UK exporters. It is well known that the real burden of a tax does not necessarily fall on the agent who writes out the cheque. Tariffs are a tax paid by importers in the sense that they write out the cheques. But this formality has little bearing on their ultimate incidence.

The burden of import duties depends on the ability of different sectors to pass on costs. Importers can usually pass on most of the burden of tariffs in higher costs for consumers. Import-competing industries, whose weakness necessitated protection in the first place, often act as little hindrance since they too are keen to see higher prices and profits. Goods produced domestically for home consumption are often close substitutes for imported goods and so their prices also rise. A general rise in domestic prices feeds through into wages.

Challenge

Exporters face higher wage costs and higher prices for their other inputs. But because they generally face prices set on world markets they are unlikely to be able to pass on the cost increases. The protection tax, argues the Trade Policy Research Centre, thus ultimately comes home to rest with exporters. A 30 per cent average tariff on imports, may, on reasonable assumptions, end up having the same effect as an export tax of 15 per cent and an import tax of only 10 per cent. How many supporters of protection realise the Government could achieve identical economic effects by imposing a direct tax on exporters and a much lighter tax on importers?

The allure of protection is that the short-term benefits for the favoured industries are highly visible and easily understood while the longer-term price paid by consumers and even more importantly, exporters is invisible and misunderstood. The challenge for the Government is to force an answer to the question—who pays for protection? The future of the MFA is not a matter that concerns textile and clothing manufacturers only. Britain's exporting industries should make their voices heard.



Central bank leaders (from left): Carl-Otto Poehl (Bundesbank), Paul Volcker (Federal Reserve), Jean Godeaux (Bank for International Settlements) and Robin Leigh-Pemberton (Bank of England)

THE EURONOTE EXPLOSION

Why the central banks are worried

By Peter Montagnon, Euromarkets Correspondent

THE RAPID pace of change in the international capital markets is causing new headaches for central banks and other Government agencies responsible for maintaining the health of the international financial system.

The central banks are most worried about the new way in which business is being handled in the international capital markets. Nowadays commercial banks concentrate less and less on actually making loans. Instead, they are using their resources to generate fee income, for example by underpinning the sale by their customers of debt securities or Euronotes direct to end-investors or by arranging mutually advantageous exchanges of debt—swaps—between one or more separate borrowers.

But what happens if a generalised financial crisis suddenly leaves banks in the position of having to fulfil all their underwriting obligations on Euronotes at once? Or if one of the parties to a swap deal goes bust? In either case the bank which stands in the middle of these transactions could find itself facing losses. It might have to lend to a borrower which was no longer credit-worthy, or it might find itself partially liable for the interest payments on a swap deal left uncovered by the borrower who has defaulted.

In the past few weeks it has become clear that the new forms of debt now being marketed by banks are being marketed by banks which have received no concerted and official international scrutiny. Not only has the Bank of England openly voiced its concern; other authorities including the Federal Reserve, West Germany's Bundesbank and Japan's Ministry of Finance have also warned about the new risks that banks may be running.

A first international salvo came last December when M Jean Godeaux, newly elected president of the Bank for International Settlements in Basel, said he expected the main industrial countries to draw up new guidelines on capital requirements for banks engaging in "off-balance sheet" business. This murky area has been

under discussion in the specialised Cooke Committee of the BIS since last year. The new-style banking has led to an explosion of business in the note issuance market where banks underwrite the continuous sale by their clients of short-term securities or Euronotes to investors, thereby providing a guarantee to the borrower that funds will be available over the medium term. Total note facilities outstanding are now generally estimated at some \$40bn, with most having been arranged since the start of 1984. Business is also booming in the debt exchange or "swap" market. Salomon Brothers, the U.S. investment bank, reckons that \$80bn worth of swaps were arranged worldwide last year.

Borrowers in the note issuance market have included such blue-chip corporations as Imperial Chemical Industries, which raised \$400m in a deal led by Citicorp, and Unilever, which recently launched a \$500m deal through Bankers Trust and Bank of America. But countries have tapped the market too, the most outstanding example being Sweden which last year arranged a \$4bn facility.

Lucrative as this business may be, no one knows for sure exactly how much is being done and who is doing it. Swaps and commitments under note issuance facilities do not appear in bank balance sheets. Shareholders and depositors have no means of telling what new risks a bank is running. That is where the central bank comes in: they are now trying to evaluate the risks with a view to ensuring that each bank is protected against losses with an adequate amount of capital.

Since last month, the whole process has been reviewed with new impetus from the Bank of England, which will conduct a full-scale review of the off-balance sheet risks being run by banks and deposit takers under its supervisory control. The annual review of the Bank's supervision of the money market was accompanied by a sternly worded warning that banks had been "taking on such obligations on terms, which in the Bank's view do not properly reflect the risks involved."

Other central banks have followed this up. The Japanese authorities have quietly told their banks that they are looking at new ways of measuring capital adequacy. Their plans include a proposal for Euronote underwriting obligations to be treated as if they had 30 per cent of the value of straight-forward loans.

Later the Bundesbank warned in its annual report on the risks of Euronote business which might, it said, lead to banks being forced to provide funds to borrowers just when no one else would lend. And new capital guidelines published by the Federal Reserve in late April referred specifically to off-balance sheet business. It has been the only central bank to issue any form of actual regulation on the new markets.

As a temporary measure it has told British banks that their underwriting obligations under Euronote facilities must be covered with half the amount of capital normally required to

meet a straightforward loan advance.

Other central banks have been much slower to move, not least because, as one Japanese official explained, they lack the information needed to devise any thorough system of regulation.

And for the Federal Reserve there is an extra problem. By seeking to impose capital requirements on off-balance sheet business it would risk upsetting the large volume of business already contracted by U.S. banks in the form of standby letters of credit issued to their customers to back up borrowings in the \$250bn U.S. commercial paper market. These credits are currently free of capital requirements and a major source of income for U.S. money centre banks. Citicorp, for example, had nearly \$30bn in such business on its books at the end of last year, from which, some analysts estimate, it might have earned as much as \$100m in fees.

A clampdown might either

force large U.S. banks to raise extra capital in today's difficult markets or to cut the volume of standby business they are doing. Either way, there is a risk that profits would fall, and that would not necessarily engender confidence in a banking system still labouring under a series of domestic and international shocks.

Setting the right balance between safety and severity is thus an acutely difficult task for the world's central banks. In the swap market this is even more the case than with standby underwriting commitments.

The danger is that somewhere down the line a borrower involved in a swap transaction will default. Then the bank in the middle which arranged the deal could be left trying to pick up the pieces. In the process it is slowly becoming clear that these banks are running interest rate and exchange risks as well as credit risks. And those risks are growing with the practice of some banks of "warehousing" swappable debt so that they can satisfy their customers' demands immediately.

"The investment banks are suddenly realising that they have now got a credit risk which they never had before," says Mr Geoffrey Bell, a New York banking consultant. Like many of his colleagues, Mr Bell believes that the authorities will eventually act to impose capital requirements on off-balance sheet business.

But the question is how to act, and when. Even when central banks around the world have completed the fact-gathering stage of their inquiry they will still have to decide on an approach uniform enough to ensure that all participants are treated fairly. That is no easy task when each national authority starts out with a different set of powers and a different set of existing regulations. But if one fails to act, banks under its supervisory control may gain an unfair advantage, and whatever is done, all the central banks will want to ensure that they are not simply driving off-balance sheet business into an obscure unregulated Caribbean haven. Moreover, the new style of

HOW A SWAP WORKS

IN A typical swap deal a borrower who has raised fixed rate money swaps his debt with another borrower who has raised floating rate funds. Sometimes the currency of the two borrowings is different, and sometimes several parties come together in an intricate arrangement designed to give everyone the lowest possible rates in the currency each has chosen, with interest fixed or floating, depending on the needs of each borrower.

Swaps work because individual sectors of the capital market do not always view a currency in the same light. For example, the World Bank has borrowed so many Swiss Francs over the years that it is forced to pay a premium in the Swiss market where investors are estimated to hold the debt of U.S. corporations, particularly if they are household names, regardless of the financial ratings accorded to

them in their home country. It thus pays the World Bank to borrow in the dollar market where its rating is high and swap the debt with that raised by a corporation in Switzerland. The World Bank ends up paying less for its francs and the corporation less for its dollars than if they had tapped these markets directly.

So developed has this market become that some borrowers now swap their debt on a weekly or even daily basis to reduce their overall cost of borrowing. A secondary market has developed on which deals are contracted instantaneously down the telephone. But all this has happened very suddenly. "You see adverts in the press looking for swap experts and asking for six months' experience," says Mr David Fritchard, a director of Citicorp International Bank, told a recent seminar organised by the banking magazine Euro-

Hogg makes news at Reuters

After a year as a director of Reuters, Sir Christopher Hogg, aged 48, chairman of Courtaulds, has been appointed chairman of the news and information agency.

Hogg replaces Sir Denis Hamilton, former Sunday Times and Times man, who is retiring on July 1. Hogg is taking up the part-time, non-executive post for a two-year term and will continue to give the bulk of his time to Courtaulds.

With the old Reuters image as a purveyor of hard news from the trouble-spots and political capitals of the world largely replaced by that of an international vendor of electronic financial information, the company has almost completely changed its character within the space of a few years.

Hogg says, "In the financial world we are marketing aggressively in an interesting, exciting, and dynamic area. We have entered this world market with a vengeance, providing the sort of service international business now requires."

Within the last few days Reuters has been in the news with UPI, the troubled U.S. news agency, suggesting that Reuters might be a bidder for that company. Last night Hogg did not wish to comment on those negotiations.

His own qualifications as an international newswoman are slight, but he is widely regarded as one of Britain's ablest international managers. He combines a thoughtful approach to business problems (he had two years at the Harvard Business School and remains keenly interested in what management academics have to say) with an extremely keen awareness of the market-place. He worked in merchant banking in his early business career and should have a good appreciation of what Reuters' customers want.

His style looks like being more in tune with the new Reuters, than that of the old newswoman with his bundle of cleft sticks.

Men and Matters

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Jacklin, to devise a decorative bond. Jacklin, who is currently exhibiting in New York, came up with an imaginative, if obscure, print of a double Buddha.

Not only has the Oxford Arts Council committed itself to redeeming at the due time any of the 1,000 bonds being issued, it is also paying 3 per cent interest a year.

But it does not expect many investors to detach the heads of the Buddha from the print to claim their 90c interest a year. The bond should gather more appreciation merely because it is a wall if Jacklin continues his successful career.

Royal visits

Foreign visitors to Britain will spend nearly £3bn in hotels, shops, and restaurants this year, estimates Mintel in a special report on tourism. By 1990 they will be parting with more than £3.5bn a year.

About half of them are making their first trip to Britain and nearly 60 per cent of their cash is spent in London—a point Londoners might bear in mind as processions of sight-seeing buses clog the streets.

But, as Jolson said: "You ain't seen nothing yet folks." Mintel expects the Coronation of King Charles III to give British tourism its biggest boost ever, possibly before the end of the century.

However, the research body is nothing if not thorough. "It adds a cautious alternative. 'If not, then the Golden Jubilee celebrations of the present Queen will give a similar boost in the year 2003.'"

Book now to avoid disappointment.

Correct name
 My apologies to Tony Barnes, managing director and co-founder of Combined Lease Finance, the equipment leasing company, whose identity was changed by an error in my note yesterday.

Observer



May we perform the introductions?

Foreign liaisons can prove very stimulating for business. They can also be disastrous affairs. The pitfalls for the innocent are legion. For example, if you wanted to expand your business, improve your profitability or negotiate a joint venture in Cairo or Bangkok, they're the last place we would advise you to start.

The first place is the London office of Pannell Kerr Forster. From here, we co-ordinate the skills of over 200 offices worldwide.

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TEACHERS' SALARIES



The Swiss top the pecking order

Michael Dixon,
Education
Correspondent,
makes a spot
check on salaries
and conditions
in Britain
and abroad

HOW PAY RATES VARY

Country	Average salary of company personnel chiefs*	Teachers' average as percentage of personnel chiefs
Switzerland	52,661	50-60
U.S.	47,500	40-50
West Germany	33,269	40-50
England and Wales	23,770	30-40
France	29,254	30-40
Spain	24,540	30-40
Belgium	28,129	20-30
Italy	25,147	20-30

* Exchange rates at market close April 23.

Germany requires broadly the same hours, but the U.S. expects 20-25 per cent more. Another difference is that the 354,000 staff of German finance schools are part of the civil service whereas their 2.1m American counterparts are employed on varying conditions in the different states. The checks on their work in the U.S. include formal assessments, but according to a nationally uniform system. A further difference is that in Germany teachers are paid markedly more than police, but in America on average rather less. Although teachers in the UK, France and Spain are all typically paid from 30 to 40 per cent of the personnel chief's salary, their positions differ in comparison with the police. French school staff get more, in the UK the average salary level is now roughly the same at around £9,200. The minimum hours required of the 610,000 state-employed teachers in France differ widely according to the kind of school. The 250,000 in Spain's publicly-financed institutions are expected to work 1,000 or rather more hours a year. Just

the Belgian and Italian staff's low levels may be that they are regarded to a greater extent as part-timers than their equivalents in the other countries. Since a 9 to 5 working day with six weeks annual holiday puts in more than 1,500 hours, the minimums of 1,300 in the U.S. and 1,200 in the UK, let alone the 1,000-plus elsewhere, do not seem onerous. But only about 900 are evidently less in Italy, although the hours there are spread over 215 days compared with only 190 in the UK. Whatever the explanations for the differences, there is no doubt about the variations in purchasing power of school staff in lands where minimum hours of 1,000 and more are required. The factor is the success of the country's economy. Consequently, if teachers in England and Wales want more pay in terms of purchasing power, they would seem least likely to get it by divorcing schooling and other stages of education from the task of equipping young people with the skills and other qualities

needed for economic prosperity. The award of a higher place in the national pay league might be advocated on grounds of some notion of social fairness. Many people with no higher initial academic qualifications or longer training and service in other occupations are much better off than teachers. But that principle would imply that people should be paid in accordance with an occupational pecking order headed by loosely defined professions and, in the public service, founded on educational certificates gained before starting work.

Although such a system of determining people's incomes may have merits by way of social tidiness, it would probably be of little appeal to the present UK Government. Mrs Thatcher and her colleagues evidently feel that a greater influence over what people are paid should be whether they can show that they have earned it.

On that count, it is clear that a good many of the staff of this country's schools are good enough at teaching to merit a big increase. The trouble is that their unions, particularly the NUT, oppose selective rises. As things are, a boost would have to be a boost for all. The question is, therefore, whether the teachers as a whole deserve it. The claim that they do is usually made on the ground that increasing proportions of teachers have been gaining prizes in the public examinations. But the exam performance is dubious evidence that standards of education are improving.

The reason lies in the so-called norm-referencing procedure by which the exams are graded. Whether an A, B or so on is awarded is primarily influenced by the assumption that each particular grade will be deserved by a predetermined percentage of the candidates, which does not change appreciably from year to year regardless of how many people enter.

The evidence from other kinds of testing of pupils' attainments appears, if anything, to be in conflict with the examination results. For example, studies of numeracy among 15-year-olds recently reported by the National Foundation for Educational Research showed that more than half of them could not handle simple decimal calculations. Such findings hardly support the case for a pay rise for all teachers.

Even the claim that an increase would motivate them to teach better would look to be shakily founded. The time when the arithmetically deficient 15-year-olds were in school was the period after the big rise awarded by the 1974 Houghton Committee, when teachers were feeling well paid.

Economic Viewpoint

Don't cut off our noses to spite the Japanese

By Samuel Brittan

THE WESTERN economic summit now seem to cause more irritation than they are worth. Preparations for the next Gatt round would almost certainly have gone better if President Mitterrand, with his domestic political worries, had not been brought into the act so early.

The words spoken at the summit may also make it one degree more difficult to resist pressure for action against Japan from the U.S. Congress or the European business community. There may be something to be said for anti-Japanese threats in the West if they will spur the Japanese authorities to liberalise imports. But there is a danger that Western governments or their legislators will be carried away by their own rhetoric and take action which will risk a world trade war, and make its perpetrators worse off, without in fact reducing the Japanese surplus.

The argument for sanctions to improve the trade balance with Japan is derived from a nit-picky case-by-case view, so beloved of politicians and "practical men," which neglects the inter-relationships of the world economy. The root cause of the Japanese current account deficit and the U.S. current surplus is that Japan has a savings ratio, which is high relative to domestic investment demand, while the U.S. has a low savings ratio.

The result is an inflow of funds from Japan to the U.S., and a dollar which is high and a yen low relative to their respective purchasing powers. Thus the Japanese \$350n current surplus and the U.S. \$100n current deficit are generated as a by-product of capital flows sustained by different domestic behaviours and policies.

The world, however, does not consist of just Japan and the U.S. The European countries have felt the backwash of these developments in the shape of a current deficit with Japan and a current surplus with U.S. (There is also a large statistical discrepancy, national surpluses and deficits sum to about \$100bn less than zero, thus making everybody's position appear worse than it is).

Now let us suppose that the British Prime Minister, infuriated by the loss of the Turkish bridge contract, retaliates by imposing new quotas on Japanese access to Britain. It is in fact quite likely that some or all of the imports will simply be deflected to other sources, thus leaving the British net import position where it was. It is also likely that the quotas will raise prices in the UK market and thus increase the profit margin of Japanese firms at the expense of British consumers. The more realistic case is where several major importing countries—say the U.S., Canada or the EEC, with other OECD members—act simultaneously to reduce Japanese imports. Then the main result will be that, as importers will be buying less Japanese goods, there will be a general depreciation of the yen. As the capital flows which produce a Japanese current surplus and a U.S. deficit will

raw materials and other essentials—just the items likely to bring in revenue. Neither the British Labour Government nor the Nixon-Connelly surcharge of 1964-66 nor the 1971-72, imposed as a bargaining weapon to secure an agreed dollar devaluation, was a major source of revenue.

Even if it does raise revenues, the risks in a U.S. surcharge far outweigh the losses. Other countries claiming to have budgetary problems, would be granted a beaver-sent excuse to retaliate. If protectionism is the only way to reduce the twin U.S. deficits, it would be less had to let them run on longer.

One further qualification must be mentioned. Take a European country suffering from high unemployment. Is it not possible that a diversion of demand from Japanese to domestic car or electronic goods—or alternatively some strong-arm tactics to secure for Britain contracts such as the Turkish bridge—would increase demand for domestic products? This would then offset some of the effects of currency appreciation and promote more output and employment.

A problem of policy consistency arises, here, however. Recall that European governments have resisted calls to boost domestic demand because they fear that the effects will be inflationary.

European governments cannot have it both ways. If demand generated by public investment or tax cuts is inflationary, so will demand generated by overseas bridge contract or a diversion of purchases from Japanese to British cars.

The point of this article is certainly not to call for concerted retaliation. My views on this subject are boringly in-between those of the reactionists and the stand-pat views reiterated at the summit. I am simply stressing that it is inconsistent to proclaim "I will not print money" while complaining about orders going to Japan. Cheques arriving in the offices of British, French or German corporations do not bear labels saying "I am a virtuous export order" or "I am a naughty piece of domestic spending." Before taking action against the Japanese, we need to put our own houses in order.

JAPAN'S VISIBLE TRADE BALANCE

With	\$bn, 1984
U.S.	+32.5
UK	+2.4
Rest of EEC	+9.3
LDCs	+15.1
Soviet bloc	+1.5
Other	-27.5
Total	+32.5
Invisibles	-9.2
Current balance	+23.3
N.B. \$11.8bn discrepancy reflects c.i.f. basis for imports.	

Source: IMF

Aid and capital goods exports

From the Managing Director, Babcock Contractors

Sir,—It is heartening to the industrial community in the UK to read the many recent reports of both Mrs Thatcher and Mr Tebbit strenuously attacking one-sided trade restrictions from Japan. It is, therefore, depressing to find your leader of May 3 trying to talk their new initiative to death by propounding unwelcome consensus schemes.

It is monumentally naive to suggest that the developed nations of the world should "pool" their aid funds and make them available to all less developed countries without a strong commitment to use the aid to generate employment within the donor's own industries. The very fact that Japan's "Aid for trade" fund is 40 times as large as ours should indicate at least one problem in reaching such an agreement. Your suggested move to a "less distorted system" would inevitably lead to a bureaucratic nightmare.

Your most damaging barb is in your final sentence which states as the Byatt report on export credit established, the elimination of subsidies—even on a unilateral basis—is likely to benefit the domestic economy. The document is a well-argued thesis provided you agree with Ian Byatt's basic assumptions.

All major UK industries affected by his report disagree profoundly with his assumptions and many refutations are now published. Much of the recent debate in hearings of the public accounts committee also shows general agreement that the Byatt assumptions are highly suspect. We are surprised that you either know nothing of these counter views or have chosen to ignore them.

Your leader, coming as it does, in the midst of a strong government move to encourage all export efforts, seems both ill-timed and counter-productive.

G. R. Govan,
11 The Boulevard,
Crawley, Sussex.

Terrific traffic jams

From the Director of Information, Confederation of British Industry

Sir,—Mr Sullivan's bias (April 30) in favour of railway transport over roads has led him into a sliding.

Sir Terence Beckett has no particular preference for road travel over rail or air and always chooses which is the most suitable for his particular business in the regions. He does not seek to cover Britain in motorways either—simply, he believes that this nation

Letters to the Editor

should invest to get its products faster and more efficiently to market so that Britain can better compete with its rivals. In that respect the extremely poorly laid out and signposted roundabout system, as exists at the South of the M1 near Brent Cross, makes its point.

Instead of promoting one system of transport in preference to others, Mr Sullivan might like to contemplate just how poorly served our ex-patriate are at present and how poor the CBI argument that capital spending on viable projects is urgently needed.

By the way, we came back from Harrogate on the A1 and noted the major project currently under way in north London to improve the flow into the capital. But we then ran into an appalling jam at 11 am in Swiss Cottage!

Keith McDowell,
103, New Oxford Street, WC1.

Pension fund managers

From Mr K. Jacks

Sir,—I was pleased to see in the concluding paragraph of Mr Ryan's letter (April 29) that he believes the statistics produced by performance measures should carry some form of "health warning" to the effect that pension funds are long term vehicles and the performance statistics should be regarded in that light.

Mr Ryan, clearly, has not seen a copy of our general report for 1984. It was precisely such a "health warning" in that document which prompted Eric Short to write his article about the appropriateness or otherwise of currency hedging! We have never stated that fund managers were wrong to consider hedging; merely that in the long run, its use is unnecessary. Our fear is that many managers are basing investment decisions on criteria that are shorter in term than that is appropriate for a pension fund. The controversy over the issue of currency hedging has done nothing to allay these fears.

Keith M. Jacks,
Cubie, Wood and Co.,
P.O. Box 144,
Norfolk House,
Wellington Road,
Croydon.

Generation neutral?

From Mr S. Walker

Sir,—We are led to believe that the state earnings-related

pension scheme (Serps) may be closed. It also appears that pension rights already accrued are to be protected.

The main reason for this possible reform is that successive retired generations have received higher pensions than their own predecessor generations, the cost in each case being met largely by the then current working generations, to such an extent that the process cannot be sustained into the foreseeable future.

But will closure of Serps be generation-neutral? Serps was introduced in 1978-88. A man aged 55 in 1988 will then have contributed for 10 years, the whole of which is pensionable. A man aged 55 in 1988, however, will also have contributed for 10 years, but only half of this would be pensionable under the current arrangements.

Will younger age groups tolerate this form of discrimination? How will future National Insurance contributions be modified?

Stuart Walker,
3, Saville Court, Station Road,
Billingshurst, West Sussex.

Oysters, yachts and antifouling

From the General Services Manager, Yachting Association

Sir,—I refer to your correspondence on oysters, yachts and antifouling paints.

The Minister (who has asked for representations by May 14) would be at fault in taking advice only from his own fisheries scientists who are in any event concerned with defending their advice to oyster farmers in the early 1970s to start importing Pacific oysters possibly without having established that UK waters were safe for this particular breed.

Even disregarding the likelihood of prejudice, there is a serious conflict of expert opinion. Can yachtsmen really be asked (or told) to bow to an allegedly nationwide ban on these highly efficient antifouling paints on the basis of questionable evidence of damage in a few isolated areas?

Those affected by a ban on retail sales will see the same anti-fouling in continued use on most craft over 40 ft in length, and will doubtless use their ingenuity in side-stepping the regulations by purchasing tributyl tin paints through alternative, quite legal, channels. If this is the case

the Government will have only itself to blame for introducing unenforceable regulations, without the consent of those affected, on dubious evidence and without giving serious thought to paint makers' and consumers' opinions. Unless the Yachting Association is not ecological vandals but this is at present a commercial rather than an ecological conflict and hastily introduced and unfair regulations in support of a small commercial fishery interest will not be accepted.

Surely it would not put the Government to any great embarrassment to give paint makers the go-ahead to alter their anti-fouling, and the fishery scientists the time they need to produce rather more convincing evidence in support of their case. Unless the Government is prepared to do this the yachtsmen will feel very strongly that they have been selected as a sacrificial (and probably quite innocent) offering to the Green Lobby.

Edmund Whelan,
Victoria Way,
Woking, Surrey.

Privatise the Inland Revenue

From Mr D. Symington

Sir,—Your article on staff shortages in the Inland Revenue (May 7) which are delaying the detection of large scale tax evasion brings to the fore an area of government activity ripe for privatisation—that is the administration of taxation.

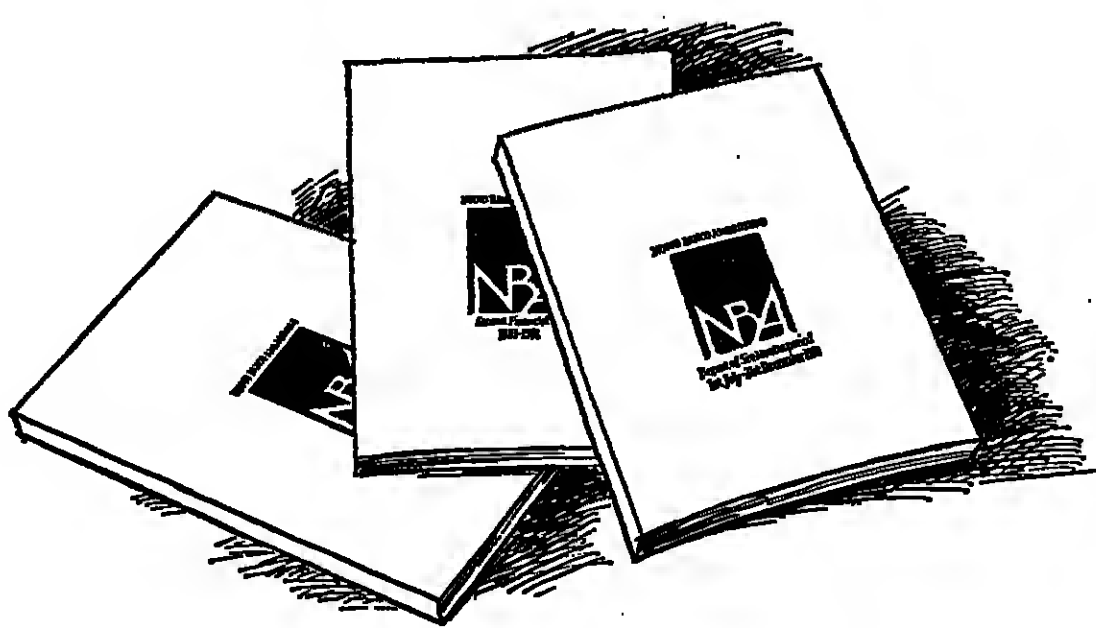
So far as I am aware the Government's fond of this idea in general, has not considered it in relation to tax gathering. And yet would it not make sense to hand over the assessment and collection of taxes to licensed companies which would be rewarded with a percentage of the tax yield?

Staff shortages and poor pay for the inspectors would be thing of the past—market numbers and remuneration. Bottlenecks would disappear and the revenues of the Government would swell.

Some of the licensed companies would be responsible for the taxation of corporate bodies, others for partnerships and others for personal taxation etc. The functions of HM Customs and Excise might have to be excluded from privatisation because its duties include some which are very important but are not revenue orientated—the prevention of smuggling of firearms and dangerous drugs for instance.

The idea of tax administration being in the hands of profit oriented, energetic, private enterprises (the latter day fermiers généraux) must at least commend itself to most readers if not to the country at large.

D. A. Symington,
17, Ross Court,
Putney Hill, SW15.



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Stefan Wagstyl assesses Britain's privatisation programme

Gas gives new lift to asset sales

THE PLANNED sale of British Gas has brought the Conservative Government's privatisation programme back to the boil.

Just as the political and financial temperature surrounding public asset sales was beginning to cool after the flotation of British Telecom, ministers have found a sale to beat BT. By floating 100 per cent of British Gas the Government could raise £8bn (\$9.7bn), far exceeding the £4bn being raised from selling just under half of BT.

London financial markets have been caught by surprise by the speed with which the Government wants to carry out this huge flotation. Mr Peter Walker, the Energy Secretary, told the House of Commons that legislation was to be introduced "at the earliest opportunity". The Bill then could be on the statute book by next spring, and the shares on sale by the summer.

One stockbroker said yesterday that this timetable left "little room for anything to go wrong."

The Government is convinced, however, that it can get British Gas to the market on time, despite the opposition Labour Party's pledge to fight the flotation. It is also confident that investors will find the money for the issue. The Treasury said yesterday: "The City has not found it difficult so far to cope with privatisation."

Financial analysis generally agrees with this view. Mr Ken Inglis, analyst with stockbroker Phillips and Drew, said: "I don't think the Government will have to worry. If the price is right the money will be there."

Price, however, is all-important, as the Government has previously

PUBLIC SECTOR ASSET SALES - THE GOVERNMENT'S TIMETABLE			
Company	Date	Amount to be raised	Notes
British Aerospace	May 1985	£363m (48.4 per cent stake)	
British Telecom	June 1985	£1.2bn (second tranche)	
British Gas	1985-86	£8.4bn (48.8 per cent stake)	
British Airways	1985-86	£1.2bn (final tranche)	
British Shipbuilders	1986		
British Gas	1986		
Royal Ordnance	mid 1986	£350m	
National Bus	1986	£200m+	
British Gas	1986	£2bn, in tranches	
Short Brothers	1986		

Asset sales under discussion

remaining 49.8 per cent stake

British Petroleum

£7bn

Unipart subsidiary

£32m

British Airways

Heathrow, all airports

Crown Agents

ment if the corporate timetable were a little less busy next year. As Mr Inglis said: "The Government will be hoping that issue activity will ease off a little to make room for British Gas."

But with several issues of its own in the pipeline, the Government has considerable room for manoeuvre. It is already committed to this year's British Aerospace and British sales. But it can hardly go ahead with the British Airways sale until efforts to settle the Laker dispute are resolved.

As for the Royal Ordnance Factories and the National Bus Company, the Government has passed enabling legislation but has not yet committed itself to a precise timetable, beyond saying the sales are planned before the next general election, which must be held no later than June 1986. Both sales are, however, expected next year.

Other plans seem more remote. For example, the financial difficulties of the National Coal Board, not to mention the miners' strike, preclude any imminent sales of profitable pits. As the Treasury said yesterday: "It's not enough that the Government wants to sell, it must find a buyer."

However, ministers could more easily bring forward some parts of the programme. The sale of BT's profitable parts subsidiary, Unipart, has frequently been mooted for sale. More substantial sums could be raised by the sale of remaining public stakes in quoted companies, notably BP and BT, though a BT sale is unlikely to follow so soon after last year's flotation.

It would clearly help the Govern-

North Sea overtakes Saudi oil production

By Dominic Lawson in London

NORTH SEA oil production exceeded that of Saudi Arabia for the first time in April, according to the monthly oil market report of the International Energy Agency (IEA), published today.

World oil spot prices fell sharply, again yesterday, with May cargoes of Brent, the main UK crude, falling by 40 cents a barrel to \$26.25. Traders in London spoke of a collapse in the Brent market.

Only last week the British National Oil Corporation (BNOC), the state oil trader, offered North Sea producers \$27.50 a barrel for May North Sea production. That price was based on an average of BNOC's April realisations, and showed the extent of the recent fall in North Sea prices. Brent cargoes for June delivery were traded yesterday as low as \$25.80 a barrel.

The Organisation of Petroleum Exporting Countries blames the big increases in North Sea production for the current weakness in the oil market. Earlier this week Mr Belkacem Nahi, the Algerian Oil Minister, called for talks between Opec and non-Opec oil producers.

The IEA figures put Saudi oil production in the first quarter at 3.7m barrels a day, and gives the same figure for first-quarter North Sea production. For April the IEA puts Saudi output at 3.6m b/d with North Sea production at 3.6m b/d. The UK is currently producing about 2.1m b/d. For the first quarter of last year the IEA estimated Saudi production at 4.0m b/d and North Sea production at 3.4m b/d.

The IEA estimates a stock draw of 1.5m b/d by member countries of the Organisation for Economic Co-operation and Development (OECD) in the first quarter. However, in Geneva last week Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, said that the first-quarter drawdown was at least 3m b/d, and attacked the IEA figures as "political".

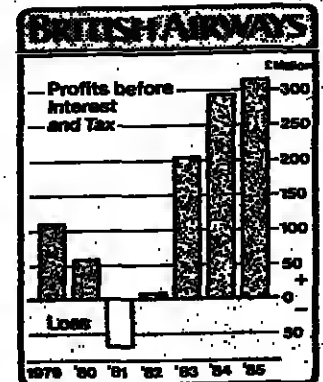
But even on the IEA's more conservative estimates, OECD country stocks on land have reached a record low of 222m tonnes of oil. The IEA says only 75 days of forward consumption, only five days more than the record low of 70 days reported in April 1979.

The unprecedented rate of de-stocking by oil companies is the fundamental reason for the oil price weakness.

UK oil fund, Page 12; Spot prices, Page 45

THE LEX COLUMN

A revving of the engines



signed to bear out that inconvenient law - well tested at Eindhoven over the years - which states that if something is going right then several other things may be going slightly wrong. In this case, even the benefits of rationalisation and product innovation in Philips own consumer electronics business, spurred by the success of compact disc equipment, have not been quite sufficient to offset the joint impact of heavy losses in Grundig and of shrinking demand in the U.S. component industry.

Throw in a comparison with one of the strongest quarters in 1984, and the overall result, an 8 per cent drop in net profit to £1 262m, is bound to seem disappointing; the chance to ride Philips as a recovery stock may have passed. Yet Philips has at any rate re-established a healthier standard of performance: operating margins of 8.8 per cent are still thin, but they can be held while volume increases at the forecast 7 per cent, there should be some earnings growth this year. Not a prospect to inspire the market, but neither is it going to shake out the large U.S. funds for whom Philips at least has the merit of being easily dealt in large batches.

European Ferries

It is now nearly a year since European Ferries, disenchanted those of its shareholders who were only in it for the perks, ostensibly so that it could end up in the hands of investors who were genuinely interested in its long-term growth. The growth has not yet materialised. Yesterday European Ferries announced yesterday that it had agreed to sell 1984 profits rock steady at around £45m - but the change of shape over the last 12 months is undeniable.

Philips

As if in reaction to Philips' strong recovery of last year, its results in the

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SECTION II - COMPANIES & CAPITAL MARKETS
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HOME ELECTRONICS EXPECTED TO PULL OUT OF THE RED

U.S. slump hits Philips' profits

By Laura Raun in Amsterdam

PHILIPS, the Dutch electronics group, posted an 8 per cent profit decline to £1.26bn (£72.2m) in the first quarter compared with £1.28bn in the year-earlier period on plunging U.S. sales of integrated circuits and earnings from unconsolidated companies.

Sales rose 14 per cent to £1.39bn in the first three months from £1.21bn in the corresponding quarter of 1984. Philips, which is Europe's largest electronics company, described the latest results as "satisfactory", noting that the comparable 1984 quarter was the second-strongest period that year.

Mr Johannes Zantman, vice-president in charge of financial affairs, predicted yesterday that the loss-ridden home electronics division would be in the red again this year but would swing into the black next year. The division reported a £1.41bn operating loss last year, the biggest deficit of any division, prompting a major restructuring programme.

Philips reiterated that overall 1985 earnings would improve over last year's £1.11bn although previously the company has indicated something short of 1984's 50 per cent jump. The Eindhoven-based company repeated its forecast of a 7 per cent gain in sales volume this year.

The fall in unconsolidated company earnings to £1.2m from £1.41m was primarily attributed to Grundig of West Germany, the audio-video company in which Philips acquired a controlling interest last year. Grundig lost DM 185m (\$98m) in the fiscal year ended March 1985 and is aggressively being slimmed down under Philips' management.

Mr Zantman predicted that Grundig's losses would peak this year on Philips' accounts although narrowing on Grundig's books.

U.S. sales of integrated circuits declined in line with the sharp industry downturn in book-to-billing ratios, which had stabilised but were not expected to rebound until the third quarter, company executives said. Signetics, Philips' U.S. chip subsidiary announced layoffs in March after seeing sales slip 74 per cent in 1984, when the industry cycle peaked.

Commenting on overall sales, Mr Zantman noted that the slower U.S. growth was partially offset by a modest upturn in Europe. Operating income fell sharply in the U.S. and Canada while climbing robustly in Europe and Latin America during the first quarter.

In the audio-video division, turnover improved mostly for the compact disc - where Philips claims 8 per cent of the Japanese market - video recorders, radio recorders and Hi-Fi equipment. Mr Zantman admitted, however, that Philips had not produced its own V2000 video cassette recorder for eight months because of high inventories. Nevertheless he insisted that the Dutch company remained committed to the V2000 and would resume production when demand permitted.

Demand for colour TVs also continued to stagnate in Europe, where Philips has closed three factories and is negotiating to shut another three, leaving only three in operation. Turnover in the industrial supplies (chips and semiconductors) division increased except in the U.S., while the household appliances division benefited from the consolidation of Braunco, the West German appliance maker. The professional systems division saw good sales growth in medical equipment and electronic banking terminals.

At the recent shareholder meeting, president Wisse Dekker predicted that Philips would post sales of £1.55bn and net income of between £1.25bn and £1.34bn by 1991. Mr Dekker will retire in 1987 and be succeeded by Mr C. J. Van der Klugt, now vice-president in charge of home electronics.

Trinkaus paves way for wider ownership

By John Davies in Frankfurt

TRINKAUS & BURKHARDT, the West German private bank which is largely owned by Midland Bank of the UK, is to change its legal structure in a move which could pave the way for wider ownership.

Trinkaus at present operates as a partnership. Retrospectively to the beginning of this year it will adopt a legal form known as a *Kommanditgesellschaft auf Aktien* - under which it will have regular shareholders as well as partners.

Midland Bank bought into Trinkaus in 1980, initially acquiring about 80 per cent ownership, but it has since extended this to about 92 per cent, with the remaining 8 per cent in private hands.

Herr Herbert Jacobi, one of the personally liable partners, said that it had already been made clear that Midland would offer a stake of about 25 per cent to West German investors. The change in Trinkaus' legal structure could make this move easier, he said.

He said that Midland had always recognised the importance of upholding Trinkaus' independence. Midland had never sent in its own representative to join the personally liable partners and had declared its intention of holding no more than a 70 per cent interest in the long run.

In the competitive world of private banking, Trinkaus has been aiming to survive its traditional credit and deposit-taking business while expanding services for individual and corporate clients, such as asset management and electronic banking.

Including subsidiaries in Luxembourg and Switzerland, Trinkaus increased its group assets by 8 per cent last year to DM 5.9bn (£1.26bn). The bank's operating profit was 5 per cent higher than in 1983, but no details have been disclosed.

Nestlé chief warns of squeezed profit margins this year

By William Dullforce in Zurich

NESTLÉ has no fears about its financial structure after the recently completed \$3bn takeover of Carnation of the U.S. Mr Helmut Maucher, managing director of the diversified Swiss foods group, asserted yesterday.

But net earnings this year would sink below the 4.8 per cent of sales achieved in 1984, as the group moved from the acquisitive phase of the last two years into a period of consolidation, he said.

Nestlé posted consolidated net earnings of SwFr 1.49bn (\$360m) on a turnover of SwFr 31.1bn last year. In the first four months of 1985 sales, boosted by the inclusion of Carnation, had climbed by about 57 per cent against the corresponding period of last year, Mr Maucher reported. Sales growth in the original Nestlé companies was about 18 per cent.

Depending on currency and interest rate fluctuations, the managing director expected group turnover to reach between SwFr 43bn and SwFr 55bn this year.

Nestlé has had to increase debt and dip into liquidity to finance the purchase of Carnation, but, with shareholders' funds exceeding SwFr 13bn after a recent placing of registered shares, "we have no reason to worry about financial structure," Mr Maucher said.

Mr Reto Domeniconi, the finance director, expects the group equity-to-debt ratio to be around 1 to 1 at the end of 1985 compared with 1.13 to 1 at the end of 1984.

Delay in obtaining approval from the U.S. Federal Trade Commission allowed Nestlé to drop the original jump to loan it had arranged to pay for Carnation and to obtain finance for Carnation at a lower rate by issuing \$1.7bn in commercial paper. It raised a \$1bn note facility in the Euro-markets in December as backup.

About \$1bn of the commercial paper is still outstanding and will be reduced gradually over the next two to three years. The interest paid is deductible from U.S. taxes.

The management also expects to raise some cash from the sale of two Carnation units with a combined turnover of \$440m.

Nestlé has spent SwFr 9bn on acquisitions in the last two years.

Alfa seeks links with other car producers

By James Buxton in Rome

ALFA ROMEO, the heavily loss-making Italian car maker, has been holding talks with major car producers in Europe, Japan and the U.S. on possible collaboration.

But both the company and its parent, IRI, the Italian state industrial holding company, yesterday denied press reports that negotiations on the sale of Alfa Romeo to a foreign concern were taking place.

IRI said talks were being held with producers both in Europe and outside "which form part of the company's policy of looking for every possible collaboration in the fields of production and sales."

IRI and Alfa Romeo decided some time ago that the only hope for the company, which has lost L497bn (\$243m) in the past five years, was to achieve economies of scale and perhaps a more ruthless management discipline through an alliance with another producer.

Yesterday Mr Lee Iacocca, president of Chrysler of the U.S., confirmed in an Italian newspaper interview that his company had had a series of talks with Alfa Romeo over the past two years. He indicated that he was not, at this moment, interested in taking on what he considered would be the five-year task of reviving Alfa Romeo's fortunes, but did not totally rule out the possibility of collaboration in the future.

Nissan of Japan, which has a limited collaboration venture with Alfa Romeo, is understood to be interested in broadening its relationship with the company. Alfa Romeo is also understood to have talked to BMW of West Germany - which like Alfa Romeo is in the fast cars market - and with Volvo of Sweden.

In a separate development Fiat said yesterday that a conclusion to its talks with Ford Europe on collaboration in car making was not imminent.

Woolworth earnings recovery continues

By William Hall in New York

F. W. WOOLWORTH, the U.S. stores group, continued its profits recovery in the first quarter of 1985, boosting net income from \$4m to \$8m on the back of marginal increase in sales to \$1.12bn.

Domestic sales rose by 8.8 per cent, but foreign sales, expressed in dollars, fell by 7.5 per cent. Woolworth says that its foreign sales would have increased by 3.4 per cent and total sales by 6.7 per cent if the figures had been translated at 1984 exchange rates.

Woolworth, which earned a total of \$4.5 per share in its last fiscal year to the end of January, boosted earnings per share in the latest quarter by 70 per cent to 17 cents per share.

All the company's U.S. divisions reported higher first-quarter sales except for J. Brannan, the discount clothing chain. The group's interest expenses fell by \$2m to \$17m in the first three months. Short-term debt increased by \$5m to \$21m at the end of the first quarter of 1985 compared with a year earlier. Total debt amounted to \$562m compared.

Mr John W. Lynn, Woolworth's chief executive, said earlier this year that its strategic priorities were to revitalise its North American stores and place increased emphasis on expanding, developing, and acquiring successful retail operations.

Trainer costs push Fairchild into loss

By Terry Dodsworth in New York

FAIRCHILD Industries, the U.S. aerospace company, plunged into loss in the first quarter of this year after setting aside a \$22m pre-tax reserve against its T-48A air force trainer programme.

Net losses amounted to \$11.1m, or \$1.05 a share, against a profit of \$8.6m, or 40 cents, in the same period of last year. Sales slipped to \$205.5m from \$214.6m.

The net impact of the reserve was reduced by \$12.3m in tax loss benefits and investment tax credits. It follows an \$11.4m charge established in 1984 against the trainer aircraft, which has run into increased manufacturing and development costs because of additional engineering and ground testing.

Last year, Fairchild set up a \$50m reserve because of engine problems and production delays on the Saab-Fairchild 340, a 35-seat twin turbo-prop trainer developed in a joint venture with Saab-Scania.

The company said yesterday that its commercial business was continuing to make losses, although market activity had increased in recent weeks.

Earnings in the communications, electronics and space divisions increased. The group's share of profits in Space Communications (Spacecom), in which the company has a 50 per cent share, also increased from a year ago.

Hapag-Lloyd in black and resumes dividend

By Peter Bruce in Bonn

HAPAG-LLOYD, West Germany's leading shipping, transport and tourism group, yesterday reported 1984 net profits of DM 80.8m (\$19.2m) and announced a DM 3 dividend after years of losses. The group last paid a dividend in 1978.

The group, which had signalled its return to profit late last year, produced a turnaround in net profit of about DM 211m, after pushing through a sweeping restructuring programme, aimed mainly at cutting jobs and involving the sale of its air and sea freight forwarding services.

The restructuring cost Hapag-Lloyd DM 300m, though its major shareholders, Deutsche Bank, Dresdner Bank and the Veritas investment trust, put a further DM 287m into the group.

Hapag-Lloyd achieved a turnover of nearly DM 4bn in 1983.

INTERNATIONAL BONDS

Attention turns to convertible issues

By Maggie Urry in London

CONVERTIBLE bonds were the fashion in the Eurodollar bond market yesterday, with Nomura International launching a \$100m deal for Canon and Credit Suisse First Boston expecting to indicate terms today for a \$250m deal in the name of American General Corporation, the insurance group.

With uncertainty clouding the fixed-rate Eurodollar market, where prices were 1/4 to 1/2 point lower yesterday, investors could be more tempted by equity-linked issues.

Canon, the Japanese camera and calculator group, set the maturity of its issue at 15 years and indicated a coupon of 3 per cent and a conversion premium of 5 per cent. Total fees are 2 1/2 per cent, and the bonds were bid at a discount of 1 1/2 per cent yesterday.

The American General issue will be the third largest convertible ever in the Eurodollar market, ranking after the two Texaco issues led last year by CSFB, which together raised \$11bn. The American General bonds will also have a 15-year life, and a put option after five years will give investors some protection if the share price was to fall.

Midland Bank yesterday increased the size of its perpetual floating-rate note issue from \$500m to \$750m and said that it would not be increased again. The bonds continued to trade well, bid at 99.90.

In the Canadian dollar Eurobond market Wood Gundy launched a C\$75m seven-year issue for Bell Canada, majority owned by Shell. This is a rare name in the market and one well known by retail investors. However, dealers felt the coupon at 11 1/2 per cent with a 100% issue price was tight and that the issue would move slowly. The bonds were bid at 98 1/2, a discount just outside the 1 1/2 per cent total fees.

In the Swiss franc foreign bond market UBS is leading a SwFr 60m five-year private placement for Tokuyama Soda, the Japanese chemical company. The terms were fixed at a 5 1/2 per cent coupon and a 99% issue price.

Turnover in secondary market trading of Swiss franc foreign bonds improved yesterday, and prices were firmer by up to 1/4 point.

D-Mark bond traders saw good business yesterday with prices better by around 1/2 point. Expected today is a DM 200m issue for the EIB, led by Deutsche Bank.

Mr Amir Eilon is to join Morgan Stanley International as syndicate manager. He is currently a director of Samuel Montagu, where he is in charge of the markets group within the international capital markets division.

Japan and Germany seek new market accord

By Yoko Shibata in Tokyo

JAPAN and West Germany will hold bilateral talks here on June 21 aimed at resolving mutual allegations of continuing discrimination against banks at a time when both countries are pressing ahead with liberalisation of their financial systems.

The Japanese authorities are expected to press the Bundesbank to allow Japanese banks to lead manage D-Mark bond issues, as foreign banks of other nationalities have been allowed to do since last week. The Germans made clear when the bond market liberalisation was announced that Japanese banks would remain excluded until German banks were permitted access to securities business in Tokyo.

Japan's continuing process of financial deregulation, which is being carried out under strong pressure from the U.S., has left bilateral issues unresolved with several European countries. Many of these problems arise from Article 65 of the Securities Transaction Law, which, on the model of the U.S. Glass-Steagall Act, separates banking from securities business.

Dr Claus Koehler, a director of the Bundesbank, acknowledged the legal differences between the two countries' financial systems.

Germany's universal banks, which conduct both banking and securities business, are seeking the right to issue debt in Tokyo.

BBL to raise BFr 2.9bn through rights

By Paul Cheeseright in Brussels

BANQUE Bruxelles Lambert, the second largest Belgian commercial bank, is going to the market with a one-for-four rights issue to raise BFr 2.9bn (\$45.83m).

The issue price had been set at BFr 1,550 a share, BBL said yesterday. That compared with a market price of BFr 1,880 yesterday and a 1985 trading range of BFr 1,750-BFr 1,930.

The bank also disclosed operating profits in the six months to March 1985 at BFr 2,55m, BFr 570.5m more than in the same period of 1983-84.

The decision to raise new funds follows authorisation from the shareholders at an extraordinary meeting last month for the board to choose how and when the issued capital should be raised from the present level of BFr 9,145m to BFr 15bn by 1990.

The effect of the rights issue will be to raise BBL's total capital - equity, reserves and subordinated loans - to BFr 34bn.

NOTICE OF EARLY REDEMPTION

National Westminster Bank PLC

US\$150,000,000 Floating Rate Capital Notes 1990

NOTICE IS HEREBY GIVEN to the holders of the outstanding US\$150,000,000 Floating Rate Capital Notes 1990 (the "Notes") of National Westminster Bank PLC (the "Bank") that, pursuant to the provisions of Condition 7(c) of the Terms and Conditions of the Notes, the Bank intends to redeem all the Notes on June 27, 1985 at a redemption price equal to 100% of the principal amount thereof.

Payment will be made upon presentation and surrender of the Notes, together with all un-matured coupons pertaining thereto, at the main offices of any of the following: Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, New York 10015; Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London and Paris; Morgan Bank Nederland N.V. in Amsterdam; Caisse d'Epargne de l'Etat in Luxembourg and Handelsbank N.V. in Zurich. Payments at the office of any paying agent outside the United States will be made by a dollar check drawn on, or transfer to a United States dollar account with a bank in New York City, New York.

Coupons due June 27, 1985 should be detached before presentation of the Notes and collected in the usual manner.

Interest shall cease to accrue on the Notes with effect from and including June 27, 1985 and all coupons relating to any Interest Payment Date falling after that date shall thereupon become void.

Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee is not recognized as exempt recipient (IRS) and to backup withholding at a rate of 20% if payee is not a United States person or an executed IRS Form W-9 certifying under penalties of perjury that the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

NATIONAL WESTMINSTER BANK PLC
By: Morgan Guaranty Trust Company
of New York, Principal Paying Agent

Dated: May 9, 1985

All these Notes have been sold. This announcement appears as a matter of record only.

Crédit Commercial de France

US\$ 250,000,000
Floating Rate Notes due 1997

Crédit Commercial de France

Bankers Trust International Limited • Morgan Guaranty Ltd

BankAmerica Capital Markets Group • Banque Bruxelles Lambert S.A.
Baring Brothers & Co., Limited • Berliner Handels- und Frankfurter Bank
Caisse des Dépôts et Consignations • Chase Manhattan Capital Markets Group
County Bank Limited • Credit Suisse First Boston Limited
Dai-ichi Kangyo International Limited • Daiwa Europe Limited
Deutsche Bank Aktiengesellschaft • Dominion Securities Pittfield Limited
Dresdner Bank Aktiengesellschaft • Fuji International Finance Limited
Genossenschaftliche Zentralbank AG-Vienna • Goldman Sachs International Corp.
Hambros Bank Limited • IBI International Limited
Kiddier, Peabody International Limited • Kredietbank International Group
LTCB International Limited • Manufacturers Hanover Limited
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Morgan Stanley International • Nomura International Limited
Orion Royal Bank Limited • Salomon Brothers International Limited
Sanwa International Limited • Shearson Lehman Brothers International
Société Générale de Banque S.A. • Sumitomo Finance International
Tokai International Limited • Union Bank of Switzerland (Securities) Limited
Westdeutsche Landesbank Girozentrale

New Issue • March 22, 1985

Australian bank rules change

It will include notes and coin and balances with the Reserve Bank, as well as Treasury notes and other Commonwealth securities and loans to authorised money market

In future, if a bank is in danger of breaching the PAR requirement, it will be required to correct the situa-

The 16 new banks authorised under the Treasurer's statement of February 27 will be subject to the same requirements as existing trading banks.


Chase now plans to acquire American Savings and Loan Association and Tri-State Savings and Loan, both of Cincinnati, and First State Savings and Loan Association

[illegible]

The Hague
9th May, 1985

Dividends paid	\$.27	\$.34	\$.8
	\$.27	\$.215	25.6

*Per share data for 1984 has been restated to reflect the two-for-one split of the Common Stock paid on May 21, 1984.



WERELDHAVE
Wereldhave N.V.
(Investment Company with variable capital)
23 Nassauilaan, 2514 JT The Hague (Netherlands)

1984 DIVIDEND

At the Annual General Meeting of Shareholders held on 8th May, 1985 the dividend for the financial year 1984 was fixed at Dfl. 9.75 in cash per ordinary share of Dfl. 20.-.

An interim dividend of Dfl. 4.50 was distributed in September, 1984. The final dividend of Dfl. 5.25, less 25 per cent dividend withholding tax, will be payable from 20th May, 1985 on presentation of coupon No. 29.

Dividend coupons may be presented at Pierson, Holding & Pierson N.V., Algemene Bank Nederland N.V., Coöperatieve Centrale Raiffeisen-Boerenleenbank B.A., Bank Mees & Hope N.V., Credit Lyonnais Bank Nederland N.V., Kempen & Co. N.V. in Amsterdam, The Hague, Rotterdam and Utrecht, in so far as there established, or at the offices of Morgan Grenfell & Co. Limited, 21 Austin Friars, London EC2N 2HB.

By order of the Board of Management

The Hague
9th May, 1985

Ogilvy & Mather International

(THE OGILVY GROUP)

Continued growth in revenue and profits.

1985 First Quarter Results.

Ogilvy & Mather International Inc. (OTC), today reported earnings for the three months ended March 31, 1985.

Net income for the first quarter increased 19.9 percent to \$3,563,000, or \$.37 per share, as compared with \$3,127,000, or \$.34 per share, for the comparable period of 1984.

Revenues increased 11.7 percent to \$106,297,000 for 1985 compared with \$95,180,000 for the first quarter of 1984.

William E. Phillips, Chairman - CEO, commented "We are pleased to be able to report continued growth in revenues and profits for the first quarter of 1985, despite the strengthened value of the dollar as compared to the first quarter a year ago. We believe that 1985 will be a good year for the enterprise."

Three months ended March 31

	1985	1984*	Percentage Increase
Revenues	\$106,297,000	\$95,180,000	11.7
Operating expenses	96,646,000	88,002,000	12.1
Pretax income	7,651,000	7,178,000	6.6
Taxes	4,088,000	4,051,000	.9
Net income	3,563,000	3,127,000	13.9
Earnings per common and common equivalent share	\$.37	\$.34	8.8
Dividends paid	\$.27	\$.215	25.6

*Per share data for 1984 has been restated to reflect the two-for-one split of the Common Stock paid on May 31, 1984.

INTL. COMPANIES & FINANCE

Mitterrand manages to keep the lid on denationalisation debate

BY PAUL BETTS IN PARIS

PRESIDENT Francois Mitterrand closed the argument on denationalisation in France, for the time being at least, during a long television appearance late last month. He said that Renault, the car group which has reported record losses of FF12.55bn (\$1.3bn) for 1984, and was until recently a symbol of successful French state ownership, would on no account be denationalised. He also defended vigorously the Socialist Government's record of nationalisation and went as far as suggesting that he had "saved" six major French industrial groups by nationalising them after 1981.

For the past couple of months, the debate on denationalisation had been growing in intensity. The right-wing opposition parties have long made it clear that they intend to denationalise a good number of state groups if and when they return to power. But many opposition leaders are now the less divided on the eventual timetable, and the problems of many large scale denationalisations. It is, however, seen as a useful electoral issue for the Right since the losses and continuing nationalised industrial groups add ammunition to the opposition's attack on the Left.

But until M. Mitterrand's strong defence of the nationalised system this week, the Socialists themselves had helped to cast doubt on their policies of state ownership. Mme Edith Cresson, the industry Minister, in what appears to have been in retrospect an unfortunate slip during a newspaper interview, suggested a few weeks ago that she was not opposed to denationalisations. M. Mitterrand's own moves towards the political centre since the Communists left the coalition government last summer have provided further fuel for speculation about possible sell-offs. In this way, M. Mitterrand could spike the opposition's guns before next year's general elections.

Adding to the excitement, several large nationalised industrial groups have sought to raise fresh funds on the private capital markets. Saint-Gobain, the nationalised glass group, received approval from the Government to sell 15 per cent of its packaging subsidiary to

the public. Pechiney, the aluminium group, and Rhone-Poulenc, the chemical concern, have both announced plans to raise capital by issuing the equivalent of non-voting preference shares called *certificats d'investissement*. Thomson, the electronics and defence group, is planning a road show at the end of this month to interest foreign investors in Europe in its imminent FF1 500m Euro-bond issue.

In large measure, how-



Mme Edith Cresson, industry Minister, who made what appears to have been an unfortunate slip in a newspaper interview, and M. Georges Besse, who has been asked to resolve the problems at Renault.

ever, the controversy on denationalisation has been based on false debate. The government, which has been boasting of late about the return to profitability of some large groups, including Pechiney and Rhone-Poulenc, has said that it has no intention of adopting a general policy of "nationalising losses and denationalising profits."

Indeed, the recent results reported by several nationalised groups confirm a number of successes of nationalisation. The reorganisation of the heavy chemical industry around Elf-Equitaine, the state-controlled oil company, helped by former industrial prices has been accomplished with relative ease, and these chemical operations are now breaking even. The restructuring of Pechiney by M. Georges Besse, who has now been given the task by M. Mitterrand of resolving the

problems of Renault, has been hailed as a model of its kind, although the group benefited from more than FF1 4bn in state support.

After an initial period of heavy intervention by government bureaucrats, nationalised industry managers have increasingly been able to run their businesses as private entrepreneurs, though within obvious limits. The rule from the government has been to return state groups to profit as



M. Georges Besse, Renault CEO, who has been asked to resolve the problems at Renault.

soon as possible and especially in time for the 1986 general elections. Yet the recovery and return to profit of several state groups have created new problems. The state at present is squeezed for funds to finance both the deficits of the steel and car sectors and the consolidation of the recovery of other groups. The government wants to contain total capital endowment funds advanced to nationalised industries to FF1 13.56bn this year, though the needs of the groups are far greater.

The steel companies and Renault lost a combined FF1 28bn last year, though these losses included heavy provisions, averaging FF1 4bn each, to clean up their balance sheets (and the opposition has not failed to point out that the provisions are probably not wholly unrelated to the 1986 elections).

At the same time, groups like Pechiney and Rhone-Poulenc, which received capital endowments in the past, are no longer receiving them, because of their improved financial fortunes. Yet this does not diminish their need for fresh capital to finance investments and growth, especially when many of their international competitors are financially stronger.

To try to resolve this funding dilemma, the government has made it easier for state groups to turn to capital markets and private sources for funding. The new mechanisms have included non-voting loan stock called *titres participatifs*, the new non-voting preference shares, and the possibility of offering minority shareholdings of subsidiaries to the public. Yet all these devices have not diluted the 100 per cent ownership of the holding companies which control the state groups. In this respect, the row about denationalisation has been misleadingly based, for all the government has sought to do is to give state managers the ordinary tools of running a business. These include the possibility of raising funds from as many sources as possible as well as the freedom to buy and sell subsidiaries when management strategies or business opportunities dictate.

However, the charged political climate that has surrounded the nationalised sector since the Left came to power has led to different distorted interpretations of what have often been simple business decisions. When Saint-Gobain sought to acquire a large stake in Compagnie Generale des Eaux, the government was accused of rampant nationalisation. When Saint-Gobain offers 15 per cent of one of its subsidiaries to the public the government is accused of denationalisation.

M. Mitterrand may have put the lid on the denationalisation debate in France for the time being, but it is likely to be a temporary one. The issue of the state sector's industrial performance is bound to be one of the dominating subjects of the 1986 election campaign. The socialists will defend their record by pointing to the successes of some groups and the opposition will put the spotlight on Renault, where the government hopes M. Besse will produce another miracle.

B

BEATRICE COMPANIES, INC.

US\$1,200,000,000

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هنا من المنزل



ARABIAN WATERPROOFING INDUSTRIES CO. "AWAZEL"

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- 6) Hessian Cloth 200 and 300 GRSQM on rolls dia 1100 mm core dia 70 - 80 width 1000 mm one 1000 m per roll.
- 7) Atactic Polypropylene and Isotactic Polypropylene.

SAMPLES AND TECHNICAL DATA BY MAIL, PRICES PER TELEX.



THE CHASE MANHATTAN CORPORATION

US\$250,000,000

Floating Rate Subordinated Notes due 2000

For the three months
9th May, 1985 to 9th August, 1985
the Notes will carry an interest rate of 8% per annum with a coupon amount of US\$218.82 per US\$10,000 principal amount, payable on 9th August, 1985.

Bankers Trust Company, London
Agent Bank

NORDIC INTERNATIONAL FINANCE B.V.

U.S.\$40,000,000

Guaranteed Floating Rate Notes 1991

Guaranteed on a subordinated basis as to payment of principal and interest by



NORDIC BANK PLC

For the six months
9th May, 1985 to 12th November, 1985
the Notes will carry an interest rate of 9% per annum with a Coupon Amount of U.S.\$23.75 per U.S.\$5,000 Note, payable on 12th November, 1985.

Bankers Trust Company, London
Principal Paying Agent

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1979=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.

	Ind. prod.	Manuf. output	Eng. order	Retail vol.	Retail value	Unem.	Vacs.
1984							
1st qtr.	104.0	99.0	103	107.7	122.7	2.588	147.0
2nd qtr.	101.8	99.7	107	110.2	130.1	2.036	154.0
3rd qtr.	102.2	101.2	107	111.1	133.3	3.076	155.1
4th qtr.	103.1	104.5	103	113.6	164.0	3.103	166.5
October	102.7	100.2	106	112.0	139.9	3.100	170.5
November	102.9	100.7	100	112.7	149.6	3.102	167.6
December	103.6	101.5	104	115.6	194.9	3.108	161.3
1985							
1st qtr.	105.3	101.3	100	112.6	134.4	3.124	157.5
January	105.0	102.2		112.0	130.2	3.144	156.1
February				112.8	136.5	3.147	159.2

OUTPUT—By market sector: consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile etc.	Hous. starts
1984							
1st qtr.	100.1	93.9	110.5	96.2	113.5	95.9	16.2
2nd qtr.	101.3	95.4	105.2	97.7	106.1	97.2	18.0
3rd qtr.	102.0	97.2	104.5	100.1	109.4	98.0	16.2
4th qtr.	102.3	97.1	106.1	99.1	106.5	99.7	13.3
September	102.0	98.0	102.0	101.0	110.0	100.0	15.2
October	102.0	98.0	106.0	99.0	105.0	99.0	16.0
November	102.0	97.0	105.0	99.0	108.0	100.0	13.9
December	103.0	98.0	107.0	100.0	106.0	100.0	9.5
1985							
January	103.0	98.0	110.0	100.0	102.0	99.0	11.7
February	104.0	99.0	108.0	101.0	107.0	101.0	13.2
March							16.7

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); excluding reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms trade	Resv. trade
1984							
1st qtr.	108.7	112.1	- 3.4	+ 623	+ 2,332	97.3	16.75
2nd qtr.	107.2	117.1	- 10.9	- 392	+ 1,543	96.9	15.51
3rd qtr.	108.0	119.5	- 11.5	- 621	+ 1,804	96.7	15.26
4th qtr.	117.5	126.1	- 8.6	+ 641	+ 1,488	96.1	15.52
October	115.4	131.2	- 15.8	+ 201	+ 373	96.4	15.35
November	118.0	120.8	- 2.8	+ 362	+ 362	95.9	15.50
December	119.2	126.2	- 7.0	+ 136	+ 743	96.0	15.69
1985							
1st qtr.	118.5	124.6	- 6.1	+ 16	+ 1,976	95.5	14.90
January	116.5	124.2	- 7.7	+ 341	+ 628	96.0	15.42
February	121.2	124.6	- 3.4	+ 270	+ 1,681	95.0	15.35
March	117.6	131.5	- 13.9	- 456	+ 367	95.6	15.53
April							14.03

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	advances	inflow	ending rate
1984						
1st qtr.	4.1	10.1	8.2	13.6	2,609	8.50
2nd qtr.	4.6	10.5	11.1	13.9	1,795	8.25
3rd qtr.	5.3	10.2	6.3	9.9	1,638	10.50
4th qtr.	9.6	24.3	13.4	16.9	2,492	9.63
September	4.4	7.8	4.0	2.4	887	8.91
October	6.7	18.5	8.6	11.4	1,125	10.50
November	9.9	27.3	18.6	17.1	363	9.67
December	12.2	27.2	12.1	22.4	1,004	9.71
1985						
1st qtr.	2.2	8.7	9.1	15.2	1,511	11.66
January	5.0	9.0	12.6	16.3	823	11.66
February	3.1	9.0	4.6	12.3	474	11.66
March	1.3	1.2	9.2	16.0	214	9.72
April						12.63

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels, wholesale prices of manufactured products (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1976=100).

	Earnings	Basic materials	Wholesale mfg.	RPI	Foods	FT commodity	Strig.
1984							
1st qtr.	153.6	133.6	129.0	343.9	321.7	308.67	81.7
2nd qtr.	158.9	124.3	132.0	350.9	329.1	305.06	79.8
3rd qtr.	158.5	124.1	132.5	353.9	326.8	288.95	78.9
4th qtr.	164.1	140.1	134.3	358.3	326.8	288.64	76.1
September	158.9	135.2	133.3	355.5	324.9	288.95	77.2
October	164.2	137.9	133.9	357.7	326.2	292.40	75.6
November	162.2	139.2	134.3	358.8	326.6	289.89	75.7
December	165.3	143.4	134.9	358.5	327.6	289.64	74.1
1985							
1st qtr.	164.2	146.2	136.6	362.9	332.8	295.22	72.0
January	164.2	145.3	135.9	359.3	330.6	296.98	71.5
February	164.6	147.6	136.6	362.7	332.5	296.72	71.3
March	145	127.5	136.1	356.4	326.2	295.22	72.6
April	142.0	139.0				295.06	78.0

* Not seasonally adjusted.

This advertisement complies with the requirements of the Council of The Stock Exchange

US\$100,000,000

American Express Credit Corporation

(A corporation organised under the laws of the State of Delaware, United States, with limited liability)

10 7/8% Senior Notes Due 1990

The following have agreed to subscribe or procure subscribers for the Notes:

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Dresdner Bank First Interstate Limited L.T.C.B. International Limited
McLeod Young Weir International Limited Merrill Lynch Capital Markets
Mitsubishi Finance International Limited Morgan Grenfell & Co. Limited
The Nikko Securities Co., (Europe) Ltd. Nomura International Limited
Orion Royal Bank Limited Société Générale Sumitomo Trust International Limited
Svenska Handelsbanken Group Union Bank of Switzerland (Securities) Limited

The offering price of the Notes is 99.875 per cent. Application has been made to the Council of The Stock Exchange for the Notes to be admitted to the Official List, subject only to the issue of the temporary Global Note.

Interest is payable annually in arrears on May 15 in each year, commencing on May 15, 1986.

Listing Particulars relating to American Express Credit Corporation and the Notes are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including May 13, 1985 from the Company Announcements Office of The Stock Exchange and up to and including May 23, 1985 from:

Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN
L. Messel & Co., 1, Finsbury Avenue, London EC2M 2QE
Manufacturers Hanover Trust Company, 7, Princes Street, London EC2P 2LR

May 9, 1985

This announcement appears as a matter of record only.

COMUNE DI MILANO
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Funds provided by

Cassa di Risparmio delle Province Lombarde
(London Branch)

In association with

Chemical Bank

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Kreditbank N.V.

The Sumitomo Bank, Limited

Agent

CARIPLOCassa di Risparmio delle Province Lombarde
(London Branch)

April 1985

INTERNATIONAL COMPANIES and FINANCE**Earnings
ahead
at Nippon
Shinpan**

By Yoko Shibata in Tokyo

NIPPON SHINPAN, Japan's largest consumer credit company, lifted pre-tax profits by 10 per cent to ¥16.5bn in the year to March 31. Net profits advanced to ¥7.15bn on turnover of ¥162.35bn, an increase of 12.8 per cent.

Net earnings per share came out at ¥29.31, compared with ¥25.5 in the previous year. The term-end dividend remains unchanged at ¥4.25 to pay a total of ¥33.56 against ¥32.25.

The company wrote off a ¥1.5bn loss on dubious loans totalling ¥2.4bn during the year, said Mr Nobuhisa Shibuya, a senior managing director.

The loans were given to a real estate company in Nagano prefecture, as housing advances by using the name of the third parties and assessing collateral several times their actual value. The real estate company used the loans for operational funds but it went under in January.

Of the loans, Nippon Shinpan recovered ¥600m and claims that a further ¥200m is certain to be repaid, Mr Shibuya said. Out of the remaining ¥1.5bn of bad loans, collateral was estimated at ¥600m, leaving a loss of about ¥1.3bn for the company. The company wrote off the loss by increasing depreciation funds by ¥300m, and setting aside reserves for bad loans of ¥600m.

During the year, Nippon Shinpan's contract amount earned by 17 per cent to ¥2,422.5bn. Operating revenue rose by 14 per cent to ¥1,679.9bn.

**Indian banks compete for
deposits after deregulation**

BY R. C. MURTHY IN BOMBAY

INDIAN COMMERCIAL banks are competing fiercely for deposits for the first time since the Reserve Bank of India (RBI), the central bank, introduced a measured deregulation in the country's highly controlled interest rate structure.

Control of interest rates on deposits of less than a year has been lifted and banks have been given freedom to set their own rates below a ceiling of 8 per cent.

When the deregulation came into effect a month ago, the large, government-owned domestic banks tried to stop rates from rising too high by jointly deciding to set a new 4 per cent rate for a fortnight deposit, against 3 per cent earlier.

But foreign banks operating in India and private sector Indian banks have disagreed

with the policies of the Indian Banks' Association, under whose auspices the nationalised banks fixed their 4 per cent interest rate.

Foreign banks say the IBA's uniform interest rates do not conform to the spirit of the Reserve Bank's advice on the freedom to individual banks to set their own rates. Bank of America was the first to deviate from the IBA, which later withdrew its advice to have uniform short-term interest rates.

The interest rate on 15-day deposit has zoomed now to the ceiling of 8 per cent, more than double the 3 per cent an Indian depositor received for this maturity only a month ago.

The partial deregulation experiment is part of the Indian Government's policy of exposing industry to competition and increasing its efficiency.

Its objective, says Dr C. Rangarajan, deputy governor of the RBI, is to provide an incentive for savers to shift their long-term deposits, which can attract a maximum 11 per cent for a five-year maturity, into short-term maturity and, in the process, cut the cost of funds for banks.

But the bankers see it differently. "When one bank raises its interest rate to 8 per cent, we will also have to lift it. We will have to see at the end of the year if we are in surplus or deficit," said Mr T. Tiwari, chairman of Bank of India, one of the top five commercial banks.

The Reserve Bank is monitoring banking developments, and hopes interest rates will ease once the present monetary stringency eases in the Indian economy.

**Beer sales
rise fails to
boost SA
Breweries**

By Jim Jones in Johannesburg

SOUTH AFRICAN Breweries (SAB), the country's largest diversified consumer goods conglomerate, suffered from narrower trading margins in the financial year ended March 31 1984, even though the beer division, which has a monopoly of the domestic market, contributed a strong earnings increase.

The group's turnover increased by 11.3 per cent to R5.36bn (\$2.65bn) from R4.80bn, but severe pressure on margins led to a 4 per cent decline in the trading profit before interest and tax to R354.4m from R369.1m. Interest charges rose to R132.2m from R79.8m.

The beer division increased volume sales by 7 per cent which was the main factor in the increase to R141.6m from R126.6m in the earnings of the beverages division. Other divisions suffered from an estimated 3.5 per cent decline in real private consumption expenditure in the second half of the last financial year. The directors say that all sectors of spending have suffered.

Earnings increased to 80.4 cents a share from 79.4 cents last year and an unchanged total dividend of 38 cents has been declared.

Minebea interim profits up 91%

TOKYO—Minebea, Japan's leading maker of precision ball bearings, has reported parent company net income for the half year ended March 31 up 90.6 per cent to ¥3.44bn (\$13.6m) from ¥1.8bn a year earlier.

The company said earnings reflected a swift gain in sales and efforts to streamline unprofitable areas, such as its wheel operation. Sales climbed 27 per cent to ¥76.5bn from ¥60.22bn a year earlier, while pre-tax profits rose 63.8 per cent to ¥5.75bn from ¥3.5bn.

Net per share advanced to ¥15.78 on 218.4bn outstanding shares from ¥14.1 on 217.8m shares a year earlier.

The company expects profits to remain fairly strong for the full fiscal year.

Minebea projects net income to rise 23.5 per cent to ¥5.75bn, pre-tax profit to rise 25.4 per cent to ¥11.5bn and sales to go up 19.7 per cent to ¥156.5bn. It hopes to pay a year-end dividend, unchanged from a year earlier.

Melewar to buy 60% stake in insurer

BY WONG SULONG IN KUALA LUMPUR

AMERICAN International Assurance, the Hong Kong incorporated subsidiary of American International of New York, is to sell its 99 per cent stake in Malaysian American Assurance, a life and general insurance company listed on the Kuala Lumpur and Singapore Stock Exchanges.

AIA will sell its 3.6m shares of 1 ringgit each in MAA to Melewar Corporation, a diversified investment company owned by members of the royal family of Negri Sembilan state.

MAA's shares were last traded at 16 ringgit, but Melewar is understood to have purchased the controlling stake at less than 10 ringgit per share.

For the year ended December 1984, MAA's net profit after tax fell by 66 per cent to 606,000 ringgit (\$20,000), while

total net premium income rose 25 per cent to 8.4m ringgit.

AIA operates one of the largest general and life insurance businesses in Malaysia and has been told to divert its stake in MAA because the Malaysian authorities do not want to see a foreign company having two insurance licenses.

There are 63 insurance companies in Malaysia, 13 of them foreign owned.

Melewar Corporation is involved in property, finance, advertising, trading and travel, and is controlled by Tanjong Abdullah, chairman of such major listed companies as Malayan Cement and MRF Holdings.

Pilecon Engineering, the Malaysian construction group which was listed on the Kuala Lumpur and Singapore Stock

Exchanges early this year, met its 10m ringgit profit forecast comfortably by reporting a pre-tax profit of 10.8m ringgit (\$3.5m) for December 1984.

Representing a 30 per cent increase over the previous year. However, as a reflection of the difficult times in the construction industry, Pilecon's profit margins came under pressure. Turnover rose by 195 per cent to 138m ringgit.

Profit after tax and a dividend of 67,000 ringgit by payment of a subsidiary company was 4.4m ringgit—unchanged.

As promised in the prospectus, Pilecon is making a first and final dividend of 1.5 cents on the 35m shares of 50 cents each.

Datuk Keramat Holdings, the Malaysian firm which has sharply cut dividends, 1984.

ing a decline in earnings due to depressed tin prices and the low volume of tin smelted under export control.

For the year ended January 1985, pre-tax profit fell 30 per cent to 0.18m ringgit (\$3.6m) on turnover which fell to 448m ringgit.

Net profit after tax and extraordinary items amounted to 0.3m ringgit, a 40 per cent decline.

The final dividend is 45 per cent on the paid-up capital of 15m ringgit, making a total of 71 per cent for the year compared with 110 per cent previously.

Preussag AG, the West German metal and commodity group, is the holding company of DKH, which operates one of the two tin smelters in Malaysia.

**A Tradition of Profit
and Financial Strength****Performance 1984**

	Swiss Franc Million	Change %
Sales	7434	+14
Net Profit	411	+28
Cash Flow	775	+14
Capital Investment	304	+13
Research + Development	634	+15

Balance Sheet 1984

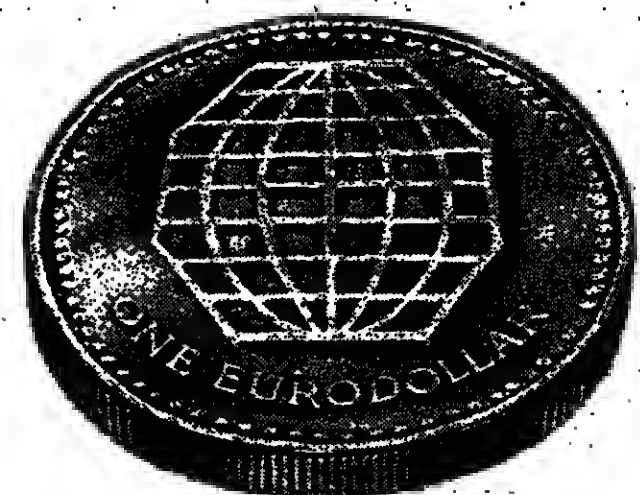
	Swiss Franc Million	Share %
Total Assets	7590	100
Equity	4182	55
Bank Debt		
+ Bond Issues	1227	16
Liquid Assets	1734	23

SANDOZ

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CH-4002 Basle, Switzerland**OVER 80,000
CONTRACTS TRADED
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The Chicago Mercantile Exchange, the world's most successful futures and options market, announces yet another way to manage business risk more effectively—Options on Eurodollar Futures.

The CME's underlying futures contract in Eurodollars, introduced on its International Monetary Market (IMM) in 1981, quickly became the most active short-term interest rate contract offered by any exchange. In fact, current trading volume has averaged more than 40,000 contracts per day, representing an underlying value of \$40 billion.

Now that Eurodollar futures and options are trading side-by-side, liquidity in both markets will be enhanced and, in addition, their comparative values can be assessed.

Leading banks, institutions and government dealers can now also use Eurodollar options as an integral part of their interest rate dealing operations. Options enable them to provide attractive and innovative services to their customers, resulting in increased fee income opportunities.

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against future interest rate fluctuations in their borrowing and investment needs. Additionally, they can employ these options to enhance investment yields or reduce borrowing costs.

Eurodollar options, in becoming a part of the CME's already-impressive range of interest rate products, now give bankers, dealers and corporations even greater flexibility in managing rate uncertainty.

For a free copy of "Options on Eurodollar Futures: An Introduction," write to or telephone Keith Woodbridge at the Chicago Mercantile Exchange, 27 Throgmorton Street, London EC2N 2AN. Telephone (01) 920 0722.

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Weekly net asset value

**Tokyo Pacific Holdings (Seaboard) N.V.**
on 6th May 1985, U.S. \$96.51

Listed on the Amsterdam Stock Exchange

Information: Pierson, Hekking & Pierson N.V.,
Herengracht 214, 1016 BS Amsterdam.**VONTBEL EUROBONDINDICES**
WEIGHTED AVERAGE YIELDS
PER 7 MAY 1985

	Today	Last week	Year's High	Year's Low
USS Eurobonds	10.85	11.17	11.87	10.55
GM (Foreign Bond Issues)	7.21	7.27	7.82	7.01
HLP (Euro Notes)	7.48	7.52	8.01	7.01
Cand Eurobonds	12.60	12.58	13.41	12.21

Bank J. Vontobel & Co Ltd, Zurich - Tel: 010 411 688 7111



IMPORTANT LETTER TO STOCKHOLDERS OF GULF RESOURCES & CHEMICAL CORPORATION

from the Board of Directors

Dear Stockholder:

May 6, 1985

As you may know, an insurgent group calling itself "The Stockholders Committee For Leadership and Maximum Value" has indicated its intention to wage a disruptive proxy contest to oust your Board of Directors. You may be assured that your Board of Directors and management will act vigorously in what we believe to be the best interests of all stockholders. To that end, we have initiated litigation to enjoin what we consider to be serious violations of law which may have been committed by members of the insurgent group.

We believe that our record deserves your continued support. We urge you, if you have not yet done so, to sign, date and mail the WHITE proxy card on behalf of your Board.

WE HAVE KEPT OUR PROMISES

At the 1982 Annual Meeting, nine of the current thirteen directors were elected to the Board on a pledge to pursue the following program:

- To cause the Company to retain a nationally recognized investment banking firm to recommend alternative strategies for the redeployment of some or all of the Company's assets.
- To vigorously implement a plan for the redeployment of assets of the Company in order to maximize the value of the stockholders' investment.
- To make changes to improve overall management performance and eliminate unnecessary costs.

Our record clearly demonstrates that your Board of Directors has kept its pledges to the stockholders of the Company.

WE HAVE REDEPLOYED ASSETS

■ Shortly after taking office in June 1982, the Board of Directors retained Goldman, Sachs & Co., a nationally recognized investment banking firm, to recommend alternatives relating to the redeployment of the Company's assets or the sale of the Company in its entirety. Following the receipt of the October 1983 Goldman, Sachs report, the Board concluded at that time that a sale of the Company in its entirety would not produce attractive values given the depressed state of the economy, particularly in the industries comprising the Company's primary businesses. However, based in part on the Goldman, Sachs study, a number of operations were sold or slated for disposition.

■ Within five months of taking control, we took the final steps to rectify the severe cash drain of supporting the shut-down Bunker Hill operations by completing the sale of all of its assets for \$15 million.

■ In May 1984, the Company sold its IRECO Chemicals subsidiary for \$45,000,000, at a gain of \$7,420,000, net of income taxes.

■ Last fall, the Board retained Citibank, N.A. Capital Markets Group to find prospective purchasers for a significant subsidiary of the Company. Citibank also explored the possibility of the sale of the Company in its entirety. In light of the unenthusiastic response to Citibank's inquiries, the Board decided not to pursue the sale of the Company in its entirety.

■ Since June 1983, the Board has been pursuing the sale of the Company's unprofitable engineering services operations, BS&B Engineering Company, Inc. Those operations lost money from the date first acquired by prior management in 1979.

■ The Board is currently negotiating with several prospects concerning the sale of certain of the Company's properties and will continue to vigorously pursue like opportunities.

WE HAVE CUT COSTS AND ELIMINATED PERQUISITES

Since taking office in June 1982, your Board of Directors has reduced operating expenses by:

- Disposing of the Company's jet airplane.
- Disposing of an executive suite at the Regency Hotel in New York City.
- Eliminating eight unnecessary home office management positions and associated support positions.
- Reducing the number of employees involved in continuing operations from 1,940 as of the end of 1981 to 1,550 as of the end of 1984.
- Closing unproductive offices in Bermuda, Hong Kong and Madrid.
- Reducing the cost of management meetings by holding them locally rather than at remote resort locations.

VOTE YOUR SHARES FOR THE MANAGEMENT SLATE

If you agree that your best interest as a stockholder will be served by maintaining the present Board of Directors in office, you must make sure your WHITE proxy card is received by the Company no later than Monday, May 13. If you have not already voted, please sign, date and mail the WHITE proxy card as soon as possible. If you have already signed, dated and mailed a WHITE proxy card, you need not take any further action. However, if you have previously executed a BLUE proxy card for the insurgents, it is imperative that you revoke that card immediately by signing, dating and mailing the WHITE proxy card as soon as possible. **Remember, it is the latest dated proxy that counts.**

If your shares are held in the name of a brokerage firm or bank nominee, only they can execute a proxy on your behalf. Please call Georgeson & Co., Inc.,

WE HAVE IMPROVED FINANCIAL PERFORMANCE

As you know, your Board of Directors first obtained control of the Company in mid-1982. From the end of 1982 to the end of 1984, several significant improvements can be noted:

- Income from continuing operations (before extraordinary items) has increased 24%, from \$11.6 million to \$14.4 million.
- Long term debt has declined 20%, from \$223.9 million to \$177.4 million.
- Stockholders' equity has increased 30%, from \$90.8 million to \$117.6 million.

WE PROVIDE INDEPENDENT LEADERSHIP

■ Only one of the thirteen management nominees is an officer of the Company. The objectives of your Board are aligned with your objectives. The Company's largest stockholder is a member of the Board. Maximization of stockholder value is the foremost concern of the Board.

■ Your Board has vigorously pursued the implementation of the program it launched in 1982. During 1984 alone, the Executive Committee of your Board held twenty-nine meetings.

■ The Board of Directors has recently elected Donald D. McCuaig as President and Chief Executive Officer and a member of the Board of Directors of the Company. Mr. McCuaig has substantial experience in oil and gas and investment banking, having been previously associated with Exxon Corporation and The First Boston Corporation.

■ In October 1984, the Board of Directors approved the appointment of Peat, Marwick, Mitchell & Co. as the Company's independent public accountants for 1984. This decision in no way reflected any dissatisfaction with the services of the Company's prior accountants, but was based upon the belief that, as those accountants had served continuously as the Company's outside auditors for the past thirty years, a change was then in order.

THE INSURGENTS ARE INEXPERIENCED

■ The self-proclaimed "Stockholders Committee For Leadership and Maximum Value" was organized ostensibly to present an "alternative slate of nominees." Yet the insurgents have only proposed nine nominees for a board of directors composed of thirteen members.

■ The insurgents' partial slate is comprised of persons with no apparent experience in the management of a U.S. publicly held corporation such as Gulf Resources.

■ Members of the insurgent group own less than 6% of the outstanding Common Stock of the Company, substantially all of which was acquired within the last three months. In comparison, members of your Board have owned more than 20% of the outstanding Common Stock continuously for over three years.

■ In 1982, the Co-Chairman of the insurgent Committee, McKane, was a participant in an unsuccessful proxy contest to oust the then current Board of Directors.

THE INSURGENTS HAVE NO PROGRAM

The insurgent group's so-called "program" offers no specific course of action. At no time has any member of the insurgent group requested of the Company management that it consider any recommendation to create value for the stockholders. Unlike the insurgents, your Board has intimate knowledge through three years of study and experience of the opportunities available for maximization of stockholder value.

our proxy solicitors, in New York, U.S.A., collect at (212) 440-9800, for immediate assistance.

IF YOU HAVE ANY QUESTIONS OR DIFFICULTY VOTING PLEASE CALL GEORGESON & CO., INC., IN NEW YORK, U.S.A. COLLECT AT (212) 440-9800.

TIME IS OF THE ESSENCE, PLEASE RESPOND QUICKLY!

Sincerely,
The Board of Directors
Gulf Resources & Chemical Corporation

ine in earnings
in prices and
f in small
control.
year ended Jan
tax profit fell \$1
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UK COMPANY NEWS

Costain's £54m surprises the City

Costain Group has bettered—by around £5m—City estimates of its pre-tax profit for 1984 with a 17 per cent rise to £54.3m.

The profit increase represents a move off the plateau which Costain has occupied for several years. Last year's £48.4m was still lower than the result achieved in 1978.

Mr Terrell Wyatt, the chairman, sees strong potential for growth, and expects a further increase in both turnover and profits in the current year, provided the trend of the first few months is maintained.

The company estimates that it benefited from the depreciating pound to the tune of around £3m on translation of turnover of overseas companies, and related profits of around £4m.

Recent group policy has been to build up mining activities, especially in the U.S., to fill the gap left by the collapse of international contracting, and this has been reflected in the large increase in U.S. turnover, from £20.0m to £14.5m.

Mining activities also increased sales, by a margin of 45 per cent to £15.0m, but the taxable return was lower than expected at £12.1m against £11.9m.

This, however, was more than offset by a higher than forecast £4.0m increase in profit from the group's property development activities, which produced £11.3m on sales £1m lower at £18m. This was mainly due to the performance of the Australian company.

Two thirds of total group turnover, which rose from £72m to £86m, was generated from turnover in the U.S. and the U.K.

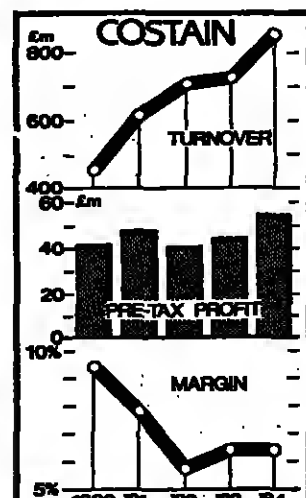
A final dividend of 9p, 1p up on last year, makes for a 1.5p increase in the total of 15p. Earnings are stated at 46.7p per share against 42.6p.



Mr Terrell Wyatt, the chairman

In his review of the trading year, the chairman considers that the group made significant progress in increasing its coal mining activities in the U.S. and increased further the number of new homes sold in the U.K. and acquired companies which extended its range of skills as a contractor.

Most recently Costain paid £50m for Industrial Fuels Corporation, a U.S. coal mining and marketing company. Also in 1984 the group pulled out of the Canadian housebuilding market with the disposal of its associate company there for £23m. Acquisitions, however, were "not really significant in relation to the whole," said the chairman.



The UK is still the largest contributor to turnover, with sales up from £27.5m to £37.7m in 1984. Sales in Australasia and Africa also moved ahead, from £12.5m to £14.0m and from £8.5m to £7.0m respectively. The only downturn came in Asia, where turnover slipped from £15.7m to £14.9m.

By activity, contracting remains by far the largest contributor to turnover, with sales of £57.7m compared to £51.3m. Profits, however, rose only slightly from £23.5m to £26.15m. Housing added £11.6m to sales (£8.8m) and produced taxable profits of £4.7m, a more than three-fold increase.

Mr Wyatt said that the big increase came as the number of

homes built jumped from 777 to 1,380. "We are gaining market share and moving up towards 2,000," he added.

After a tax charge of £14.9m (£10.9m) minorities accounted for £8.9m (£5.8m) and there was an extraordinary debit of £3.9m (£1.6m credit). The retained balance for the year came out lower at £18.1m against £21.8m.

● **comment**

At first sight, Costain's results for 1984 gave the market a pleasant surprise. Pre-tax profits were about £4m over analysts' expectations and as a result, the shares rose 14p to 390p. But closer inspection revealed the make-up to be as unpredictable as the final result. Property profits for instance, jumped by £4m thanks to hefty contributions from Australia. But profits from mining, which Costain had pinned great hopes, did little more than stand still on turnover up by a half. A combination of contracts struck at low coal prices, lower production from Britain and Jordan, and high financing costs for acquisitions apparently caused this pressure on margins; some of which should not be repeated in the current year. Housing profits, meanwhile, trebled. Costain built 1,380 houses in the UK last year, nearly double the year before—and should continue to rise through their contribution to the group's turnover. The future for international contractors is bleak as developing countries are the skills themselves, companies like this need to find other sources of earnings. But Costain still has to prove that U.S. coal mining will be a profitable enough alternative.

Interest gains help Cluff cut losses

Cluff Oil, the petroleum and minerals exploration company headed by Mr Algy Cluff, saw operating losses largely thanks to higher interest received the pre-tax deficit is reduced from £1.4m to £635,000.

The company has yet to show a profit since its admission to the UK in 1980.

Group turnover more than doubled in the year mainly as a result of gold revenue from production in Zimbabwe, which began in June, and increasing oil and gas sales in North America and France. Revenue in the current year from the American and French interests is expected to be broadly in line with 1984, but a substantially increased contribution from a full year's production from the Royal Family Mine in Zimbabwe is anticipated.

The £18m realised from the acquisition of Oil and Associated Investment Trust—its purchase by Cluff in February of last year effectively amounted to a rights issue by realising the trust's investments to raise cash for exploration—has been used to repay bank borrowings. These were cleared by March 31 last, leaving Cluff with substantial cash balances.

The final payment to the holders of convertible A share warrants was made on December 31 1984. Gross profit in the year under review came to £498,000 against £466,000, after depreciation, depletion and amortisation totalling £1.53m (£633,000).

The operating loss emerged after exploration costs written off of £7,000 against £89,000, administrative expenses of £1.97m (£1.6m), other operating income £608,000 (£241,000), and the share of losses of related companies £251,000 (£94,000).

The taxable result includes interest received substantially ahead at £266,000 against £233,000.

Tax took £183,000 up from £173,000, and minorities were £103,000 (£28,000).

The loss per share is reduced from 7.9p to 2.3p. As in each year since the USM quotation, there is no dividend.

● **comment**

Cluff Oil is a mystery to most and certainly the preliminary statement will not have cleared up the picture very much. The company is at least simplifying its equity by a capital restructuring to produce a single class of ordinary shares to replace the three kinds of shares currently issued. This should be achieved by the end of June if all things go according to plan. Future prospects are very dependent on the results of the well expected to be sunk of China in the south Yellow Sea in late summer. Currently Cluff has just under 50 per cent of the project, an amount which would certainly strain the group's cash flow. The process of farming in parts of the costs is said to be advanced although all in China no longer rates the excitement it once did as discoveries to date have been slim. Nevertheless the block to be drilled has at least one major structure in it and provided the drilling results are good then the shares could conceivably go through the roof (when Cluff got the licence originally they doubled in half an hour). For 1985 the analysts are looking for breakeven—and possibly even a small profit provided that currency factors do not turn too unfavourable. The shares closed unchanged at 55p.

U.S. property operations give EuroFerries a boost

THE European Ferries Group, which so far this year has made headlines with the purchase of P & O Normandy Ferries and a £60m property deal with Stockley, saw its 1984 profits rise from £39.5m to £45m, pre-exceptional items.

Most of the improvement stemmed from property operations in the U.S. where profits pushed ahead from £12.7m to a record £14.6m. Group turnover totalled £309.4m, down from £322.9m.

After taking account of a £0.3m deficit on the disposal of ships compared with a previous surplus of £5.9m, group pre-tax profits for the year declined from an adjusted £45.4m to £44.7m.

However, a final dividend of 3.5p lifts the total from 3.8p to 4.3p net per 2.5p share.

In the shipping division the tourist market remained stable in volume terms and freight rates picked up significantly although competition stayed fierce.

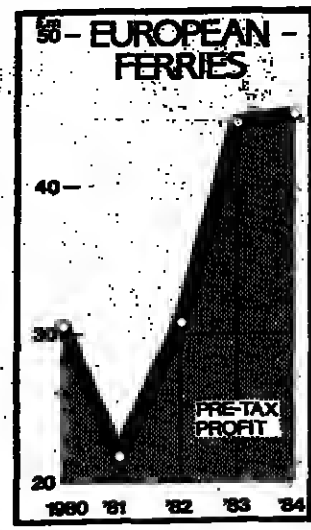
Shareholders are told that a major capital investment programme is under way. Two freight ships were purchased last December for £21m and four ships are being converted and enlarged during 1985 and 1986 for some £30m.

Plans for further investment in new ships are expected to be announced before the autumn.

Mr Kenneth Siddie, the chairman, says the £12.5m acquisition of P & O Normandy Ferries in January of this year has enhanced Townsend Thoresen's route structure, enabling a more comprehensive service to be offered to the travelling public.

In the harbour operations division both the port of Felixstowe—described as the "premier container port in the British Isles"—and Larne Harbour progressed during the year while continuing to work to "practical capacity".

Work has commenced on the £45m expansion to increase Felixstowe's container handling capacity by over 50 per cent. Mr Siddie says that in 1986 the



largest container ships in existence will be able to make Felixstowe one of their ports of call.

Last month EuroFerries effectively merged the majority of its UK property interests with those of Stockley and will be the largest shareholder in Stockley.

In overseas property 1984 saw much reorganisation to bring the group's various investments into one corporate structure, under the control of one effective management team in a new U.S. holding company, EF International.

Profits in the U.S. were a record £14.6m and demand for the group's product continues to strengthen.

Mr Siddie says sales of land and joint venture interests enabled the group to purchase the strategic 1,000 acre Meridian office park during August 1984.

He adds that new management policies and further development at the La Mance Club are expected to increase rental income from 1985 onwards, leading to profits in 1986.

The chairman points out that in pursuing the group's corporate strategy there has been much reorganisation and sales of businesses which did not meet its criteria for long-term investment and whose retention may have reduced the group's ability to put proper resources at the disposal of the remaining business.

The investment in Singer & Friedlander remains at £20m (gross) and the 20 per cent stake in Television South realised £5.5m (gross).

Tax for 1984 fell by £1.1m to £9.3m and left the net balance £0.4m ahead at £35.4m.

Minorities accounted for £1.1m (£1.3m) and extraordinary debits (preference dividends and employees' profit share) for £3.2m (£4.1m). Interest added £0.9m (book £2.4m).

The 1983 results have been restated to take account of the merger between European Ferries Group and EuroFerries in September 1983 and between Ned S. Holmes Investments and EF International, a U.S. subsidiary, in April 1984.

In addition, the group has changed its accounting policy on exchange differences so that amounts previously treated as extraordinary items are now taken directly to reserves and are included in the statement of profit and loss.

Of a modernisation programme in its harbour operations division so as to obviate the need to make major maintenance provisions.

See Lex

Silentnight profits slide as competition bites

REPORTING A £3m profit slump for the 1984/85 year, Mr Tom Clarke, chairman of Silentnight Holdings, says that the group has also made a very disappointing start to the current year.

The result for the year to February 2 1985, which showed a taxable profit down from £5.24m to £2.23m, reflected the intense competition which continued at both manufacturer and retail level in the furniture, upholstery and bedding industry. The downturn was especially acute in the second half, when profits fell from £3.15m to £1.13m.

The final dividend is held at 1.75p for an unchanged total of

£2.75p, with stated earnings per share of 6.29p, down from 11.55p.

Despite the disappointing result, and below-the-line debits of £1.33m relating to the disposal of the Colne Valley Leasing office, Mr Clarke says that the balance sheet remains strong, with shareholders funds showing a small increase over last year.

Fixed assets were up from £19.9m to £21.77m, and also assets per share at 49.1p (£48.3p).

Turnover rose from £76.7m to £79.7m. The chairman points out that over the past five years the group's workforce has been

cut by 20 per cent, but turnover has gone up from £64m to the present figure — "a substantial increase in productivity."

"Improved efficiencies, particularly through product innovation linked with quality, is expected to restore our profit ability," says Mr Clarke, but adds that it would not be prudent to make any short or medium term forecasts in what he considers a volatile industry.

He says that investment in 1984 continued at the £5m level, largely for a new spring-making plant for the new Super Sleeper bed. This was achieving "spectacular results" for some retailers, but it would be the second half of the current year before the investment begins to pay off.

Improvement in the present level of trading to reflect quickly in group profitability.

Interest charges were higher this time at £844,000 against £321,000, but there was a tax credit of £998,000 (charge £30,000).

Attributable profits emerged at £1.51m (£5.21m) and after an unchanged distribution of £1.24m the company retained £268,000 (£1.97m).

Improvement at Five Oaks

PRE-TAX profits at Five Oaks Investments, property developer and investor, rose from £71,965 to £103,381 in the six months to end 1984, and the directors say that they are concentrating on seeking and carrying out profitable developments and improving the company's asset base.

The development at Park Place, St James's, London was let to Canada Permanent Mortgage Corporation and the deed completed its purchase of this investment.

The sale of the company's development at Bambury to Britannic Assurance was completed and several lettings have been achieved in the refurbished

ment scheme at Stockport. The second phase of this is under way.

The company has acquired a prime site for an office development of approximately 17,000 sq ft in Fitzrovia close to the M25. Construction will commence in early June.

The high technology facility at Newport, prelet to Immos, has been under construction. Following the end of the half-year, this property was sold to a client of Aurit Services, a subsidiary of J. Rothschild Holdings, close to the asking price of £2.5m.

Turnover for the six months rose from £1.82m to £2.89m. The tax charge came to an unchanged £1,739 for earnings per share at 1.66p (1.46p).

LMI extends £44m bid

London & Midland Industries yesterday extended its contested £44m takeover bid for Allied Textile Companies until May 24, having picked up acceptances covering just 0.117 per cent of ordinary shares by the first closing date of its offer.

LMI, an industrial holding company, has allowed its partial cash alternative offer to lapse. This had been accepted by the holders of 0.018 per cent of ordinary shares. It reserves the right to re-introduce a cash alternative later in the bid.

LMI is offering 12 of its shares for every 5 in ATC, a Huddersfield-based textile and investment group. LMI shares closed unchanged last night at 183p, which values each ATC share at

475.8p. ATC shares closed unchanged at 435p.

LMI, which held 13.3 per cent of ATC's shares before launching its bid, said the board of the target had failed so far to show that it was "anything other than generous."

Linread

Mr D. G. Lyell, chairman of Linread, said at the AGM that "results for the first quarter of 1985 in the UK give us some encouragement. All units are operating profitably and show improvement on last year."

"Our order books are at a higher level and we look forward to further progress," he said.

COMPANY NEWS IN BRIEF

Bentley is to hold its annual meeting tomorrow at 10.30 am at the Institute of Chartered Accountants, Great Hall, Moorgate Place, London, EC.

North West Securities, a Bank of Scotland subsidiary, has increased pre-tax profits for 1984 by 14 per cent to a record £17.2m, and represents some 21 per cent of its parent's profits.

Turnover for this personal finance and banking services company rose 23 per cent to £337m. It has assets of £850m.

Yearling bonds totalling £5m at 12 1/2 per cent, redeemable on May 14 1986, have been issued by the following local authorities: Eastleigh (Borough of)

£0.25m; Medina BC £0.25m; St Helens Metropolitan BC £0.5m; Fife Regional Council £1m; Hammersmith and Fulham (London Borough of) £2.5m; Cumnock and Doon Valley District Council £0.5m.

Net assets attributable to all shareholders equity of the Berry Pacific (Sterling) Fund at March 31 1985, amounted to £31.75m, compared with £33.4m a year earlier. Net income for the year totalled £262,704 (£270,329).

Taxable profits declined from £103,335 to £45,009 at Starmgard in 1984 as a result of a sharp fall in income from fixed asset investments from £83,945 to £1,143.

Turnover slipped from £53,512 to £41,983. After tax at £13,336 (£39,437) earnings per share are stated at 0.72p (1.45p). There is no dividend for the year.

The directors of R.R.P. (Holdings) have decided that it is still not prudent to pay the dividend on the 10 per cent cumulative preference shares due April 30 1985.

Bowater Packaging, a subsidiary of Bowater Industries, has accepted an offer from Crest Packaging for its flexible packaging and folding carton businesses located at Gillingham, Kent. Bowater Packaging will receive a sum approximate to the written down book value of these

interests. The value of assets disposed of represents less than 2 per cent of Bowater Industries' net assets.

The Metal Box Company is buying Cheek Print of the U.S. for \$2.7m (£2.2m). This follows the purchase in April of Clark Checks and further develops the company's magic plan to become a major force in the U.S. cheque printing business.

Manders (Holdings) has acquired the Central Arcade Wolverhampton, a private property company. The purchase price has been satisfied by the issue of 231,250 new ordinary shares in Manders and £2.51m of nominal of unsecured loan stock.

NORTH WEST SECURITIES LIMITED

RESULTS 1984

Record profit of £17.2 million in 1984

Extracts from the Statement by the Chairman, Lord Balfour of Burleigh.

I am happy to report pre-tax profits of £17.2 million for the year, which represents an increase of 14% over the previous year.

Our Central Credit Service Division has grown significantly during the year and we are pleased to be associated with some of Britain's major retailers. We entered into a management contract with Marks & Spencer in connection with the national launch of their Chargecard.

In the last quarter of 1984 a contract was secured to operate the Charge Card for Boots.

Owen Owen Finance Limited, which is a company owned jointly by Owen Owen plc and ourselves, opened its first in-store financial services bureau in October. The year also saw the launch of the Bank of Scotland AA Visa Card, which NWS are marketing on behalf of the Bank of Scotland Group. The card

has been favourably received and is now being used regularly by many thousands of motorists.

Our long-established connections with the motor trade have produced satisfactory results notwithstanding the heavy competition.

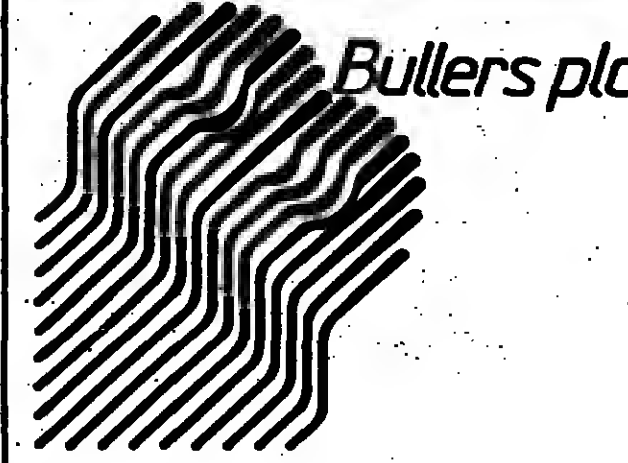
Our Corporate Finance and Leasing Division which handles our "big ticket" business, has had a very active and successful year and are presently dealing with no less than 203 local authorities throughout the United Kingdom.

Our Executives have been active in marketing the Company's services in many new directions. We have established a relationship with ICI to provide facilities for the farming community to acquire ICI products and pay for them over a period. We have also formed a vehicle leasing subsidiary—Capital Vehicle Contracts—to provide vehicles on contract hire to the business and professional community, and many other interesting and exciting developments are under consideration.

Copies of the Annual Report with the full Statement can be obtained from the Company Secretary.

North West Securities Ltd, North West House, City Road, Chester, CH1 3AN. A member of the Bank of Scotland Group.

At an Extraordinary General Meeting of AI Industrial Products plc a resolution was passed to change the company's name to Bullers plc.



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Our readily available financial services can enable you to pay off your debts by using unsecured advances at low rates of interest. Once a financial limit has been established we can offer Stock Financing which allows you to purchase goods or raw materials immediately or hold finished goods in stock or in the distribution chain and so make substantial savings.

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ARROWS LIMITED

TRADE FINANCIERS

PUBLIC RELATIONS

The Financial Times is publishing a survey on Public Relations on 30th May, to coincide with the PRCA conference.

For an editorial synopsis and advertisement rates, please contact Tim Thompson.

Financial Times, Bracken House, 10 Canon Street, London EC4A 3BY. 01-248 8000, Ext 3389

Valin Pollen surges 81% and maintains growth rate

Copies of the Annual Report 1984, containing the Chairman's Statement and Review of Activities, may be obtained after 24th May, 1985 from The Secretary, Costain Group PLC, 111 Westminster Bridge Road, London SE1 7UE. (Telephone: 01-928 4977).



Henry Boot

Highlights of the 1984 Annual Report and Statement of the Chairman, Mr. E. H. Boot

Final dividend of 11.5p per Ordinary Share recommended making a total of 14.5p for 1984.

TRADING - UNITED KINGDOM Building and Civil Engineering - maintained position and well positioned for modest growth. Home - exceeded targets for sales and profitability. Railway Engineering - achieved planned targets in spite of miners' strike. Joinery - slightly down on previous year. Plant - profitable but guarded optimism failed to materialise. Training - progress continues including responsibility for over 4,000 YTS trainees at established U.K. training centres.

TRADING - INTERNATIONAL Hong Kong - planned development maintained. Malaysia - very difficult trading conditions continue. Singapore - award of £120m rail contract in Joint Venture with Germon-Singa. Saudi Arabia - severe and substantial setback.

TRADING - PROPERTY Investment and Management - very satisfactory and showing significant increase in profit. Development - progressed well.

GENERAL Trading conditions probably maintained a better than fair share of domestic market with overseas trading conditions not very buoyant but better than U.K. Received Queen's Award for Export Achievement.

SALE FIGURES	1984	1983
Turnover	£2000	£2000
Profit on ordinary activities before taxation	153,247	118,841
Tax on profit on ordinary activities	4,054	2,154
Profit on ordinary activities after taxation	1,105	1,095
Minority share of loss of subsidiary company	8	2
Extraordinary item	1,272	-
Profit for the financial year	1,881	1,907
Ordinary dividends	789	769
Earnings per 50p Ordinary share	35.3p	35.6p
Total dividend per Ordinary share	14.5p	14.5p

Copies of the Report and Accounts obtainable from the Secretary, Henry Boot & Sons PLC, Banner Cross Hall, Sheffield S11 9PD.

TRADING - UNITED KINGDOM Building, Civil Engineering, Homes, Railway Engineering, Joinery, Plant
TRADING - INTERNATIONAL Civil Engineering, Railway Engineering, Landscaping
PROPERTY AND INVESTMENT Development, Property

BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S. \$400,000,000 Floating Rate Subordinated Capital Notes Due 1997
 Holders of Notes of the above issue are hereby notified that for the final Interest Sub-period from 9th May, 1985 to 7th June, 1985 the following will apply:

- Interest Payment Date: 7th June, 1985
- Rate of Interest: 8 1/4% per annum for Sub-period
- Interest Amount payable for Sub-period: US\$ 344.86 per US\$ 50,000 nominal

Total Interest Amount payable: US\$ 1185.77 per US\$ 50,000 nominal

The following Interest Sub-period will be from 7th June, 1985 to 8th July, 1985.

Agent Bank
 Bank of America International Limited

Central International Limited

U.S. \$150,000,000 Floating Rate Notes Due 2000

For the six months 9th May, 1985 to 12th November, 1985 the Notes will carry an interest rate of 8.9125% per annum with a coupon amount of U.S. \$462.95, payable on 12th November, 1985.

Bankers Trust Company, London Agent Bank

NOTICE TO HOLDERS OF W.R. Grace N.V. BEARER SECURITIES

Copies of the Annual Report of W.R. Grace & Co. can be obtained on request from:
 F.J. Brennan, Treasurer
 W.R. Grace & Co., 1114 Avenue of the Americas, New York, N.Y. 10036 U.S.A.

NOTICE OF REDEMPTION To the Holders of

Federated Department Stores International Company

4 1/2% Guaranteed Sinking Fund Debentures Due December 15, 1985

(Convertible into Common Stock of Federated Department Stores, Inc.)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of December 15, 1965 among Federated Department Stores International Company, Federated Department Stores, Inc., as Guarantor and Morgan Guaranty Trust Company of New York, as Trustee, under which the above-referenced Debentures (the "Debentures") were issued, that all of the Debentures will be redeemed on June 12, 1986 at a price of 100% of the principal amount thereof plus accrued interest thereon to such redemption date. Payment of the Debentures will be made upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the Corporate Trust Office, Morgan Guaranty Trust Company of New York, 60 West Broadway, New York, N.Y. 10015 or (b), subject to any laws or regulations applicable thereto in the country of any such office, at the offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt, London or Paris or at the office of Banque Internationale a Luxembourg in Luxembourg. Debentures surrendered for redemption should have attached all coupons maturing after December 15, 1984. Payments at the offices referred to in (b) above will be made by check drawn on a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in New York City.

Any such payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if payee not recognized as exempt recipient fails to provide the paying agent with an executed IRS Form W-9 in the case of non-U.S. persons or an executed IRS Form W-9 in the case of U.S. persons.

From and after June 12, 1985 interest shall cease to accrue on the Debentures and the right to convert said Debentures into Common Stock of Federated Department Stores, Inc. will terminate at the close of business on May 28, 1985.

The holder has the right to convert the Debentures called for redemption into Common Stock of Federated Department Stores, Inc. upon surrender of said Debentures with all un-matured coupons appertaining thereto, together with a conversion notice fully executed, at any of the offices of the Paying Agents specified above before the close of business on May 28, 1985. Debentures so surrendered for conversion will not be entitled to accrued interest and must have attached the June 15, 1985 coupon and all coupons maturing thereafter.

The Debentures are presently convertible into Common Stock of Federated Department Stores, Inc. at a price of \$41 per share.

FEDERATED DEPARTMENT STORES, INC.
 Successor by merger to
 FEDERATED DEPARTMENT STORES INTERNATIONAL COMPANY

May 9, 1985

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 20% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide their correct taxpayer identifying number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

John Carr shares rise 18p as merger talks commence

BY CHARLES BATCHELOR

A BID may be in the offing for John Carr (Doncaster), the joinery group. Its shares rose 18p to 88p—valuing the company at £59m—after it announced yesterday that it had begun negotiations aimed at an agreed merger.

Carr, which suffered a profits setback in the second half of the year ended September 1984, said discussions were at an early stage and it was impossible to say whether an offer would result.

Market speculation centred on Rugby Portland Cement as the likely bidder but neither Rugby nor Carr would comment.

Rugby has been attempting to diversify away from cement and yield £12m for Addison Corporation, an Atlanta, Georgia-based timber products distributor, last September. Rugby's shares were unchanged at 125p yesterday.

Mr Mark Stockdale of stockbroker, Seligman, Milken, said: "Rugby has strong management and the cash resources. We are at the bottom of the timber cycle so the sector is out of favour. Carr is the most attractive of the timber companies, with sound

finances and good product development. Rugby itself has been a bad candidate so a significant move like this would strengthen its hand."

Members of the Carr family and other directors own about 15.5 per cent of the company, while four UK institutions have holdings of between 5 and 6 per cent.

A drop in Carr's pre-tax profit from £4m to £3.8m in the second half of the year ended September 1984 held back its recovery. The year as a whole, profits in the year rose from £7.05m to only £7.52m on turnover which went from £41.5m to £47.2m.

A slow-down in market growth and exchange rate movements put pressure on margins while a four-week strike at its main Doncaster works cost an estimated £400,000 at the pre-tax level. The company, nevertheless, made use of the strike to accelerate the reorganisation of its product range.

In the five years to September 1984 the company increased pre-tax profits from £3.6m in 1980 to £7.52m, while turnover rose from £22.5m to £47.2m.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY
 Interiors: Castle (G. S.), Feilins Soata, Fudlinvest, Royal Bank of Scotland, Sava and Prosper Return of Assets Investment Trust, Statix, Vaux Securities, World Stores, Whesave.

FUTURE DATES

Finals: Oubeshama, Qualvest, King and Shazoo, Molyne, TDS Circuits, USI.
 Interims: Cypriote, May 20
 Olympia, May 13
 Molyne, May 28
 Finals: Allied Irish Banks, May 22
 British and American Film, May 21
 Calfins, June 7
 Fine Art Developments, May 21
 Toshiba, May 22
 Welpac, May 13

MINING NEWS

Kidd Creek president attacks government-added cost burdens

BY KENNETH MARSTON, MINING EDITOR

WHILE it is not unusual for a mining company to make a strong criticism of government-imposed cost burdens, a touch of piquancy is provided when the protest comes from the president of a government-controlled company.

This is the case with Mr Donald C. Lowe, president of the Canadian copper-nickel producer Kidd Creek Mines which is controlled by the Commonwealth Government of Canada Development Corporation.

The Canadian mining industry needs the help of the government at all levels to develop the policies which will ensure the success of one of Canada's most vital industries," he says, "and there is no better time to act than now."

Warning to his theme, Mr

Lowe adds: "Government cost burdens now amount to 50 per cent of the mining industry's before-tax profits; add between 12 and 45 per cent to the initial cost of new capital investment; and account for an average 30 per cent of annual production costs."

Mr Lowe points out that from 1978 to 1983 mining companies in Alberta have had to absorb cost increases of more than 100 per cent for fuel, 80 per cent for electricity and 60 per cent for property taxes while, in Quebec, the cost of mandatory contributions to social programmes rose 32 per cent in one year.

"Such increases are threatening to overwhelm the industry when it is in the midst of a fragile recovery. Many mining

companies continue to lose money despite their best efforts," he adds.

Still, Kidd Creek managed to earn a profit of \$1.7m (£1m) in the first quarter of this year compared with a loss of \$1.7m a year ago. The improvement reflects the drive to reduce costs coupled with lower interest charges.

The company's C366m expansion programme, due to be completed in 1988, will further reduce costs by allowing the company to smelt and refine more of its concentrate production and eliminate much of the outside processing.

It will raise annual copper smelting and refining capacity from 50,000 to 80,000 tonnes, and increase zinc plant output from 120,000 to 127,000 tonnes.

Lower gold price hits Echo Bay

CANADA'S gold-producing Echo Bay Mines has made a low-key start to 1985, with first quarter earnings of \$396,151m, equal to 8 cents per share, compared with 38.5m in the previous three months and \$35.1m (before the preferred dividend) in the first quarter of 1984.

Gold production in the first quarter rose to 50,234 oz, reflecting higher output at the company's Lupin mine in the Northwest Territories and the share of the 50 per cent-owned Round Mountain mine in Nevada which was acquired as from January 1 with the purchase of Copper Range.

Echo's earnings, however, were hit by a lower gold price received in the latest quarter of US\$316 per oz compared with US\$360 in

the preceding three months. The fall reflected, in part, the effects of earlier forward gold sales. Echo says that Round Mountain did no more than break even in the latest quarter owing to an exceptionally cold winter. However, its gold output reached a record in March and average

production costs are expected to improve during the rest of the year.

Echo has estimated that its total gold production for this year, including the half-share in Round Mountain, should rise to about 280,000 oz, up from 181,534 oz in 1984.

IN BRIEF

South Africa's veteran gold-producing Durban Deep has reached agreement to purchase for R1.35m (£560,000) the entire mining title held by Rand Leases over the neighbouring area of Rand Leases ceased mining operations in 1971.

The assets comprise mining title over farms Vogelstruisfontein No 231 and Rooipoort No 237, plus the Nos 6 and 11 shaft headframes and shaft buildings.

Rand Leases will keep all slimes dams and waste dumps and surface housing. The purchase consideration is to be satisfied by way of an issue of Durban Deep shares or cash, or a combination of both. The proposals are subject to government and shareholder approval.

Another look is being taken at the old Parys Mountain property. The Anglo-American Corporation is to carry out 9,000-10,000 ft of core drilling over several months. The property is said to contain significant reserves of zinc, copper, silver, gold and lead. It was last mined in 1920.

Canada's McIntyre Mines has turned a first quarter operating

loss of C\$2.5m (£1.5m) into a net profit of C\$361,000 thanks to the earnings contribution of the company's 22 per cent stake in Falconbridge. A year ago McIntyre earned C\$65m.

The Que River zinc-lead-silver mine in Tasmania, owned by Albion (60 per cent) and Paragon Mining and Exploration (40 per cent) is to increase annual production to 300,000 tonnes from 200,000 tonnes. This follows agreement in principle for electrolytic zinc of Australia to raise its contractual purchase of ore to about 200,000 tonnes of ore per year from early 1985 until 1991. The Que River partners have an option to extend sales contracts for a further five years beyond 1991.

Edlow Resources has begun exploration for gold and associated minerals in the Yaloke and Abba areas of the Central African Republic, under the terms of an agreement recently signed with the government of CAR.

Edlow, headquartered in Bermuda, is a private company owned by the Edlow family of Washington, DC, and is well-known in nuclear circles through its trading activities in uranium.

Granville & Co. Limited

Member of The National Association of Security Dealers and Investment Managers

Over-the-Counter Market

High	Low	Company	Price	Change	Div. (p)	Yield	P/E	Adj. Yield
145	123	Asa. Brit. Ind. Ord.	145	+1	8.8	4.3	8.0	9.8
181	135	Asa. Brit. Ind. CULS.	181	+1	10.0	8.8	8.0	9.8
77	51	Almington Group	54	-	8.4	11.8	6.0	7.1
42	28	Armstrong & Rhodes	34	-	2.9	6.5	4.2	7.1
145	108	Bardon Hill	145	-	3.4	6.5	4.2	7.1
58	42	Bmy Technologies	52	-	3.8	7.5	6.3	7.3
201	170	CCL Ordinary	170	-	12.0	7.1	-	-
182	151	CCF Conv.	110	-	15.7	12.2	3.7	11.1
130	100	Carborundum Ord.	118	+3	4.9	4.1	6.9	9.2
73	59	Carborundum Tps. Pl.	58	-	10.1	12.2	3.7	11.1
320	182	Emek Horrell	320	-	8.5	13.3	4.7	7.5
288	170	Emek Horrell Pr. Ord.	288	-	8.5	3.7	3.7	11.1
32	25	Frederick Parker	29	-	-	-	-	-
88	33	George Blair	57	-	2.7	12.8	3.8	7.7
90	21	Ind. Precision	21	-	15.0	8.1	7.3	13.3
218	186	Iain Group	186	-	13.7	8.8	6.4	8.4
124	101	Jackson Group	108	-	12.5	14.5	6.7	10.8
283	213	James Burrough	258	-	12.5	14.5	6.7	10.8
83	83	James Burrough Sp. Pl.	83	-	-	-	-	-
223	100	Lingaphone Ord.	223	-	-	-	-	-
120	83	Lingaphone 10 Sp. Pl.	83	-	15.0	15.3	28.4	27.0
80	39	Midwest Holdings NV	80	-	5.0	8.4	-	-
120	31	Robert Jenkins	53	-	6.7	16.4	17.6	4.1
40	28	Sorbusco	28	-	4.3	13.3	18.2	17.3
444	330	Trevlin Holdings	330	-	12.3	12.3	18.2	17.3
20	17	Walter Alexander	20	-	7.5	7.8	6.8	11.8
247	218	W. Yates	223	-	17.4	7.8	6.8	11.8

Prices and details of services now available on Prestel, page 48146

Adams & Gibbon rejection

Adams & Gibbon, a Newcastle-upon-Tyne-based motor dealer, has issued a detailed rejection of the £4.3m cash takeover bid from Keep Trust. The 240p per share bid is worth much less than A & G's revised net asset value of 385p per share, the company argued.

A & G said it plans to increase the total net dividend for the year ending November 1985 by 25 per cent to 6.875p per share. A valuation of A & G's property carried out by Storey Sons & Parker, chartered surveyors, put a market value of £3.35m on A & G's properties.

This together with the net value of other assets stated in the latest audited accounts values A & G's net assets at 385p, 59 per cent more than the Keep bid, A & G said. It is also revising its business and prospects to produce a profit forecast "in due course".

A & G's directors and their families, with 9.26 per cent of the company, and other shareholders representing a further 13.86 per cent of the shares will not be accepting the offer.

Keep, a holding company with interests in motor trading and engineering, already owns 11.89 per cent of A & G. The Grosvenor Group motor distributor has a 14.39 per cent holding. A & G's shares were unchanged at 245p yesterday, 8p above the bid level, while Keep fell 1p to 173p.

Hanson gets 15% of Pennine in U.S. deal

BY CHARLES BATCHELOR

PENNINE RESOURCES, the oil and gas exploration group headed by Mr Malcolm Horsman, a former managing director of Toser Kemsley and Millbourn, is to pay about £10m for Talbot Group, a small U.S. retail chain currently owned by Hanson Trust.

This is the third deal to be carried out by Pennine since the arrival of Mr Horsman as the largest shareholder and chairman in August 1983. It will leave Hanson with a 15 per cent stake in Pennine, which it intends to retain.

Mr Horsman, a former director of the Slater Walker Group, and still an enthusiastic supporter of Mr Jim Slater's management style, said the aim was to take Pennine into "turnaround" situations.

Pennine will finance the Talbot purchase by the issue of 2.3m Pennine shares, with the balance in cash.

Talbot has 19 discount stores, mostly in Pennsylvania, with the rest in holiday areas in the U.S. such as the Carolinas and near Boston. Mr Horsman expects to revive a plan to open four or five new stores in Florida.

The Talbot stores originally functioned as outlets for the knitwear produced at Talbot's factory but the manufacturing

operation has been closed down and the stores now sell mainly imported clothing.

Hanson acquired Talbot when it bought U.S. Industries, a Connecticut-based manufacturing group for \$384m in May 1984. Pennine plans to use the Talbot outlets for the clothing made by Dutchmaid Inc. which it bought for \$3.6m last October. Dutchmaid makes, distributes and sells ladies' and children's clothing by the party-plan method.

Dutchmaid and Talbot sell to the same consumer group while Talbot has a buying operation in the New York fashion district which will benefit Dutchmaid, Mr Horsman said.

Mr Horsman became chairman of Ralli International, the international trading and commodity group, in 1983 after 41 years with Slater Walker. He went on to become deputy chairman and joint managing director of Bowater after its merger with Ralli. He then joined Toser, Kemsley but resigned abruptly in January 1983.

He paid £1.2m for the 31 per cent stake in Pennine owned by Camdean Resources. His holding has since been reduced to about 20 per cent. Shares in Pennine, which are traded under rule 535, rose 4p to 42p yesterday.

NOTICE TO BENEFICIAL OWNERS OF 12% NOTES DUE APRIL 15, 1985, ISSUED BY GENERAL FOODS CREDIT CORPORATION

U.S. \$80,000,000

General Foods Credit Corporation

(Incorporated in Delaware)

12% Notes Due April 15, 1985

NOTICE IS HEREBY GIVEN that the Fiscal Agency Agreement dated as of October 15, 1984, as amended, between General Foods Credit Corporation, as Issuer (the "Company") and Morgan Guaranty Trust Company of New York, Fiscal Agent, relating to U.S. \$80,000,000 aggregate principal amount of 12% Notes Due April 15, 1985 (the "Notes"), has been amended to effect the assumption by General Foods Capital Corporation of the due and punctual payment of the principal of and interest on the Notes and the performance or observance of every covenant of the Notes and of the Fiscal Agency Agreement on the part of the Company to be performed or observed. The Company has unconditionally guaranteed the due and punctual payment of the principal of and interest on the Notes and coupons, when and as the same shall become due and payable, whether at maturity, upon redemption or otherwise, according to the terms thereof and of the Fiscal Agency Agreement, and the performance by General Foods Capital Corporation of all other obligations of the Company under the Notes and the Fiscal Agency Agreement.

Full particulars of the Notes, the Company and General Foods Capital Corporation are available in the External Statistical Service, and may be obtained during usual business hours up to and including May 23, 1985 from Cazenove & Co., 12 Tokenhouse Yard, London EC2R 7AN.

For further information regarding this amendment, contact Morgan Guaranty Trust Company of New York, principal paying agent for the Notes, at 30 West Broadway, New York, N.Y. 10015, U.S.A., or at Morgan House, 1 Angel Court, London EC2R 7AE, England.

Dated: May 7, 1985

INVITATION OF BIDS FOR PETROLEUM EXPLORATION

His Majesty's Government of Nepal, Department of Mines & Geology, hereby invites bids for Petroleum Exploration in the following Exploration Blocks located in the southern part of Nepal. Companies desirous of undertaking Petroleum Operations in Nepal can participate in the bidding according to the Petroleum Laws of Nepal, 2041 (1985).

- Opening of invitation for bids: April 9, 1985.
- Closing of bids: October 15, 1985 (5:00 p.m.)
- The location and size of the offered Exploration Blocks are as follows:
 Block No. 1 - Chhangari 4641 sq. km. Block No. 6 - Bighunji 4680 sq. km.
 Block No. 2 - Karnali 4636 sq. km. Block No. 7 - Malengawa 4920 sq. km.
 Block No. 3 - Nepalgunj 4908 sq. km. Block No. 8 - Janakpur 4941 sq. km.
 Block No. 4 - Lumbini 4965 sq. km. Block No. 9 - Rajbiraj 4954 sq. km.
 Block No. 5 - Chitwan 49

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ARE YOU READY TO JOIN US?

The people we have in mind for our Financial Planning and Systems Group are already at financial or controller level or thereabouts. They are impatient to go beyond their specific company responsibilities to a wider field, where all their skills and potential can be brought into play. They have ability and vision as well as ambition, interested as much in strategic thinking as in carrying it out. They look forward to the variety of businesses and disciplines we work with and are prepared to use their qualifications and experience as a starting point for their further development.

If this could be you, we'd like to hear from you. Please send a career résumé, together with a daytime telephone number and quoting ref. 01/6 to: Clive Williams, Coopers & Lybrand Associates, Fleetway House, 25 Farringdon Street, London EC4A 4HD.

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A rapidly expanding and profitable engineering company is making significant investment in advanced manufacturing methods and systems to support the high level of engineering skills and increasing market share. The current turnover of £57m is expected to grow significantly.

They now wish to appoint a high calibre financial controller who will join a small dynamic management team which reports to an energetic managing director.

Responsibility will include day-to-day financial control & accounting, fast and accurate management information, business planning, pricing and direct involvement in contract negotiation. Experience of introducing computerised accounting and control systems including the application of standard cost controls is required.

If you are a qualified accountant, aged 28-32, with relative experience in the engineering industry, please apply quoting ref. L 177, to:

Chris Haworth
Mason & Nurse Associates
1 Lancaster Place, Strand,
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

CHARTERED ACCOUNTANTS

Recently qualified or with 1-2 years' experience gained in a reputable firm are required for international audit in a prime American bank. Fluency in French and/or Spanish would be a plus, but not essential. Up to £15,500. On promotion to officer status, a car would be provided together with other excellent benefits, including mortgage subsidy.

Please telephone:

Shelagh Arnell
01-248 0820

ASB RECRUITMENT
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London EC4V 5AS

Financial Controller

North West

c £16,000 + car

Our client is a profitable, privately-owned group of companies, with international operations, engaged in the manufacture of consumer products for the retail sector.

Responsibilities will include overall control of the finance and company secretarial functions for the UK operations, together with statutory reporting responsibilities for the whole group. Specific emphasis will be placed on continuous re-appraisal of the manufacturing management accounting procedures and the development of fully-integrated, computer-based systems embracing cost control, budgetary control and long-term planning. A Board appointment is envisaged in due course.

Candidates aged 28-35 should be qualified accountants who can demonstrate a successful track record to date in a manufacturing environment. Technical ability is obviously important, but candidates will also be assessed on their ability to make an effective contribution to the general management of a fast-moving, growth-orientated company.

Relocation facilities are available where appropriate. Interested applicants should write to Barry Ollier BA, ACA, quoting reference 7012, at Michael Page Partnership, Clarendon House, 81 Mosley Street, Manchester M2 3LQ. Tel: 061-228 0396.

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International Recruitment Consultants
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Our client is a world leader in the provision of information services to the media and the financial community and is UK based with establishments in over 70 countries. Vacancies exist within the Corporate Finance Department for two Assistant Financial Managers. Successful candidates will be engaged in various aspects of group financial accounting, including the provision of management information, UK statutory requirements and the regulatory requirements of the US Securities Exchange Commission. Candidates (male/female) must be qualified accountants, preferably with a degree, who have gained experience with a major professional firm and possess the necessary personal qualities to succeed in a fast moving environment. Ref: 1343/FT. Write or telephone for an application form or send full details (with telephone numbers and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
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We are the management consultancy arm of one of the largest international accounting firms. The rapid growth of our practice has created a need for additional accountants with hard practical experience of designing and implementing computerised accounting and management information systems. Of particular interest are candidates with experience of large-scale general ledger packages such as MMS, G/L PLUS and MSA.

We can offer you a variety of challenging work with clients spanning the whole range of industry, commerce and government. And you would have the opportunity of broadening your skills into areas such as corporate appraisals, profit improvement programmes, project feasibility studies and financial model building. Long term career prospects are excellent.

You should be a qualified accountant with a good first degree and several years relevant systems experience. Our preferred age range is 28 to 38 years.

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting ref: 2276 to M.R. Hurton.

Touche Ross & Co.

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Hoggett Bowers

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Investment Fund Management

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The investment management unit of this prestigious merchant bank uses state of the art technology and advanced trading and switching techniques to maximise returns for its institutional clients. To complement the investment managers' expertise excellent research, development and administration systems are vital. This position is responsible, with a staff of three, for the further development of e.d.p. to identify otherwise unrecognised market opportunities and ensure that decisions are executed and documented with 100% efficiency.

Candidates, probably aged under 30 years, will be graduates with sound e.d.p. knowledge and valid experience in the investment industry. They should have the ability and personality to earn the respect of colleagues, directors and clients for their contribution to the team. Prospects and benefits are superb.

J.L. Duff, Ref: 18088/FT. Male or female candidates should telephone in confidence for a Personal History Form 01-734 8852, 6th Floor, Sutherland House, 5/6 Argyll Street, LONDON, W1V 1AD.

Financial Controller

W. Middx.
£28,000 + car

The company maintains an influential presence within the Video industry. Occupying one of the largest custom-built video duplication plants in Europe, they market and release a wide range of products for home entertainment and commercial markets.

Reporting to the Managing Director, the Financial Controller will assume full responsibilities for all financial and accounting activities, including budgets, taxation and Data Processing.

Candidates in their mid 30s must be fully qualified accountants, with prior controllership experience in a dynamic, fast-moving environment, demanding a high level of management skills.

Computer development and familiarity with American reporting procedures would be a distinct advantage, together with a knowledge of distribution.

The position carries a full range of attractive benefits and of course, relocation assistance wherever necessary.

Please reply in confidence quoting reference HP/2209.

BARCLAYS EXECUTIVE APPOINTMENTS

1 Pembroke Road, Ruislip, Middx. HA4 8NQ.
Telephone Ruislip 72654 (24 hours).

FINANCIAL ACCOUNTANT

Watford

c. £16,500 plus car

Our client is the subsidiary of a very successful international group, operating in consumer durable markets in the United Kingdom, Western Europe and the Middle East. They wish to appoint a Financial Accountant to join a small management team that is well established in the industry and poised for growth. The successful candidate will report to the Managing Director and have responsibilities covering the United Kingdom and France for management accounts, financial reporting, procedures, controls and the operation of an N.C.R. configuration.

A qualified Chartered Accountant, male or female, aged 30-45, would fit the client's specification. Additionally some French would be helpful but this is not mandatory.

This appointment is urgent, therefore you can expect an immediate response upon receipt of your c.v.

James Allen

PERSONNEL SELECTION

Personnel Selection Limited, 46 Drury Lane
Soulthall, West Midlands B91 3BJ
Telephone: 021-705 7399 or 021-704 2851

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MANAGEMENT ACCOUNTANT

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The Electricity Supply Pension Scheme is seeking a self-motivated qualified accountant to fill this new post at a senior level. The growth of the Scheme's investments, currently with a market value of £4,000 million, has created the need for this position. The successful applicant must have experience of management accounting in the fields of corporate accounting, budgeting and company accounts. Knowledge of UK taxation and the ability to absorb the principles of taxation regimes in those overseas countries where the Scheme has investments will be of considerable benefit.

In addition the Management Accountant will assist in the preparation of the Scheme's consolidated annual accounts and in the absence of the senior officer will oversee the finance function.

Please write in confidence, with CV and current salary quoting ref 25/FT to: David Webb, Recruitment Officer, The Electricity Council, 30 Millbank, London SW1P 4RD

The Council has an Equal Opportunity Policy and welcomes applications from disabled people.

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Accountancy Appointments

Company Accountant

London W1.

c.£18,000

Our client is an international trader in refined oil products. Established in 1983 with a head office in one of the Arabian Gulf countries, the company has experienced rapid growth.

A UK branch office is already established, monitoring trading contracts and co-ordinating banking activities. An accountant is required who will join a small operations team and assume responsibility for all financial aspects of UK activities and submit timely reports to head office. Experience in a trading environment and exposure to the treasury function would be helpful and a willingness to take on general administrative matters is essential.

The company is set for further development and expansion, and therefore places a premium upon sound

judgement and consistency, backed by solid experience in finance and administration. We therefore feel that the appointment could appeal to a mature, qualified accountant who has perhaps taken early retirement but who can still offer energy, commitment and decision making and organisational ability to our client, for a number of years.

Please reply in confidence, enclosing career details and quoting reference S5827/L to Valerie Fairbank, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

 **PEAT MARWICK**

Controller

c £22,500

London based

Our client, a Middle Eastern investment group, with substantial interests overseas, wishes to appoint a Controller. This is a new position and the successful candidate will report to the directors/shareholders.

The main responsibilities of the post will be to review all the company's commercial and industrial investments, ensuring that the company's interests are being properly protected, and its business effectively controlled. There will be considerable amounts of travel, especially outside Europe.

Candidates should have experience in business or banking and be familiar with the interpretation of financial information. A period in non-financial auditing would be useful as would an accounting qualification, though this is not essential. Good business sense, administrative and effective reporting abilities are essential.

A starting salary of c £22,500 is offered, and there are generous benefits. There are good prospects for the right candidate.

Please write, indicating how you meet our client's requirements, quoting reference 1412 to:

Binder Hamlyn
MANAGEMENT CONSULTANTS
Anne Knell, Executive Selection Division
Binder Hamlyn Management Consultants
8 St. Bride Street, London EC4A 4DA

Financial Controller

London

c.£22,000 + car

Our client is the UK subsidiary of a diverse Hong Kong based group and imports and distributes goods to major retailers.

It is about to launch an exciting new venture providing a service, which research has shown is wanted and needed by retailers, but is as yet unobtainable on the scale proposed by our client. Existing customers of the group have indicated their interest and commitment to the project but it is anticipated that there will be a wider market demand.

A Financial Controller is required, who will report to the Managing Director of the UK group, and will assume responsibility for the finance function and much of the administration of the existing companies and for the new project.

The position will appeal to a young, qualified accountant (preferably chartered) with real commercial awareness who would thrive on the difficulties - and rewards - associated with a 'start up' situation.

This is potentially a highly profitable venture and represents an opportunity to make a significant personal contribution which will be rewarded with an attractive salary, profit share scheme and possible directorship.

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The position involves considerable UK travel with occasional overseas visits (returning home at weekends). Base location can be London, the Midlands or West Country.

Candidates should be qualified accountants, probably aged 30-40, either with several years audit experience in a manufacturing environment or at managerial level, within a medium/large professional firm.

Please send your career details to Barry C Skates, quoting reference 6774.

Mervyn Hughes
Alexandre Tk
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37 Golden Square,
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☎ 01-434 4091

Senior Accountant

City Package c.£27,000+car

A career opportunity has arisen for a Senior Accountant to join a small team in our Finance Division, operating and developing financial control systems for our UK activities. The successful application of these systems will make an important contribution towards the continuing profitable growth of the Bank.

To fill this key post of Deputy Manager within our Financial Control Department we are looking for a qualified Accountant, aged 35-40, with a first class academic and professional record, together with several years commercial experience at senior level. Candidates must be fully capable of further developing, implementing and operating cost-effective financial planning and control systems. Practical experience of both mainframe and micro computer financial systems is very desirable.

To the person who can satisfy these high standards a very attractive package will be offered, including a salary in excess of £23,500, together with pension, profit share, subsidised mortgage, preferential loans, BUPA and other banking-related benefits, plus a car.

Please send details of your career including examination record and present salary to: Alan Cox, Chief Manager (Financial Control), Finance Division, Lloyds Bank Plc, 71 Lombard Street, London EC3P 3BS.



Finance Director

Robertson Research International

North Wales £20,000-£25,000 + car etc.

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Applicants will be chartered accountants aged 35-45 who can demonstrate experience at a senior level gained ideally in a technical services or similarly relevant engineering environment. Experience in the oil and gas industry will be useful.

Rewards will include a share option scheme, profit sharing and other benefits. The post offers advancement potential.

Interviews will be held in London and Manchester.

Please write in confidence to MJB Ping, enclosing a detailed curriculum vitae, and quoting reference F/255/P, at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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C. London

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Thus, if you are seeking the opportunity to exercise commercial judgement plus real business involvement, write or telephone Patrick Donnelly. 01-222 5169 quoting ref. FT/66



The Finance Index

Financial Recruitment Consultants
11 Palmer Street, London SW1A 0AB Tel: 01-222 5169

Chief Accountant

£16-18,000 + Car

Candidates should be fully qualified (ACA/FCA) with several years experience. To be responsible for all aspects of the accounting function and for the efficient day to day running of the accounts department.

A career opportunity with excellent prospects. Applications in the first instance to the Managing Director.

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and Associates Limited
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Telephone Egham 07940 3371 (10 lines)

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c. £16,000 Cambridgeshire

This small well established and independent high-tech company (t/o £5 million) requires an energetic and practical Accountant to join its young management team.

Applicants - probably aged about 30 - will be qualified Accountants (ACMA, ACCA) who can demonstrate their skills particularly in the areas of costing and stock control. Experience of purchasing and general administration would be advantageous.

Successful exercise of tight financial controls and the ability to adjust to the requirements of a rapidly changing and expanding technological scene can lead to an early Board appointment.

Applications in confidence to O.E.B. Hughes:
PETER NIGHTINGALE ASSOCIATES LTD.
Specialist Selection Consultants
16 Regency Street, London SW1P 4DD.
Tel: 01-821 6229 (or evenings 089 276 288).

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Responsible for a demanding portfolio of international and local clients, both in the financial and industrial sectors, you will need to be a member of a recognised accountancy body, with upwards of five years relevant post qualifying experience, strong management skills and a keen sense of commercial awareness.

Whilst not essential, previous experience of the banking industry and a working knowledge of either French or German would be an advantage.

For the candidate who demonstrates the necessary progress and commitment, prospects of partnership in the short/medium term are good.

Please write with full CV to: K. A. Hay, Partner in charge, Ernst & Whinney, 25b Boulevard Royal, L-2449 Luxembourg.

All applications will be treated in strictest confidence.

Ernst & Whinney
Accountants, Advisers, Consultants

CHIEF ACCOUNTANT

S.E. Essex

c.£17,000 + Car + bonus

Our client is a successful division of a major regional publishing group employing a staff of 380. Due to internal promotion an outstanding opportunity exists for a qualified accountant (28-45) to contribute to the continuing growth of the company.

Reporting to the Managing Director, the appointee will be responsible for the full accounting service, develop and maintain efficient systems, board reports and some aspects of company secretarial work. Experience acquired within commerce or industry, with man management would be ideal.

Benefits include bonus scheme, medical insurance and full relocation expenses.

For further details and application form, please telephone or write to K. C. Davenport B.Com., quoting ref. KC 4915.

19/21 Wilson Street, London EC2M 2TA. Telephone: 01-428 2714

Deboo
Executive

ACCOUNTANT

A small oil exploration company with international activities and with production income is seeking a company accountant who is likely to have had at least two years' corporate experience after becoming qualified. Attractive salary, stock option plus pension arrangement.

Please write with cv to:

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Accountancy Appointments

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BERKSHIRE

£25,000 + car

This exciting managerial challenge arises in a £30 million turnover company whose international success has earned it a worldwide reputation.

Reporting to the Managing Director and playing a key role in the management team, the Financial Director will take responsibility for all aspects of the finance and management services functions. An early priority will be to implement and operate effective financial controls, with a particular emphasis on manufacturing operations.

Applicants should be qualified accountants with sound experience of sophisticated management information systems, gained in a production orientated environment. They must possess the personal qualities both to manage their own staff successfully and to work closely with line managers to ensure that corporate objectives are achieved.

Please send a comprehensive career resume, including salary history and day-time telephone number, quoting ref: 2272 to W.L. Teit, Executive Selection Division.

Touche Ross & Co.

Hill House, 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Financial Controller

c £18,000

London NW6

Our client, Pip UK Limited, a franchise print operation, wishes to appoint a Financial Controller reporting to the Managing Director.

The main responsibilities of the post will include the management of the company's accounting and finances, assistance to prospective franchisees and working with present franchise owners on financial matters. The parent company is American, and the successful candidate will need to report regularly to the States.

Candidates should be qualified accountants with commercial experience. They must be comfortable with computerisation and able to manage a small team. They should have experience of raising finance and developing effective bank relationships.

Benefits include BUPA, Life assurance and long term disability insurance.

Please write, stating how you meet our client's needs, quoting reference 1414 to:

BinderHamlyn

MANAGEMENT CONSULTANTS

Anne Noel, Executive Selection Division,
Barker Hamlyn Management Consultants,
8 St. Bride Street, London EC4A 4DA.

Financial Director

Hampshire

(Easy access to M3 and M4)

c£28-£30,000 + car

Our client is a very successful business, turnover around £90 million and profitable, operating in one of the fastest growing sectors of high technology. It is the subsidiary (with large fellow subsidiaries in USA) of a major British public group. The Company has developed its business with a wide spectrum of customers, operating through subsidiaries in the UK and through distributors in Europe, the Middle East and in Africa.

The Financial Director will report to the Managing Director and should:-

- be a qualified accountant, aged probably 33-45.
- hold a financial director or controller responsibility in a lively, medium-sized manufacturing business preferably part of a larger organisation in electronics, computers, business equipment or in light engineering.
- have sound experience in the application of profit planning and cost control techniques, and in the introduction and development of computer based systems.
- be an able manager and effective communicator; tough minded and commercially alert.

Security benefits are good; as are future prospects. Removal costs will be met and help given with other problems associated with family re-location.

Initial meetings will be arranged locally, outside office hours if necessary.

Brief application should be sent to John Hearn at this address:-

Hearn Healy & Partners

Management & Recruitment Consultants

Westmorland House, 127 Regent Street, London W1R 7HA. Tel: 01-734 6267

ACCOUNTANCY APPOINTMENTS
APPEAR EVERY THURSDAY

Rate £37.00 per single column centimetre plus V.A.T.

Group Financial Services Manager

Berkshire

c £25,000 + car

Our client specialises in the marketing and distribution of high technology products and is a brand leader in its field with a strong multinational base. Continuing high growth and diversification will lead to a turnover of over £50m in the United Kingdom for the current year.

A commercially minded accountant is required to assume responsibility for financial accounting, systems development and company secretarial and treasury duties. Reporting to, and working closely with, the Managing Director you will also control various administration functions including personnel.

Likely to be aged in your 30's and a qualified chartered or certified accountant, you

will be highly presentable, assertive and motivated. Strong management accounting experience is essential and previous exposure to a US multinational environment would be preferred.

Candidates with the potential to succeed in a fast moving organisation and progress to General Manager status in the medium term, will be offered an attractive remuneration package together with a fully expensed company car and relocation expenses where applicable.

Candidates should write to Nick Baker FCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting ref. 246, at 31 Southampton Row, London WC1B 5HY.

Michael Page Partnership

International Recruitment Consultants

London Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

Put your Stamp on our Business

Central London

c. £14,000 to start

To match our growing commercial opportunities we are currently making rapid improvements in both financial and Management systems, as we gear the business for major developments which require an innovative approach to accounting. This creates more opportunities for young newly qualified accountants to join the financial policy-making team of our national Headquarters near Victoria.

You must be willing to accept the challenge of demanding work. You will advise and guide Marketing and other functional divisions. Amongst your responsibilities will be the analysis and implementation of recommendations for improvement of new and existing services and major customer contracts, as well as the development and maintenance of key integrated accounting information needed by top managers and Directors. In some of the positions you will provide evaluations and controls on recommended capital investment

schemes. The work will also involve occasional travel to operational units within the UK, working with front line managers.

We offer an attractive salary package including a contributory pension scheme. Accountancy is a growth area within the business, so there are excellent promotion prospects both in London and in regional centres. For example, within two to three years you could be Finance Manager of a major operational unit, earning over £17,000 a year.

If you feel that you can offer us the skills and enthusiasm we seek, send details of your qualifications and experience - a standard CV is perfectly acceptable - to Graham Bibby, FCA, FCMA, Post Office Headquarters, 33 Grosvenor Place, London SW1X 1PX by 17 May 1985, quoting reference FT. Interviews will be arranged by the end of May.

The Post Office is an equal opportunities employer.

The Post Office

Our business is your future

RECRUITMENT SERVICES RECRUITMENT SERVICES RECRUITMENT SERVICES

FINANCIAL DIRECTOR

CENTRAL LONDON

c£40,000

Our client is a major distribution and secondary manufacturing company, the largest in its field in the UK. Turnover exceeds £100m and its activities cover the construction, automotive and security industries. Headcount is about 4000. It is the European arm of a major international group.

Evolution towards more co-ordinated control from the centre together with substantial expansion in the past two years have led to the decision to appoint a new Financial Director. Apart from taking complete responsibility for all the financial affairs of the company, he (or she) will be expected to be fully involved with the management of the company and must be capable of deputising for the Managing Director.

This is a more senior and more broadly-based role than most Financial Director appointments and we are looking for a Chartered Accountant with considerable authority and experience. General management experience would be a real advantage and up-to-date capability in modern financial management techniques and computing is essential.

In the first instance please send a brief summary of your career to the address below quoting DD68. Under no circumstances are candidates identified to our clients without prior consultation.

Lovell & Rupert Curtis Limited

St Martin's House-29 Ludgate Hill-London EC4M 7BQ-Tel: 01-248 8033-Telex 261000.

Financial Controller

£20-£25,000 + CAR

Based: SURREY

Our client, a £300m Turnover, multi-branch market leader, is part of an International Organisation.

Reporting to the Director of Finance, the finance function utilises extensive computer facilities and a department headcount exceeding 100.

Key responsibilities will be the directing of all cash and treasury related activities, control and enhancement of financial and management reporting and the maintenance of effective internal controls in a volume transaction environment.

The candidate will ideally be:-

- Aged between 30-40
- Professionally Qualified
- Experienced in the development of sophisticated reporting systems
- In possession of proven managerial skills
- Experienced with acquisition reviews and absorption

The company adopts a stance of strong organic and acquisitive growth, candidates skills should attest to the ability to contribute significantly to the managing of this growth.

Contact Adrian Thorley in strict confidence.

Alexander Associates, 30b Church Road, Burgess Hill, West Sussex RH15 9AE
Tel 01-755 1309 Tel 044-46 48181

Morgan Grenfell & Co. Limited

Internal Audit

Morgan Grenfell & Co. Limited wish to recruit two young Accountants, with either Chartered or equivalent qualification, to join a small but expanding team. This team is responsible for advising on the systems and internal controls supporting the Bank's wide ranging interests both in the UK and overseas.

These positions involve substantial liaison with senior management. The successful candidates should be aged 25-30 and demonstrate a high degree of self motivation, maturity and possess strong communication skills; knowledge of banking and securities markets would be useful but not an essential requirement.

Success in the position will ensure many opportunities for further development within the Group's international activities.

Applications, including brief details of career to date should be sent to:

Helen Rigby, Personnel Manager
Morgan Grenfell & Co. Limited
23 Great Winchester Street
London EC2P 2AX

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, SHEFFIELD and WINDSOR

Ambitious Young Accountant

Scotland, c £16,500 - Car allowance

An outstanding opportunity for a young qualified accountant (ACMA, CA, ACCA) in a dynamic and demanding environment where performance and contribution will lead to rapid promotion. Working closely with the Financial Director, the successful applicant, with specific responsibility for financial planning, will be involved in all aspects of a successful FMCG business which uses the full range of modern accounting practices.

Candidates aged 26-30 will already have experience preferably gained within a multi-national manufacturing organisation, utilising computerised systems. The demands of the appointment require pace, self confidence, profit awareness and the ability to work effectively within an aggressive and successful management team. A good remuneration package, including generous relocation assistance, is combined with the genuine prospect of accelerated financial and career progression.

J.C. Brown, Ref: 31719/FT. Male or female candidates should telephone in confidence for a Personal History Form 041-221 2585, 127 St. Vincent Street, GLASGOW, G2 5JR.

Supervisor of Finance EUROPE

Northwest Orient Airlines - one of the USA's largest and most consistently profitable airlines - is seeking a capable financial manager to assume the newly created position of Supervisor of Finance for Europe.

The airline has a record of over half a century of financial success and stability, and in 1984 won the Financial Management Award given by the International Journal, Air Transport World. The person appointed must have the qualities to maintain these high standards.

The successful applicant will be based at our Atlantic Region Headquarters near Gatwick Airport and will report to the Manager of Finance and Administration. Responsibilities will include the management of all corporate financial activities in Europe, Africa, and the Middle East, including the functional co-ordination and supervision of all accounting personnel in all the countries of our Atlantic Region.

The ideal candidate will have a university degree and 2-5 years of previous experience in financial management, providing a solid foundation in finance and accounting. Previous airline experience is not essential but applicants will be expected to demonstrate good initiative and an energetic, enthusiastic work attitude.

Company benefits include non-contributory pension and medical schemes, as well as a generous range of other benefits in keeping with our status as a major US airline. Salary commensurate with experience.

Please apply in writing, with a full CV, to:

Supervisor of Personnel & Administration
NORTHWEST ORIENT AIRLINES
Atlantic Regional Office
Airlink House, Hazlewick Avenue
Three Bridges, Crawley
Sussex RH10 1YS

NORTHWEST ORIENT

INTERNATIONAL APPOINTMENTS

APPEAR TODAY ON

PAGE 38

International Appointments

A Major Investment Institution Abu Dhabi

Investment Managers Investment Analysts Bond/Equity Dealers

Our client requires professionally qualified Investment Managers with at least 5 years' experience of managing a discretionary portfolio of equities and bonds in the European, or North American or Far Eastern Stockmarkets. Ref: 2273/FT

They require professionally qualified Investment Analysts with at least 3 years' experience in the European, or North American, or Far Eastern Stockmarkets. Ref: 2274/FT

They also require Bond/Equity Dealers who will assist in dealing with a large portfolio. Candidates will have at least 3 years' experience gained in first class financial institutions in the Far East or North America. Ref: 2275/FT

The contract will be for a minimum of 3 years, renewable thereafter. Attractive salaries, free of tax in Abu Dhabi, will be negotiated and high class accommodation, transport and medical facilities will be provided.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting the appropriate reference number, to W.L. Tait, Executive Selection Division.

Touche Ross & Co.

Hill House 1 Little New Street London EC4A 3TR Telephone: 01-353 8011

CHIEF ACCOUNTANTS — ZAMBIA (TWO POSTS)

Age 28 to 35 years

Remittance facilities. Gratuity.
Free house, utilities and car.
Generous allowances.

A major International Public Company, with diverse interests in Zambia, seeks to appoint two Chief Accountants for two subsidiaries located in the Copperbelt. Whilst contracts are for two years, renewable, these are regarded as career appointments.

Candidates will be qualified Accountants, who can demonstrate a success in managing an accounts department in, preferably, either general trading or the construction industry.

Previous overseas experience is not essential. These positions, in a climate and country with much to offer, are available on married status only. Full information on living conditions will be given on interview.

If you would like to receive further information on these positions, please forward your written CV, in strictest confidence, to Neil Gillespie or Robert Collier, at our London address, quoting reference number 5269.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
26 West Nile Street, Glasgow G1 2PE Tel: 041-226 3101
113/115 George Street, Edinburgh EH2 4AN Tel: 031-225 7744
Brook House, 77 Fountain Street
Manchester M2 2ER. Tel: 061-236 1553

**DOUGLAS
LLAMBIAS**
Douglas Llammbias Associates Limited
Accountancy & Management
Recruitment Consultants



HONG KONG CORPORATE RESTRUCTURING AND INVESTIGATIONS.

TO £30,000

Ernst & Whinney is one of the fastest growing accounting firms in Hong Kong, with a major share of the corporate restructuring and insolvency markets.

We now have a number of vacancies at Assistant Manager and Supervisor levels.

We offer exceptional career opportunities for suitably qualified candidates with practical experience in corporate restructuring, investigations and insolvency work.

The broadest consideration will be given to remuneration packages in order to attract high quality personnel.

Applications (with detailed curriculum vitae), which will be treated in strictest confidence, should be addressed to: Barry Compton, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

E&W Ernst & Whinney
Accountants, Advisers, Consultants

FINANCIAL DIRECTOR

Executive Opportunity With Chemical Division Of Multinational Corporation

GAF is a world leader in chemicals and building materials. With current revenues of approximately \$100 million, our European subsidiaries now play a major role in the business of selling chemicals produced in the U.S. and Europe, and manufacturing and distributing filter products. We currently offer a unique opportunity for a high energy, hands-on business professional to manage and coordinate all financial activities of our robust European operations.

Reporting to the VP of finance in the U.S., with a strong dotted line to the General Manager of our European Operations in the U.K., the Financial Director will be based in the London suburb of Esher, and will supervise all subsidiary controllers, an MIS staff of 4, and a Senior Analyst in the U.K.

In addition to performing all Europe-wide controllership functions, the Financial Director will coordinate the following areas with the subsidiary controllers: accounting, taxes, insurance, MIS, audits, cash management. Perhaps most importantly, the Financial Director is responsible for financial analysis, long and short term planning, and budgets.

The successful candidate for this most important post will possess a B.S. in Accounting or Finance (MBA a plus), and — at least 15 years of international business experience including at least 5 years of multi-national financial responsibility for European Operations and prior experience in a medium to large sales and distribution organization. German language fluency and the ability to effectively interface with government agencies are required. Prior joint venture experience and a background in the chemical or pharmaceutical industries will be helpful.

GAF will provide a compensation package that is wholly commensurate with the high degree of talent and experience required in this top level post. This package includes an incentive plan based upon performance, a company automobile, and excellent company paid benefits. Please apply in writing, with full details of career to date, to:

Mr. George Walden
GAF EUROPE
Rythe House, 2 Little Worth Road
Esher, Surrey, KT 10, 9PD, England

APPOINTMENTS ADVERTISING
ALSO APPEARS TODAY
ON PAGES 23, 35, 36, 37

LUXEMBOURG

LETTERS OF CREDIT NEGOTIABLE PACKAGE

Applications are invited from individuals with four to five years' in-depth experience of import/export L/Cs. Remuneration will be in accordance with best banking practice and with a view to indefinite relocation.

Candidates wishing to obtain further information should contact Ashley Grant at:

FTB Recruitment (London) Limited
01-600 1211
128/129 Cheapside, London EC2

EEC LAW — BRUSSELS

Coward Chance wish to recruit a lawyer to work in their Brussels Office. The office deals with a wide range of interesting and complex EEC legal matters, but specialises in competition law and in the expanding area of international trade law.

Applicants should be solicitors or barristers and preferably qualified for two or more years. Experience of EEC competition or international trade law and a reasonable fluency in French would be an advantage. The successful applicant will be willing to travel and take considerable responsibility at an early stage. Salary and other benefits will be competitive and commensurate with experience. Please write with full CV to:

Mrs D. Pegg, Coward Chance,
Roxey House, Aldermanbury Square,
London EC2V 7LD.
COWARD CHANCE

ACTUARY (F.I.A.)

Fast growing successful Middle Eastern finance house with multiple financial interests require the services of an actuary (F.I.A.) age 25-35, preferred. Experience with merchant bankers may be an advantage.

Excellent career prospects, first class terms and remuneration, healthy climate. Good sports facilities, large British expatriate population. In first instance please apply in writing with c.v. to:

Box A8969, Financial Times
10 Cannon Street
London EC4A 3DY

All applications will be treated in the strictest confidence

EMPLOYMENT CONDITIONS ABROAD LIMITED

An international Association of Employers providing confidential information to its member companies, relating to employment opportunities and nationalities world-wide.
01-437 7604

Data Processing Manager Kuwait c.£65,000

Our client is a major financial institution involved in a diverse range of activities including banking, real estate and direct investment. A DEC VAX 750 computer has recently been installed to handle the organisation's banking and investment activities utilising the Arbat banking systems.

A high-calibre data processing professional is now required to take responsibility for all data processing activity within the organisation. Initially the DPM will be required to take over from consultants the implementation of the Arbat systems during parallel running, and to consolidate the data processing department. In the longer term he will be involved in extending the use of the computer to other areas of the organisation.

Suitable candidates will have a minimum of three years managerial experience in a computerised banking environment and

will be able to demonstrate good man management and communication skills. Familiarity with VAX hardware and/or Arbat would be a distinct advantage but is not essential. Knowledge of Arabic would be an asset.

Although the initial contract will be for 2 years, this could be re-negotiated with long term career prospects.

The attractive total remuneration package is negotiable but will be sufficient to include house, car, air fares, school fees etc. Single or married status.

Please reply in confidence, enclosing career details and quoting reference K2453/L to Valerie Fairbank, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, London EC4V 3PD.

**PEAT
MARWICK**

SENIOR SECURITIES DEALER KUWAIT

A leading securities firm with shareholders' equity of \$125 million is extending its financial services to market making in Euro securities and other debt instruments. This is a new position to start and conduct the dealing function in a wide range of internationally-traded securities.

Candidates should:

- have a thorough knowledge of securities markets in general and of Euro securities in particular
- have at least five years' experience as a position-taking dealer

An attractive six U.S. dollar figure, tax-free compensation package will be offered to the right candidate. If you are interested in considering a move overseas on a three-year renewable contract, please contact Simon Grandage for an initial confidential discussion in London on 01-2885 or send him your résumé at Grandage Partnership, 35 Meadway, London NW11 7AT.

Contracts and Tenders

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

MINISTRE DE L'HYDRAULIQUE DE L'ENVIRONNEMENT ET DES FORETS
(Ministry for the Environment, Water Resources and Forestry)
DIRECTION GENERALE DES INFRASTRUCTURES HYDRAULIQUES
General Division for Hydraulic Infrastructures

OPEN NATIONAL AND INTERNATIONAL CALL FOR TENDERS
CONSTRUCTION OF THE BOUKOURDANE DAM ON THE OUED EL HACHEM
WILAYA DE TIPAZA

The Ministère de l'Hydraulique de l'Environnement et des Forêts, Direction Générale des Infrastructures is launching a National and International open Call for Tenders for the construction of the dam ne BOUKOURDANE SUR LOUED EL HACHEM, WILAYA DE TIPAZA.

The works relating to this Call for Tenders concern the erection of an earth dam in an alluvial zone:

1. Cutting works — 550,000.00 m³
2. Filling works — 3,500,000.00 m³
3. Concrete — 100,000.00 m³
4. Drilling — 40,000.00 m²
5. Grout curtain — 30,000.00 m²
6. Cast wall — 5,000.00 m²

Interested companies may obtain the specifications by writing to the Ministère de l'Hydraulique de l'Environnement et des Forêts, Direction Générale des Infrastructures — D.I.H.T. — KOUBA ALGER — together with 3,000 DA as payment, with effect from 22 April 1985.

Tenders prepared according to the clauses in the specifications and the current regulations should be submitted in a double sealed envelope and addressed as follows:

MINISTRE DE L'HYDRAULIQUE DE L'ENVIRONNEMENT ET DES FORETS
DIRECTION GENERALE DE L'ADMINISTRATION
BUREAU DES MARCHES, KOUBA, ALGER

with the heading "Appel d'Offre International du barrage de Boukourdane," the exterior of the envelope bearing no writing which might identify the tenderer.

The deadline for tendering is set at noon on 31 July 1985.

Tenderers shall be bound for 120 days following the date of closure for submission of offers.

GOVERNMENT OF PAKISTAN

DEPARTMENT OF IRRIGATION AND POWER
SUKKUR BARRAGE GATES REHABILITATION

CONTRACT 1

PREQUALIFICATION AND REGISTRATION OF PROSPECTIVE TENDERERS

Sukkur Barrage and headworks were commissioned in 1932 and provide irrigation supplies to some 8 million acres in Sind, Pakistan. The barrage gates are to be replaced, and three caisson gates and a transporting pontoon are required for temporary closure of gate openings.

In anticipation of Government of Pakistan's final approval of the project (and ODA's agreement to finance the offshore component), applications are now requested for prequalification of tenderers to be included on a select list.

Tender documents are being prepared for the contract which will be let to a prequalified tenderer with a view to manufacture commencing in September 1985. The contract will include:

- (a) Design and fabrication of 3 caisson gates (reverse radial gates 6.63m high x 18.29m wide);
- (b) Design and fabrication of a pontoon for placing caisson gates in barrage gate openings, and provision of vessel(s) for manoeuvring the pontoon;
- (c) Design and construction of a wharf and mooring facilities for the caisson gates and pontoon;
- (d) Design, fabrication and installation of load transfer members for docking gates and pontoon against the masonry barrage piers;
- (e) Operation of the pontoon/caisson gate arrangement during replacement of all barrage gates;
- (f) Training of Government of Sind staff in design and operation and maintenance of the pontoon and caisson gates;
- (g) Flume testing operation of a caisson gate model.

The supply and installation of replacement barrage gates will be the subject of a different contract.

PREQUALIFICATION OF TENDERERS
Contractors who wish to be prequalified for the above contract should submit their names and addresses to be received by the Project Consultant before 17th May 1985. They will be sent further information about the contract and request for the information needed in the prequalification procedure.

PROJECT CONSULTANT
The Project Consultant, to whom applications for prequalification and registration should be sent, is:

SIR M. MACDONALD & PARTNERS
Demeter House, Station Road, Cambridge CB1 2RS
who will acknowledge all applications and in due course supply further particulars.

NATIONALITY

As UK aid funds are to be utilised for the rehabilitation, only British contractors may apply for prequalification and all materials and equipment to be supplied shall be British.

SECTION III - INTERNATIONAL MARKETS

FINANCIAL TIMES

Thursday May 9 1985

**Embargo-hit Nicaragua
to sell bananas
in Europe, Page 48**

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WALL STREET

Auctions prove pervasive

INTEREST rates moved sharply higher yesterday as Wall Street analysts assessed the outcome of the first of the three auctions in the U.S. Treasury's \$20.5bn refunding programme, writes Terry Byland in New York.

Stock prices were depressed for most of the session, and the Dow average was more than five points lower at midday. Towards the close, a few buyers appeared, and the Dow Jones industrial average ended a net 2.98 points down at 1,249.78. Turnover remained brisk, with 101.6m shares traded.

Comments by Mr Paul Volcker, the Federal Reserve chairman, to a Senate committee indicated that monetary policy had not changed lately. The bond market's hopes of a cut in Federal discount rate have been postponed until the next meeting of the Fed's open market committee on May 21.

Opinions on the outcome of the auction of three-year Treasury notes were mixed at first, but a general apathy among retail investors turned bond prices downwards. The Treasury 10-year issue traded on a when-issued yield of 11.29 per cent ahead of yesterday's auction, a rise of 16 basis points on over-

night levels. The key long bond gained 7/8 to 98 1/2.

Also discouraging investors was a correction by Mr Preston Martin, Federal Reserve vice-chairman, of his comments reported from Tokyo. He stressed that his reference to 2 1/2 per cent growth referred to the past three quarterly periods.

The opening of the stock market brought signs of further institutional selling, and the gains of the previous session quickly melted away. Selling pressure eased briefly but was resumed at mid-session, when losses were extended in brisk trading.

Weakness in oil stocks was a prime downward pull on the rest of the market. Analysts urged profit-taking in some oil stocks, which have risen smartly since Atlantic Richfield disclosed its restructuring programme. Arco dipped \$1 to \$62 in heavy turnover.

Other dull spots included Mobil, \$4 down at \$31 1/4, after disappointing investors by not extending to other areas its restructuring of the Montgomery Ward retail division.

Exxon, a component of the Dow Jones Industrial average, fell \$1 to \$50 1/4. At \$37 1/4, Texaco fell \$1 1/4 and Chevron dipped \$1/2 to \$35 1/4.

A dull motor sector saw General Motors \$1 down at \$68 and Ford \$1/2 easier at \$41. IBM rallied from initial weakness to add \$1 1/4. NCR softened \$1/2 to \$25 1/4.

Entertainment stocks quietened, although Tribune remained unchanged at \$44 1/4, awaiting developments on the Murdoch-Metromedia deal, which could bring an easing of competition in Tribune's New York and Chicago markets.

CBS was unchanged at \$108 1/2 while Warner Communications, the latest addition to the list of takeover stocks, also held unchanged at \$30.

The airline sector presented a firm appearance, led by United Airlines, \$2 1/2 higher at \$48. Pan Am recouped \$1/2 of recent loss to stand at \$54, and other firm spots were Delta, \$1 1/4 up at \$43 1/2 and American Airlines, \$1 firmer at \$42.

But the Dow Jones transportation average was restrained by further selling of rail issues, which featured Norfolk Southern, \$1/2 down at \$64 1/2 and Union Pacific \$1/2 off at \$50.

The change of direction in interest rates trimmed the week's gains in financial issues. Bankers Trust was able to remain on the upward track, rising \$1/2 to \$68 1/2 along with J. P. Morgan, \$1/2 up at \$49 1/2, but Chase Manhattan at \$54 1/4 was \$1/2 off.

In the credit markets, a further round of liquidity help from the Fed seemed to indicate that the board still wants to see the funds rate at the low end of its recent range. The Fed announced \$100 to customer repurchases when the rate touched 7 1/4 per cent.

Treasury bill and money market rates added about five basis points, but it was the longer end of the bond market which reacted most sharply to doubts about interest rates. By mid-session, losses of three quarters of a point were showing on signs of recovery.

HONG KONG

Properties aid step over threshold

A SURGE of local buying in Hong Kong took the Hang Seng index across the 1,600 threshold as share prices continued to rally for the third successive session. The index put on over 14 points within the first hour and finished 28.19 higher at 1,621.45, the highest level since September 1981.

The property sector remains the driving force behind the market upturn, which has been aided by a cut in local mortgage rates to 10 per cent.

Cheung Kong picked up 30 cents to HK\$17.70, while associate Hutchison Whampoa gained 20 cents to HK\$24.60. Hoogkong Land advanced 35 cents to HK\$36.10 and Sun Hung Kai Properties finished 60 cents stronger at HK\$13.

Among other leading shares, Jardine Matheson put on 30 cents to HK\$12, Hoogkong Bank rose 10 cents to HK\$8.30 and Bank of East Asia moved 60 cents higher to HK\$23.50.

AUSTRALIA

RECORDS were broken again in Sydney as the fall in the U.S. dollar and a rally in the bullion price attracted foreign support to leading equities. The All-Ordinaries index advanced 10.9 to 899.6, a second successive record performance.

BHP sparked with a 18 cent jump to A\$6.64 in heavy turnover. CRA moved a further 12 cents ahead to A\$6.56 and CSR firmed 2 cents to A\$2.95.

Profit-taking developed in News Corporation, which dipped 10 cents to A\$8.30, while Adelaide Steamship picked up 18 cents to A\$7.38. ACI lost 3 cents to A\$2.25 after a strong showing on Tuesday, while Elders fell 2 cents to A\$3.07 after its one-for-three preference share issue.

LONDON

GOVERNMENT securities encountered renewed selling pressure in London yesterday as the prospects of lower bank base rates evaporated with the surge in money growth.

Long-dated gilts were forced to bear the brunt of the selling which trimmed up to a point off quotations.

Leading equities were helped by institutional support and the FT Ordinary index reversed an opening 3.4 setback to finish a net 2.7 up at 988.5.

Chief price changes, Page 42; Details, Page 43; Share information service, Pages 44-45.

SINGAPORE

SLUGGISH trading persisted in Singapore and the Straits Times index edged 1.22 higher to 790.53.

Bargain hunting injected some firmness near the close as Sime Darby rose 1 cent to S\$1.99 and Genting added 5 cents to S\$5.85. DBS and Haw Par also managed 5-cent gains at S\$5.90 and S\$2.07.

CANADA

OIL STOCKS led a sharp late retreat in Toronto during brisk trading.

Leading indices reflected the trend, although the composite index managed a marginal recovery to close slightly up from its low point for the day.

Among oil stocks to lose ground, Imperial Oil eased C\$4 to C\$51 1/4, Gulf Canada C\$4 to C\$20 1/4, Texaco C\$4 to C\$34 1/4 and Dome Petroleum 5 cents to C\$3.20.

SOUTH AFRICA

GOLD shares in Johannesburg responded to the firmer bullion price with President Steyn, R2 higher at R58.50, continuing to find support.

Elsewhere, mining financials and diamonds shadowed golds with Anglo American 75 cents stronger at R28.50 and De Beers 10 cents up at R10.80.

EUROPE

Lethargy after climb to peaks

A LETHARGIC day's trading was seen in many European centres yesterday with no new factors emerging to provide a signpost to future developments.

Frankfurt eased back from the successive highs established on the two previous trading sessions and the Commerzbank index slipped 1.4 to 1,240.4.

In chemicals, Hoechst and BASF each added 40 pf to DM 211.90 and DM 203.90 respectively. However, Bayer shed 40 pf to DM 211.80 despite the increase in first-quarter profits, announced the previous day.

Banks continued to build on Tuesday's sharp gains. Dresdner was DM 1.40 higher at DM 224.90, Deutsche put on DM 1.20 to DM 474.70 and Commerzbank rose DM 1.30 to DM 176.30.

In the motor sector, VW advanced DM 2.80 to DM 213, BMW DM 5.50 to DM 373.50 and Daimler DM 2.30 to DM 663.60. Porsche however, lost DM 7 to DM 1,205.

In the electrical sector, Siemens added DM 1.30 to DM 541.30 as it announced the purchase of a California-based producer of heart pacemakers.

Among high technology companies, Nixdorf, planning expansion in Asia where it expects growth rates of 50 per cent a year, shed DM 3 to DM 583.60.

Bond prices were higher in active trading which saw strong foreign demand amid expectations of softer interest rates. The Bundesbank sold DM 80.6m of paper after sales totalling DM 91.8m the previous day.

Amsterdam was mixed and the ANP-CBS General index eased just 0.1 to 211.9.

The announcement from Philips of higher turnover but lower first-quarter profits sparked some selling. The share eased F1 1.20 to F1 55.10.

Among other internationals, Royal Dutch rose 80 cents to F1 210.50 and KLM was 60 cents higher at F1 60 despite its lower load factor for April.

Zurich edged higher with uncertainty over the outlook for the dollar inhibiting

foreign interest. However, some West German buying of banking issues underpinned the sector. Swiss Bank picked up SwFr 3 to SwFr 895.

Insurance issues also improved, led by a SwFr 450 advance to SwFr 25,350 in Zurich Insurance.

Nestle rose SwFr 20 to SwFr 6,620, despite the warning that its profits margin will decline in 1985.

Bond prices were firm.

Brussels was mixed although some stocks benefited from the announcement of a 1.25 percentage point cut in Belgium's discount rate to 9.75 per cent.

Utilities firmed with Intercom BFr 55 higher at BFr 2,210 while Unerg rose BFr 15 to BFr 1,720.

Markets in Paris were closed for a public holiday.

Banque Bruxelles Lambert shed BFr 10 to BFr 1,880 as it announced plans for a one-for-four rights issue.

Stockholm was again higher in fairly heavy trading. Actively traded issues included SKF, SKR 3 higher at SKR 229.

Volvo was also SKR 1 higher at SKR 264 and Saab-Scania was unchanged at SKR 455 as they warned that they may have to introduce a shorter working week if the continuing civil servants dispute was not ended within two weeks.

Milan was lower, ahead of the local elections this weekend but Madrid managed to advance, led by an improvement to communications stocks.

TOKYO

Speculators take the centre stage

ACTIVE speculative trading for immediate profits dominated Tokyo yesterday with most institutional investors and large corporations lying low amid growing concern about the market's prospects, writes Shigeo Nishiwaki of Jiji Press.

Buying was limited to some biotechnology issues, financial stocks - particularly city banks - and electric power and

oil companies that could make exchange gains from a firmer yen.

The Nikkei-Dow market average gained 14.90 to 12,521.20 on volume of 358 shares, up from Tuesday's 27m. Losing stocks outpaced gains by 402 with 361, with 188 issues unchanged.

Early in the day, some financial stocks attracted buyers on news that five city banks would raise huge amounts of capital from July.

Sumitomo Bank rose Y90 to one stage but shed some of the early gains in late profit-taking to finish the day Y30 higher at Y1,790. Mitsubishi Bank closed Y30 up at Y1,580 and Dai-ichi Kangyo Bank Y10 at Y1,560.

Buying spread to other financial issues such as on-line insurances and securities. Tokio Marine and Fire Insurance rose Y16 to one stage but fell to close Y10 higher at Y845. Nomura Securities climbed Y50 but finished Y20 up at Y1,130.

Financials lost popularity in the afternoon as some biotechnology issues took the limelight. Toyoko rose Y90 to Y1,820 on speculation that a tumor necrosis factor now undergoing clinical tests might prove effective as an anti-cancer drug. Asahi Chemical also rose Y26 to Y889.

Other biotechnology issues also gained ground. Green Cross fell an early Y100 but bounced back to close the day Y10 down at Y2,870. Kuraray added Y50 to Y1,020, Dainippon Pharmaceutical Y220 to Y4,600 and Daiichi Selyaku Y90 to Y1,980.

The yen's rally against the dollar pushed electric power and oil shares up. Tokyo Electric Power gained Y50 to Y1,780 and Shova Shell Seiyaku Y13 to Y572.

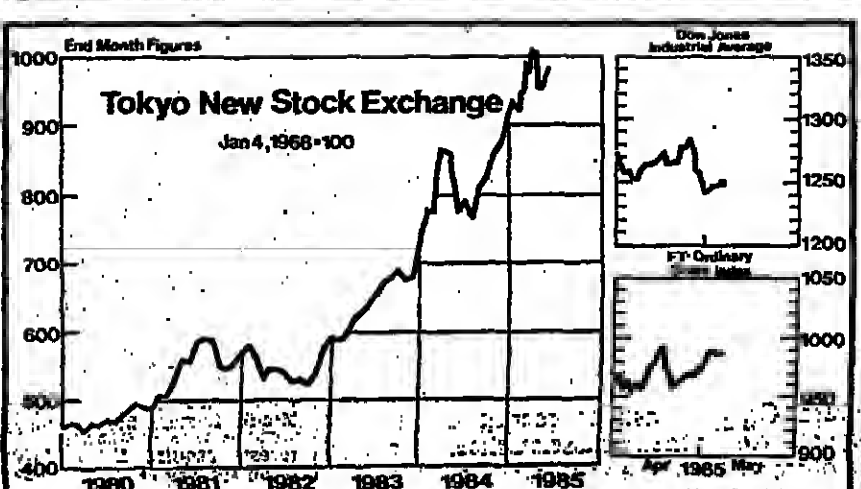
But some of the stocks that were favoured in the previous session lost ground. Japan Air Lines fell Y230 to Y8,970 and KDD Y150 to Y32,110.

Expectations of a further decline in U.S. interest rates and the yen's rebound against the dollar helped buoy the bond market.

Trust and city banks aggressively bought bonds in anticipation of lower U.S. interest rates after U.S. Federal Reserve vice-chairman Presto Martin, visiting Japan, reportedly stated that the Federal Reserve would have to ease monetary policy through an increase in its money supply target.

As a result, the yield on the benchmark 7.3 per cent government bond due in December 1993 slid to 8.545 per cent from Tuesday's 8.560 per cent.

KEY MARKET MONITORS



STOCK MARKET INDICES				
	May 8	Previous	Year ago	
NEW YORK				
DJ Industrials	1,249.78	1,252.76	1,176.3	
DJ Transport	594.66	588.46	514.09	
DJ Utilities	157.83	157.87	128.42	
S&P Composite	180.62	180.76	160.52	
LONDON				
FT Ord	988.5	985.8	896.2	
FT-SE 100	1,307.9	1,305.5	1,117.6	
FT-A All-share	629.86	629.36	524.86	
FT-A 500	691.37	690.13	573.18	
FT Gold mines	478.5	470.4	642.2	
FT-A Long gilt	10.86	10.73	10.52	
TOKYO				
Nikkei-Dow	12,521.2	12,506.3	11,052.4	
Tokyo SE	983.97	979.89	866.21	
AUSTRALIA				
All Ord.	899.6	878.2	750.9	
Metals & Mins.	559.0	555.9	518.5	
AUSTRIA				
Credit Aktien	92.71	90.18	54.87	
BELGIUM				
Belgian SE	2,196.17	2,200.58	-	
CANADA				
Toronto				
Metals & Mins	1,934.57	1,932.78	2,071.0	
Composite	2,602.78	2,615.41	2,356.5	
Montreal				
Portfolio	127.53	128.55	113.93	
DENMARK				
Copenhagen SE	186.25	184.73	197.09	
FRANCE				
CAC 40	closed	217.3	180.5	
Ind. Tendence	closed	118.8	93.8	
WEST GERMANY				
FAZ-Aldien	494.73	425.65	355.44	
Commerzbank	1,240.4	1,241.8	1,025.8	
HONG KONG				
Hang Seng	1,621.45	1,593.26	968.65	
ITALY				
Banca Comit.	261.26	260.65	212.54	
NETHERLANDS				
ANP-CSS Gen	211.9	212.0	164.6	
ANP-CSS Ind	173.1	173.2	131.5	
NORWAY				
Osto SE	330.28	325.80	294.28	
SINGAPORE				
Straits Times	790.53	789.31	978.48	
SOUTH AFRICA				
JSE Golds	-	1,019.9	919.1	
JSE Industrials	-	891.2	987.8	
SPAIN				
Machid SE	110.48	108.82	85.08	
SWEDEN				
J & P	1,449.56	1,445.97	1,538.10	
SWITZERLAND				
Swiss Bank Ind.	428.4	427.1	389.2	
WORLD				
Capital Int'l	May 7	Prev	Year ago	
	202.5	200.8	188.5	
GOLD (per ounce)				
	May 8	Prev		
London	\$313.50	\$314.50		
Zurich	\$313.00	\$313.50		
Paris (fmg)	\$309.27	\$309.27		
Luxembourg	\$313.40	\$310.40		
New York (June)	\$314.20	\$316.50		
COMMODITIES				
	May 8	Prev		
(London)				
Silver (spot fixing)	516.80p	508.10p		
Copper (cash)	\$1,337.00	\$1,336.00		
Coffee (May)	\$2,145.50	\$2,137.50		
Oil (spot Arabian light)	\$27.00	\$27.05		

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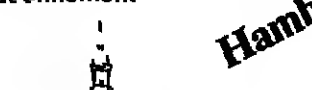
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Continued on Page 42

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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MARKET RE

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World value of the dollar

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"Recent Issues" and "Rights" Page 43

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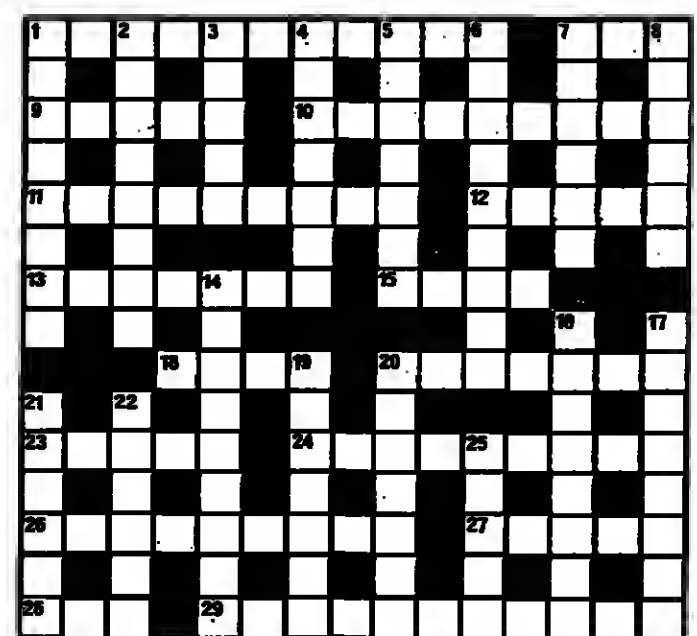
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ACROSS

1 Concerning shining ensemble that's quite breath-taking (11)
2 A portion of pate and toast with light meal (3)
3 The story gripping novices in France (5)
4 Leading directors right (9)
5 Keep going through separate (5)
6 The sound beams will get put up (5)
7 Ties up the non-male and there's trouble! (7)
8 Cutting in error (4)
9 Goddesses even hard time (4)
10 Indicate the wise man follows coppers about (7)
11 Senior NCO taking a quiet break (5)
12 Down-to-earth (8)
13 Finish with hum-mix, being far from flexible (9)
14 Trains one or two (5)
15 A belly mender, however one looks at it (5)
16 The high seas (6-5)

DOWN

1 He offers the usual treatment for everyone on a ring road (8)
2 Brook, strange to relate (8)
3 Egghead occupying pleasant member of the family (5)
4 They're essential in hospital, relatively speaking (7)
5 Not ordered to call a ship after one (2, 1, 4)
6 Stuff being dear, appear to be (5)
7 Appalling sort of shirt and something to smoke brought back (6)
8 The medicos' entering a new boy's name (6)
9 The doctor's drunk! (9)



Solution to Puzzle No. 5712

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Royal Bank of Canada Funds				Money Market			
RBC Invest Managers Ltd.				Trust Funds			
PO Box 236, St. Peter, N.Y., 12150				Gr Equity			
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Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.14	+0.6%				
Intl Income Fd	10/2/87	10,711.14	+0.6%				
Intl Bond Fd	10/2/87	10,711.14	+0.6%				
Intl Divd Fd	10/2/87	10,711.14	+0.6%				
Intl Growth Fd	10/2/87	10,711.1					

COMMODITIES AND AGRICULTURE

Embargo-hit
Nicaragua to
sell bananas
in Europe

By Tim Coone in Managua

Nicaraguan bananas are to be sold on the European market following the U.S. trade embargo which began yesterday.

The Nicaraguan Agriculture Minister, Sr. Juan Wheelock, said that between 60,000 and 70,000 40-lb boxes would be shipped weekly to Great Britain and from there distributed to various European markets.

In the Californian market, Nicaraguan bananas had been readily accepted by major distributors. At an average price of \$4 per box in 1984 they undercut bananas distributed through the big transnational companies.

Sales of cheap Nicaraguan bananas in California was one reason given by the United Fruit Company for closing its Pacific coast banana plantations in Costa Rica last year.

The Nicaraguan Government took over marketing its own bananas after the Standard Fruit Company broke its marketing contract with Nicaragua in October 1982.

At the time Nicaragua surprised dealers by rapidly finding new buyers in California at lower prices than Standard Fruit, but which nonetheless brought a higher dollar income to Nicaragua.

Sr. Wheelock said prices in Europe were higher than in the U.S., but the higher shipping costs would remove much of the price advantage.

Bananas are the biggest export affected by the embargo. In 1984 Nicaragua sold \$14m of bananas to the U.S., 26 per cent of its U.S. exports.

EEC to give £20m
aid for fishing

THE EEC yesterday announced funding of £20m (£20.4m) for modernising Community fishing fleets and developing fish farming.

Of more than 800 projects submitted for consideration, 442 have been approved this year. Most cover the modernisation of boats, but 171 projects are for constructing new vessels.

U.S. in exports challenge to EEC

BY NANCY DUNNE IN WASHINGTON

MR JOHN BLOCK, U.S. Agriculture Secretary, who is said to be frustrated by the failure of the Bonn summit to set a date for new international trade talks, is expected to express his displeasure with a big sale of U.S. farm products to a market lost to the EEC.

The sale would be similar to the 1983 deal with Egypt, when the Department of Agriculture used government stocks to subsidise the sale of 1m tonnes of wheat flour and regained one-sixth of the world's wheat flour market in one blow.

Mr Block said he was looking for specific ways to challenge the EEC, especially France, over export subsidies. He said the Community's unwillingness to move forward with trade talks resulted from stubbornness, selfishness and political considerations.

The Secretary has apparently

fought off pressure from U.S. commodity groups to lower by 10 per cent the 1985 loan rate for wheat and feed grains on the grounds that it would have no immediate impact on exports but would hurt American farmers who have already made commitments based on the current loan rate.

He is, however, under increased pressure to implement programmes to increase U.S. exports. In recent weeks, a number of Congressmen have proposed various export payment-in-kind (PIK) schemes, offering grains or dairy products from government stocks as bonuses for U.S. customers.

Senator Robert Dole, the Senate majority leader, has designed a bonus export incentive programme which would pay exporters with products from government stocks to encourage them to lower their prices. The

bonuses could be different commodities from those sold and could be disposed of internationally or through domestic sales.

Mr Block has consistently opposed broad-based export PIK schemes, arguing that the U.S. can make more effective use of government stocks and funds if they are used more selectively and if other countries are not aware of such initiatives in advance.

Meanwhile, he yesterday discussed farm trade issues with Mr John Wise, the Canadian Agriculture Minister. The U.S. has become increasingly upset about wheat business lost to Canada and there is concern about Canada's expansion this year of acreage devoted to semi-dwarf wheat which competes directly with U.S. hard red winter wheat.

Private crop forecaster Con-

rad Leslie has estimated U.S. 1985 winter wheat production at 2,002bn bushels, compared with 2,062bn bushels last year and the record 1981 crop of 2,097bn bushels.

The average winter wheat crop over the past five years was 2,024bn bushels, Leslie said.

He predicted an average yield of 39.7 bushels per acre, down slightly from last year's 40 bushels per acre and the record 1983 average of 41.8 bushels.

Above normal rainfall this spring and excellent growing weather may result in record yields in Texas, Oklahoma and Kansas, with top yields possible in Ohio and Michigan. However, dry conditions this spring are developing below-normal yields in Montana, North Dakota and the Carolinas, Leslie said.

Brussels lifts wheat sales limit

BY IVO DAWNEY

UNOFFICIAL reports that the European Commission has increased its self-imposed limit on subsidised wheat exports to 16.5m tonnes has provoked an angry response from EEC grain traders.

If confirmed, it is likely to provoke protests from cereal farmers outside the Community who resent the EEC's claim to 14 per cent of world market share, saying it is secured artificially through export subsidies.

The grain traders, however, have warned Mr Frans Andriessen, the Farm Commissioner, that the limit on exports, if agreed, would force the trade to advise clients to seek supplies from outside the EEC.

"If the EEC does not export, they will buy Argentine wheat on the world market and lose their clients for a long time and may be forever," Cereals, the Community's grain traders' association, said.

Cereals said the Community was not dumping on world markets, as Argentine and Bulgarian grains were being offered at lower prices. Credits and subsidies being offered by Aus-

tralia, Canada and the U.S. support programmes could equally be regarded as export aids.

The association said there were no provisions under the General Agreement on Tariffs and Trade (GATT) limiting EEC sales. It calls on the Commission to clarify the situation.

The issue of ceilings on EEC grain sales is among the most sensitive in the EEC's often tense trading relations with other exporting countries. For some time, the Community has limited wheat exports to 14 per cent of a world market assessed at about 100m tonnes.

Although this is not officially accepted by the U.S.—the principal rival exporter—Washington would certainly not welcome any slackening of the restraints. This year, however, a record EEC harvest of over 150m tonnes has put even greater pressure on Community stocks. Cereals' latest estimates expect carry-over stocks of more than 17m tonnes, up from almost 8m last year.

It is understood that although Commission market managers are anxious to continue export sales, external relations officials

are determined not to provoke further anger among rival traders by markedly increasing subsidised exports.

Latest trade forecasts project a substantially lower harvest next year. A cutback on planting and the cold spring could reduce Community output to just under 130m tonnes, with wheat production down from last year's 70m tonnes to just under 60m, Cereals believes.

Nevertheless, this does not relieve the pressure in the short term. Latest figures show unsold wheat stocks at about 11.7m tonnes, barley at 2.1m tonnes, and rye at 693,000 tonnes.

There is also concern at the extent of durum wheat stocks, more than 10m tonnes. Traditionally a product for the southern market, durum is now being produced in Denmark and the UK, though output for exports remains low.

The Commission authorised the export of 78,000 tonnes of barley at yesterday's tender at a maximum export rebate of 57.95 Ecu. All bids for wheat were rejected.

Sugar plant for
Central African
Republic

By David Marsh in Paris

THE CENTRAL African Republic is to set up its first sugar plant in a 2,000-hectare (5,000-acre) area near the town of Bangui.

The plant is to be built by the French company Agritech, which has been awarded a contract to build the plant and to manage its operation for five years.

The agreement covers setting up a sugar cane plantation, now being planted, and the factory itself, designed to produce the equivalent of the country's annual needs. It will be located in Bangui province.

The small-scale project has been designed using innovative features to save energy and reduce installation and maintenance costs.

The plant is to be owned by Societe de Gestion de Sucrerie Centrafricaine, which will be financed by the French government's overseas development agency, as well as several foreign banks and the Saudi Arabian Development Fund.

Australian
floor price
for wool
set to rise

By Our Commodities Staff

THE WOOL Council of Australia has recommended that the indicative average floor price for wool at auctions be set at around 500 cents a kilo clean for the 1985-86 season beginning July 1.

The Council's conference was held at 470 cents a kilo for the past two seasons because of an uncertain wool market. The Primary Industries Minister usually accepts the Council's recommendation.

The government-set floor price is the level below which the Australian Wool Corporation (AWA) buys unsold wool.

The Council expects an average market price across all wool grades of 570 cents a kilo this year and a drop in stocks to 500,000 bales from the current 1.1m.

THE COLOMBIAN Coffee Federation has increased the June export quota to private exporters by 73,000 (70-kilo) bags to 325,000 bags and the cash export price on green coffee beans to 250 pesos from 200.

The quota and tax changes are part of a compromise in which Colombian private exporters have convinced the government to reduce its tax objective from an original 285 pesos, they said.

INDIA'S COMMERCE Ministry has cut the minimum export price of packed tea by five paise to Rs 31 a kilo and raised the 1985 export target to 30m kilos from 20m set earlier this year. Tea Board chairman R K Tripathy said.

The reduction in the minimum export price would bring the price broadly in line with the average international market price.

THE WORLD SUGAR Journal raised its estimate of net world surplus sugar stocks for the 1984/85 crop year to 9.7m tonnes from 9.01m for the 1983/84 crop year and for 1983/84 to 10.32m tonnes from 9.7m.

World sugar production for the 1984/85 crop year is put at 97.38m tonnes against an estimated 1983/84 output of 95.42m, an increase of 2.05 per cent.

Talks on rubber
pact broken off

BY WILLIAM DULFORE IN GENEVA

THE CONFERENCE seeking to negotiate a new international natural rubber agreement ended inconclusively yesterday, and is unlikely to reopen before early next year.

Mr Peter Lal, executive chairman of the International Tin Council, who presided at the talks, said he had been mandated to continue consultations and to ask the UN Conference on Trade and Development (UNCTAD) to reconvene the conference when the time seemed right.

Mr Lal said it was almost certain the existing agreement, due to expire in October, would be extended for two years when the International Natural Rubber Council meets in Kuala Lumpur next month.

He described the Geneva conference, which started on April 22, as "preparatory." Both sides had stated their positions, but

the main issue, the demand by producers for an increase in the Agreement's price range, had not been formally discussed.

The most positive outcome of the conference was that the producers, who were not united before their arrival in Geneva, had started to co-ordinate their views.

Our Commodities Editor writes: There was little surprise in London that the negotiating conference ended without agreement. It was predicted before the start of the talks that the differences between producer and consumer were too deep and complicated to be resolved.

Consumers had refused to accept the principle that higher production costs justified a substantial rise in the price range.

Extension of the existing Agreement essentially means maintaining the status quo, with no rise in price range, just as the consumers wanted.

Israeli citrus earnings up

BY DAVID LENNON IN TEL AVIV

ISRAELI citrus export earnings increased 40 per cent to \$180m in the season just ending, even as sales volume rose by only 1.6 per cent to 35m cases.

The higher prices fetched by oranges, grapefruit and lemons bearing the Jaffa label, were mainly because frost badly hit the Spanish citrus industry.

Frost, also severely affected Florida's production, enabling Israel to earn another \$220m from exporting processed citrus.

Despite the impressive improvement in earnings, the Citrus Marketing Board is concerned about Israel's ability to compete after Spain joins the EEC.

"The citrus branch is in distress," according to Mr Yitzhak Yahev, general manager of the board, "mainly because it was slow to develop new types of fruit, particularly the increasingly popular easy peelers."

The area of land devoted to citrus in Israel has declined 20 per cent since 1978 to only 80,000 acres.

U.S. crude oil stocks soar

U.S. CRUDE OIL stocks soared last week to 349.2m barrels, up 7m barrels on the previous week and 2m on the same week in 1984.

It was the fourth week that crude stocks rose. Stocks of distillate fuel oil moved slightly ahead, up 238,000 barrels from the previous week, but 3.5m barrels behind 1984.

Crude oil imports continued their moderate course at 3m

barrels, just 605,000 behind the previous week and 250,000 barrels less than last year at this time. Product imports rose just slightly during the week to 1.7m barrels.

Petrol stocks rose to 214.6m barrels, 47.7m more than behind 1984 when the U.S. had 249m barrels on hand. Residual fuel oil stocks fell, by 504,000 barrels during last week to 45.5m barrels, a level fairly consistent with last year.

LONDON MARKETS

BASE METALS

LME prices supplied by
Analgamated Metal Trading

ALUMINIUM

	Unofficial	High/Low
Cash	2436.5	+12 944/941
3 months	2480.1	+7.75 959/947

Official closing (am): Cash 941.2 (942.7), three months 951.2 (943.5), settlement 942 (942.7). Final Kibb close: 946.47. Turnover: 13025 tonnes.

COPPER

	Unofficial	High/Low
Cash	21335.0	+1 1344/1332
Three months	21247.5	+12.5 1349/1353

Official closing (am): Cash 1325.35 (1326.32), three months 1238.40 (1229.22), settlement 1335 (1332). Final Kibb close: 1248.54.

Cathodes: Cash 12480.5 +12 1247. Three months 12497.5 +12.5 12497/1256.

Official closing (am): Cash 1248.5 (1249.5), three months 1249.5 (1249.5), settlement 1249 (1249.5). U.S. Spot: 20.21 cents per pound.

LEAD

	Unofficial	High/Low
Cash	2211.2	+2.75 212
3 months	2209.3	+2.75 219/201

Official closing (am): Cash 308.5-10 (318.4), three months 308.8 (309.5), settlement 310 (314). Final Kibb close: 309.84. Turnover: 3725 tonnes. U.S. Spot: 20.21 cents per pound.

NICKEL

	Unofficial	High/Low
Cash	24610.0	+10.5 2470/2478
3 months	24585.0	+7.75 2480/2478

Official closing (am): Cash 460.5 (460.75), three months 462.0 (462.75), settlement 460.5 (460.75). Final Kibb close: 460.50. Turnover: 1170 tonnes.

TIN

	Unofficial	High/Low
Cash	29610.0	+19.25 2975/2978
3 months	29690.0	+18.5 2980/2980

Official closing (am): Cash 960.70 (960.45), three months 960.7 (960.80), settlement 960 (960.45). Final Kibb close: 960.00. Turnover: 120 tons. U.S. Spot: 20.21 cents per pound.

ZINC

	Unofficial	High/Low
Cash	2708.5-5.5	+2.25 717/707
3 months	2708.5-5.5	+2.25 717/707

Official closing (am): Cash 712.4 (717.7), three months 712.3 (717.8), settlement 714 (717). Final Kibb close: 708.4. Turnover: 9100 tonnes. U.S. Spot: 20.21 cents per pound.

MAIN PRICE CHANGES

In tonnes unless
otherwise stated

	May 8	4 or Month
Aluminium	21100	+1100
Free Mkt	1185/1185	+125 800/800

Cash 1185/1185 +125 800/800
3 months 1185/1185 +125 800/800
Settlement 1185/1185 +125 800/800
Final Kibb close: 1185/1185 +125 800/800

Official closing (am): Cash 941.2 (942.7), three months 951.2 (943.5), settlement 942 (942.7). Final Kibb close: 946.47. Turnover: 13025 tonnes.

Cash 1185/1185 +125 800/800
3 months 1185/1185 +125 800/800
Settlement 1185/1185 +125 800/800
Final Kibb close: 1185/1185 +125 800/800

Official closing (am): Cash 941.2 (942.7), three months 951.2 (943.5), settlement 942 (942.7). Final Kibb close: 946.47. Turnover: 13025 tonnes.

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3 months 1185/1185 +125 800/800
Settlement 1185/1185 +125 800/800
Final Kibb close: 1185/1185 +125 800/800

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Cash 11

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar continues to see-saw

The dollar moved up nervously, without any strong conviction, on the foreign exchange market yesterday. Overnight in New York it met with strong resistance around DM 3.15 and did not fall below this level again in Europe.

Mr. Preston Martin, vice chairman of the Federal Reserve Board, was apparently misquoted when he was reported to have forecast a U.S. economic growth of no more than 2.5 per cent in the present quarter, but the disclaimer added to the general confusion yesterday.

Although the market seems to want a stronger dollar it is constrained by fears the economy will not meet the hoped-for expansion of around 3.5 per cent to 4 per cent in the full year and that this will lead to lower interest rates. At the same time there are no major economic figures due for publication this week and little to be done for the market to use as a reason for buying or selling the dollar. This is producing very nervous speculation.

The agreement of Mr. Paul Volcker, Federal Reserve Board chairman, when asked if monetary policy was in neutral, or a Senate hearing was taken to indicate there will be no cut in the U.S. discount rate at present.

and tended to underpin the dollar's rise. It improved to DM 3.1815 from DM 3.1885; Ffr 2.6845 from Ffr 2.6805; and £253.20 from £252.65. On the Bank of England's estimate the dollar's index rose to 148.0 from 148.5.

STERLING — Trading range against the dollar in 1985 is 1.2940 to 1.0525. April average 1.2414. Exchange rate index rose 0.3 to 77.5. It opened at 77.5, the day's peak and apart from falling to 77.3 at 10 am moved in a very narrow range.

Sterling lost 1 cent to 1.2075-1.2085 in quiet trading. The pound also declined against other major currencies, but was generally on the sidelines.

attracting little comment or attention. Expectations that London interest rates will remain high after the latest UK money supply figures, was offset by nervousness about lower oil prices. Sterling fell to 1.2085 from DM 3.1815; Ffr 2.6845 from Ffr 2.6805; and £253.20 from £252.65.

D-MARK — Trading range against the dollar in 1985 is 2.4510 to 2.3790. April average 2.3856. Exchange rate index from DM 3.1815; Ffr 2.6845 from Ffr 2.6805; and £253.20 from £252.65.

The D-mark eased back against the dollar in quiet, but nervous Frankfurt trading. Trading looked any strong trend, but the U.S. currency tended to drift.

higher for most of the day, to close at DM 3.20 compared with DM 3.1810 on Tuesday. Earlier in the day the German Bundesbank did not intervene when the dollar was fixed at DM 3.1875 in Frankfurt, compared with DM 3.1860 previously. There were new factors with Eurodollar rates little changed, while Mr. Volcker's comments came too late to influence the Frankfurt market. Sterling rose to DM 3.1850 from DM 3.1840, the fixing as expectations faded of lower London interest rates after the latest UK money supply figures.

	May 8	Previous
8.30 am	77.6	76.2
10.00 am	77.4	76.5
11.00 am	77.5	76.7
Neon	77.4	77.1
1.00 pm	77.4	76.9
2.00 pm	77.5	77.2
3.00 pm	77.4	77.2
4.00 pm	77.5	77.2

£ IN NEW YORK

	May 8	Previous
5 Spot	81.2070-1.2085	81.2100-1.2085
1 month	81.2100-1.2085	81.2100-1.2085
3 months	81.2100-1.2085	81.2100-1.2085
6 months	81.2100-1.2085	81.2100-1.2085
12 months	81.2100-1.2085	81.2100-1.2085

Forward premiums and discounts apply to the U.S. dollar.

Eurodollars weak

Dollar based interest rate contracts weakened on the London International Financial Exchange yesterday. Although the Federal Reserve continued to inject funds into the New York banking system when Federal funds were trading below 6 per cent, the present situation is seen as largely technical and not indicative of lower U.S. interest rates. When Mr. Paul Volcker, chairman of the Federal Reserve Board, confirmed to a questioner at a Senate hearing that Fed policy is in neutral, June Eurodollars fell to the day's low of 91.27. Mr. Volcker tended to disappoint those looking for an early cut in the U.S.

LONDON

	May 8	Previous
3-MONTH EURO DOLLAR	91.27	91.45
6-MONTH EURO DOLLAR	91.27	91.45
12-MONTH EURO DOLLAR	91.27	91.45
18-MONTH EURO DOLLAR	91.27	91.45
24-MONTH EURO DOLLAR	91.27	91.45

Previous day's open in 91.27 (7,100).

discount rate, and this led to the fall. Earlier in the day trading was steady at around 91.40 to 91.45, before dipping to 91.30 on the Chicago opening. The contract closed at 91.30, compared with 91.45 previously.

CHICAGO

	May 8	Previous
U.S. TREASURY BONDS	71.20	71.10
10-YEAR	71.20	71.10
20-YEAR	71.20	71.10
30-YEAR	71.20	71.10

Previous day's open in 71.20 (1,500).

DOLLAR SPOT-FORWARD AGAINST DOLLAR

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

POUND SPOT-FORWARD AGAINST POUND

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

CURRENCY MOVEMENTS

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

CURRENCY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

EXCHANGE CROSS RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

EURO-CURRENCY INTEREST RATES (Market closing rates)

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY MARKETS

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

LONDON MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

DISCOUNT HOUSES DEPOSIT AND BILL RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

FT LONDON

INTERBANK FIXING

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

	May 8	Previous
U.S. Dollar	1.2075-1.2085	1.2075-1.2085
1 month	1.2075-1.2085	1.2075-1.2085
3 months	1.2075-1.2085	1.2075-1.2085
6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

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LITTLE CHANGE IN RATES EXPECTED

Interest rates were slightly easier on the London money market yesterday, as trading settled down again after Tuesday's very disappointing money supply and bank lending figures.

UK clearing banks base lending rate 12 1/2 per cent

The 12 1/2 per cent rate on a result of the sharp rise in sterling M3 was shed again, with interbank rates holding steady around the Barclays and Midland Bank base rate of 12 1/2 per cent.

From 12 1/2-12 3/4 per cent. The Bank of England at first forecast a money market shortage of £450m but changed this to £500m at noon, and to £550m after lunch. Total help provided was £480m.

Before lunch the authorities gave help of £285m, through outright purchases of £25m bank bills (up to 14 days maturity) at 12 1/2 per cent; £12m Treasury bills in band 3 (94-68 days) at 12 1/2 per cent; £100m

bank bills in band 3 at 12 1/2 per cent; £22m Treasury bills in band 4 (64-91 days) at 12 per cent; £29m local authority bills in band 4 at 12 1/2 per cent; and £65m bank bills in band 4 at 12 per cent.

In the afternoon another £153m bills were bought outright, by way of 253m bank bills in band 1 at 12 1/2 per cent; £57m bank bills in band 2 (15-33 days) at 12 1/2 per cent; £50m bank bills in band 3 at 12 1/2 per cent; and

£3m bank bills in band 4 at 12 per cent. Late assistance of £20m was also provided.

Bills maturing in official bands, repayment of late assistance, and a take-up of Treasury bills drained £273m, with the unwinding of repurchase agreements absorbing £246m, and bank balances below target another £40m. These were partly offset by Exchequer transactions adding £90m to liquidity.

LONDON MONEY RATES

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MONEY RATES

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6 months	1.2075-1.2085	1.2075-1.2085
12 months	1.2075-1.2085	1.2075-1.2085

MONEY RATES

and joint ventures through
have been co-operating.

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